





## EUROPEAN NEWS

## WARNING FROM BANKERS IN WAKE OF SMH AFFAIR

## Bonn urged not to tighten bank laws

BY JONATHAN CARR IN BONN

The Federal Association of German Banks has strongly warned the authorities against "over-reacting" with new and tougher laws to the near collapse of Schroeder, Muenchmeyer, Hengst (SMH), a leading private bank.

Dr Christian Schroeder-Hoewenarth, the Association's president, said yesterday the banking community would ponder what lessons should be drawn from the affair. But there was so far no evidence that SMH had overstepped existing legal limits on lending, and no new law could ensure that a similar case would not recur.

Ultimately, he said, it was up to a responsible management to ensure that the bank kept its lending risks within bounds. He was firmly supported by Dr Wilhelm Christians, joint head of Deutsche Bank, who pointed out that greater regulation in

The West German inflation rate slowed down further last month, writes John Davies in Frankfurt. The cost of living index in mid-October was 2.6 per cent higher than a year earlier, according to the Federal Statistical Office.

In June the inflation rate was running at only 2.4 per cent, but picked up to 3 per cent in August, before falling two months in a row. One of the heaviest increases is in rents, which on average were 5 per cent higher last month than a year earlier.

The inflation rate is running well within the expectations of the Government and the Bundesbank. It is expected to show an increase of about 3 per cent overall this year, compared with 5.3 per cent last year and 5.9 per cent in 1981.

The United States had not prevented similar cases to that of SMH.

The banking association's president played a key role in the emergency rescue package of more than DM 600m (£150m) put together by a group of banks last week to stop SMH falling. A collapse would have seriously undermined confidence at home and abroad in

the whole West German banking system. With capital of DM 110m of its own, SMH is understood to have lent more than DM 800m to the troubled IBH building machinery group which sought court settlement proceedings last Friday to try to avoid bankruptcy.

Bankers explained that SMH loans had come from various

offshoots of IBH, partly in Switzerland. The loans thus did not qualify under law as credit to a single client, although their soundness ultimately depended on the health of IBH alone.

They added that West German banking supervisors had scrutinised the SMH-IBH relationship, including the lending to foreign offshoots — several times in recent years but found nothing amiss.

The supervisors complain they are hampered because the business of Luxembourg subsidiaries is not consolidated in the accounts of the parent West German banks. Despite some extra information provided voluntarily by the bank, the authorities feel they cannot get a full picture of the lending risks.

WIRAU seeks court protection, Page 36

## National Front to fight EEC elections

By David Housego in Paris

THE FRENCH National Front, the extremist right-wing organisation that has been campaigning on racial issues, announced yesterday that it would field candidates in all forthcoming by-elections and in the European elections in June.

The move comes in the wake of the Front's recent success in polling 17 per cent of the vote during the recent municipal election at Dreux and 9.3 per cent in last Sunday's first round of municipal elections at Aulnay-sous-Bois outside Paris.

The purpose is to force the main opposition parties—the neo-Gaullist RPR and the radical Socialist—into accepting the Front as an electoral ally. After Sunday's vote at Aulnay, where the Front just failed to get the necessary 10 per cent of the vote required to carry it through to the second round, the RPR of M Jacques Chirac declined to accept it as an ally this Sunday.

The decision has bitterly angered M Jean-Marie Le Pen, the Front's leader, who yesterday attacked M Chirac as "a radical Socialist" and the "Prime Minister of Mitterrand".

The risk that M Le Pen takes is that in fielding candidates in all elections, as opposed to constituencies where racial issues are strong, he could see his support evaporate.

His gamble is that he will do well enough to bargain with the other opposition groups for a place on a combined platform. M Le Pen claimed yesterday to have an 18 per cent following in the electorate.

His move is embarrassing for the opposition, which suffers already from a dispute for leadership.

M Le Pen said he would be a candidate himself in a forthcoming by-election at Morbihan.

## Chadli visit seals good relations with France

By Francis Giles in Paris

AS 1,500 representatives of the Algerian community in France pressed into the ballroom of the Hotel Intercontinental on Tuesday to greet the president of the two countries, what had been planned as an orderly reception turned into a wild meeting.

When President Chadli Benjedid was finally allowed to speak, he urged his fellow nationals to respect the laws of their host country and thanked President Francois Mitterrand for his efforts to ensure the safety of Algerian citizens in France.

M Mitterrand who, as Interior Minister when the Algerian "rebellion" broke out in 1954 had issued the first orders to restore peace and quiet in Algeria, replied that he looked forward to discussing matters of mutual interest "as a brother" and hoped that racism and intolerance could be contained.

Emotion overcame the guests at that point, an extraordinary moment for many of those present who, between 1954 and 1962, had planted bombs in French cities or been tortured by the French security forces.

President Chadli leaves Paris this morning for Rome after a three-day state visit — the first by an Algerian President and during which the good relations between the two countries have been sealed.

The climax came yesterday when he drove up the Champs Elysees, festooned with Algerian and French flags, with President Mitterrand to lay a wreath on the Tomb of the Unknown Soldier, under the Arc de Triomphe.

For all one knows, the unknown soldier may be from my country," he mused, remembering the tens of thousands of Algerian soldiers who died for France in two world wars.

The visit went off without any overt sign of hostility from French people, though it came as a shock to some to hear the Algerian national anthem at Orly airport on Monday morning.

Twenty-one years ago it was the battle cry of the Algerian Front de Liberation National. The good relations are also important for the 800,000 Algerians living in France, where many were born. They are the single most important group of overseas immigrants and, as such, the prime target for growing racial tension in the country.

Mandate battle, Page 38.

## German-Soviet trade links to dominate Lambsdorff visit

BY LESLIE COLT IN BERLIN

COUNT OTTO Lambsdorff, West Germany's Economics Minister, leaves today for a week in the Soviet Union to discuss the future of trade between the two giants of East-West commerce.

Despite threatening political clouds, the outlook for trade between the two countries is regarded by both sides as promising. West German exports to the Soviet Union in the first eight months of this year jumped to DM 1.6bn (£380m) from DM 1.1bn (£250m) in the same period last year. The rare deficit which West Germany had in its trade with Moscow last year of DM 2bn (West German imports of DM 11.3bn and exports of DM 9.3bn) appears likely to be turned into a surplus this year.

Herr Lambsdorff will attend a five-day meeting of the joint West German-Soviet Commission on Economic Technical and Scientific Co-operation. In his delegation and such statements of trade with Communism, although they can expect a sharp, but brief, reaction from Moscow after deployment.

The basic appeal to West Germany of the Soviet market is that the two countries' economies are complementary. Moscow almost exclusively exports energy and raw materials to West Germany, as it did in the German Reich at the turn of the century, while the Soviet Union remains one of the few dependable markets for large German machinery industrial plants.

Arndt Oetker, chairman of the

West German Food Industries Society who is accompanied by private and government agricultural specialists. A rising percentage of West German exports to the Soviet Union consists of farm products.

Other topics will include expanding co-operation in the chemicals and energy sectors. The Soviet Union would like West German industry to help in the exploitation of the Yamung Peninsula gas field which the Soviets say will one day be the second largest producer after the Urals field in the south. However, West German industrialists and Government officials doubt whether it should increase its purchases of Soviet gas beyond the amounts already agreed on.

The Soviets are telling West German businessmen that trade between the two countries will continue to flourish even if new U.S. missiles are stationed in West Germany, although they can expect a sharp, but brief, reaction from Moscow after deployment.

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## Ireland 'unable to support' high public spending level

BY BRENDAN KEENAN IN DUBLIN

EVIDENCE that Irish Government spending has far outstripped the country's ability to pay for it has been produced by the Confederation of Irish Industry. Total government spending at 66 per cent of gross domestic product, is among the highest in the OECD.

Only countries such as Sweden and Denmark have comparable levels. However, such countries have higher per capita incomes and the Confederation has tried to compare like with like by extracting the figures for other OECD countries when they had the same per capita income as Ireland. On this basis, Ireland had a similar per capita income in 1963 but in that year UK government spending was 34 per cent of GDP. Sweden attained Irish income levels as long ago as 1954, when its government spending was only 30 per cent of GDP.

The Confederation concludes that Irish spending is without precedent in reducing the level of income. It can find no clear explanation, saying that even Ireland's young population and high dependency ratio do not account for the difference.

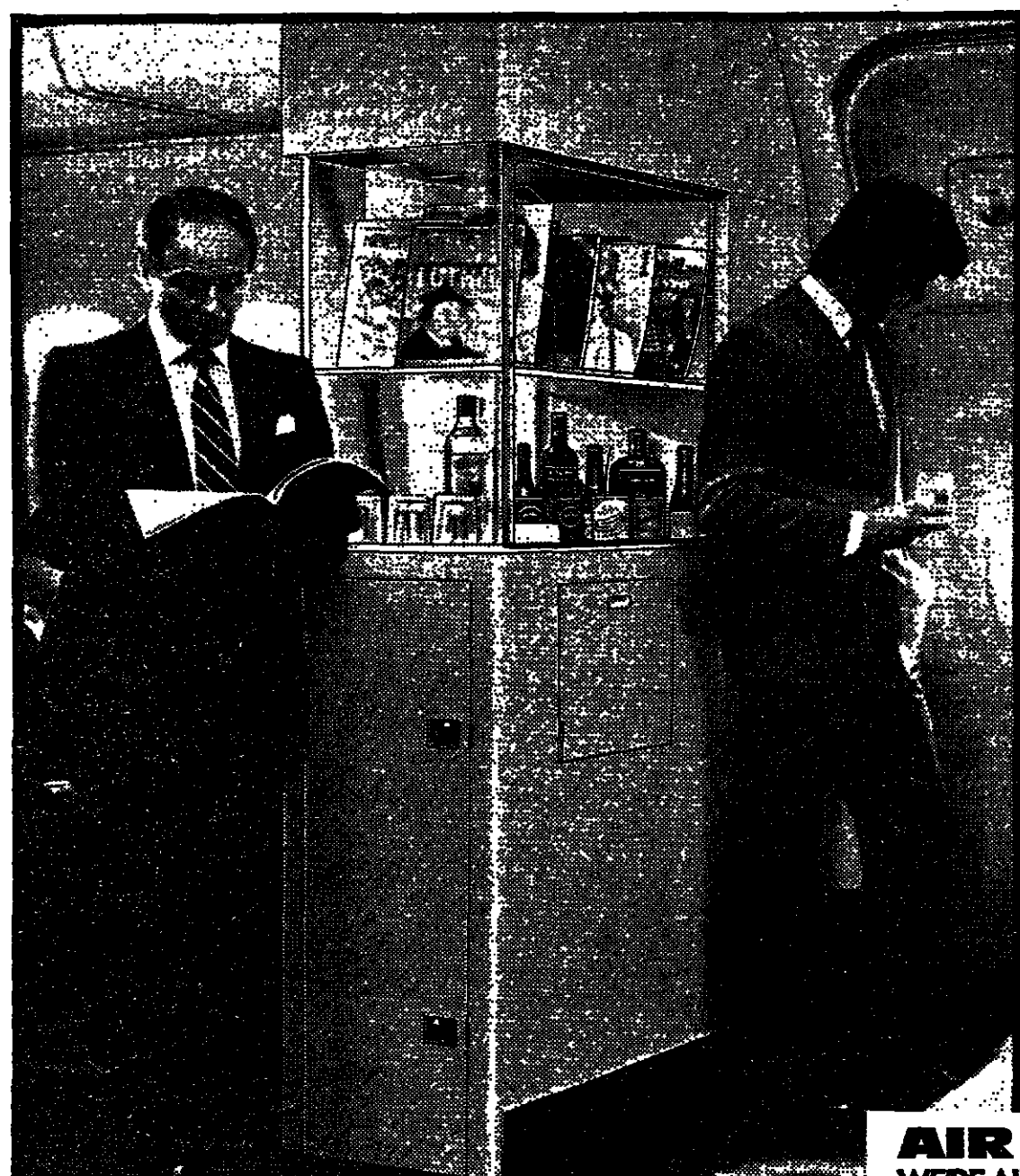
Some observers have suggested that Ireland has tried to keep pace with the welfare provisions of other European countries, even though it is 20 years behind most of them in terms of economic development. Prospects for the Irish economy over the next decade, says the Confederation, depend crucially on reducing the level of government spending. It says the high levels of taxation which have resulted are a serious disincentive to investment.

GOVERNMENT SPENDING IN SELECTED OECD COUNTRIES IN THE YEARS THEY HAD EQUIVALENT OF CURRENT IRISH INCOME

Country	Year	Total govt. spending as % of GDP
Britain	1963	34
U.S.	1950	25
Japan	1969	19
W. Germany	1960	32
Netherlands	1962	34
Ireland	1983	66

Source: Confederation of Irish Industry

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221 2227 2228 2229 2230 2231 2232 2233 2234 2235 2236 2237 2238 2239 2240 2241 2242 2243 2244 2245 2246 2247 2248 2249 2250 2251 2252 2253 2254 2255 2256 2257 2258 2259 2260 2261 2262 2263 2264 2265 2266 2267 2268 2269 2270 2271 2272 2273 2274 2275 2276 2277 2278 2279 2280 2281 2282 2283 2284 2285 2286 2287 2288 2289 2290 2291 2292 2293 2294 2295 2296 2297 2298 2299 2300 2301 2302 2303 2304 2305 2306 2307 2308 2309 2310 2311 2312 2313 2314 2315 2316 2317 2318 2319 2320 2321 2322 2323 2324 2325 2326 2327 2328 2329 2330 2331 2332 2333 2334 2335 2336 2337 2338 2339 2340 2341 2342 2343 2344 2345 2346 2347 2348 2349 2350 2351 2352 2353 2354 2355 2356 2357 2358 2359 2360 2361 2362 2363 2364 2365 2366 2367 2368 2369 2370 2371 2372 2373 2374 2375 2376 2377 2378 2379 2380 2381 2382 2383 2384 2385 2386 2387 2388 2389 2390 2391 2392 2393 2394 2395 2396 2397 2398 2399 2400 2401 2402 2403 2404 2405 2406 2407 2408 2409 2410 2411 2412 2413 2414 2415 2416 2417 2418 2419 2420 2421 2422 2423 2424 2425 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## EUROPEAN NEWS

Cutting government's role in industry is aim of Elf's ex-chairman  
**Chalandon squares up to state again**

BY PAUL BETTS IN PARIS

"I'M UNEMPLOYED and I don't think I'm the only one in France," said Alain Chalandon the other night. But although the controversial and outspoken ex-Gaullist Minister and former chairman of Elf-Aquitaine, the state-controlled oil company, is still out of a job, he is beginning to make a return on the public scene.

Predictably, for someone who has waged a long campaign against dirigisme and state intervention in business, M Chalandon has chosen to make his comeback with a crusade against the dominant role the state plays in industry. "The state, which is regarded in France as being infallible like the Pope, is at the root of the problem," he says.

M Chalandon himself was a victim of state intervention. He resigned from Elf after a blazing public row last June with M Laurent Fabius, the Industry Minister. Having successfully battled in the past against various industry Ministers and their interventionist policies, he refused to accept M Fabius's terms to restructure the troubled state chemicals industry around Elf.

In the young Industry Minister, M Chalandon met his match. He was over-ruled; and although he was hoping to have his mandate at Elf extended for another two years until his retirement at 65, he was forced to step down.

For three months, he has been discreetly absent from the public scene. However, he now no longer regards himself as under any obligation to remain silent. Indeed, he is planning to use an increasing part of the coming weeks to take part in what he calls the general public debate in France. He will be addressing public meetings in Paris and the provinces.

He will also take part in a debate with M Jean Pierre Chevènement, the former Industry Minister and leader of the left wing of the Socialist party who fell from grace just before M Chalandon resigned. M Chevènement has always been the champion of state intervention in contrast to his successor, M Fabius, who claims to be far more pragmatic and market-orientated. But M Chalandon says he had a good relationship with M Chevènement, while his dealings with M Fabius were difficult, so say the least.

M Chalandon used the occasion of a small dinner organised



M Chalandon: comeback.

by the French managers' association, to Comité National de l'Organisation Française, to launch his crusade and to make his first public appearance since resigning.

He believes that state intervention damages the competitiveness of French enterprises because it distorts the laws of the market. "The state must not substitute itself for entrepreneurs. Its role should be limited to fixing broad guidelines," he says, adding that successful companies depend neither on the banks nor on the Government.

"There are four basic rules to make French enterprises competitive," he says. Marketing and sales are more important than the technical side of a business. "In France, industry has been dominated by technicians making people forget that sales must come first." But sales must also be profitable.

M Chalandon says, in this respect, that he was disconcerted to hear M Jacques Delors, the Economy Minister, complain recently that the Peugeot motor group had been losing market share.

The third rule is to limit indebtedness to a reasonable level. "If debts had been controlled, French industry would not be in the current mess."

His fourth rule is the need to be internationally competitive. "We have been mediocre exporters," he claims. He also believes it is crucial to motivate employees and to create what

he calls a sense of "corporate patriotism." To do this, people must be paid according to merit and everybody must be given a chance to climb up the corporate ladder.

"French business has suffered from a caste system," he says, referring to the dominant presence in top management of graduates from the so-called grandes écoles.

M Chalandon argues vigorously against the practice of only appointing such people to certain key jobs. He says he did away with it at Elf. Indeed, his own appointment was deeply resented by "old boys" of the influential Ecole Nationale Supérieure des Mines de Paris.

Until former President Giscard d'Estaing appointed him at Elf, the job was seen as the prerogative of a graduate of the Corps des Mines as the Ecole is also known. With the appointment, however, of M Michel Pequeux, a graduate of the Corps and former head of the French Atomic Energy Agency, to succeed him, the Ecole des Mines appears to have regained its influence.

M Chalandon also argues for the need to make French enterprises less hierarchical. They must learn to react more quickly to changing market circumstances, to rid themselves of a tendency to adopt what he calls "a civil service approach," and to be generally more outward-looking.

He acknowledges that, since the Socialists came to power in May, 1981, there has been a greater awareness of the problems of the economy and of industry in particular. "In the long term this could prove to be very positive." But, fresh from his own experience at Elf, he believes industry will ultimately be a loser if the state does not allow entrepreneurs to manage their enterprises freely.

His battle over the restructuring of the chemicals industry which led directly to his downfall is still in progress. From the beginning, M Chalandon argued that Elf—with earnings of FF 3.5bn (£291m) last year, the most profitable French public sector company—could only become the centrepiece of the loss-plagued heavy chemicals industry if given adequate financial backing from the state, its main shareholder, and freedom to close plants, lay off excess labour and shut down unviable activities. The Govern-

ment, however, would only meet some of his conditions.

The state, he says, wants the best of both worlds. It wants enterprises to maintain high employment levels and also make profits.

M Chalandon sees a paradoxical situation developing. "The nationalised sector has become a victim of its own size and importance. It has become so large that the Socialists are now trying to restrict it from growing even larger." This leads, he says, to a new kind of intervention in the affairs of state managers who are no longer so free to expand their businesses because of the fear of the state sector swelling further.

Last summer, for instance, the Government stopped the nationalised Saint-Gobain group from acquiring control of the private Compagnie Générale des Eaux, the leading diversified French water distribution company, because the deal would have been seen as another example of creeping nationalisation.

"The Left nationalised for ideological reasons but we must not now denationalise for ideological reasons," says M Chalandon. The state sector must be cut back, but for practical industrial and economic reasons.

He is careful, nevertheless, not to blame the Left for all the current problems of French industry. "My reproach to the Left is they did not see at the time the real state of the situation and did not do 18 months ago what they are now doing with their economic austerity programme," he says.

Had they adopted such a policy from the beginning, M Chalandon suggests, there would probably be a recovery now in France. "But I'm afraid what we have ahead of us is stagnation, or extremely modest growth if there is recovery elsewhere."

**Poland's government faces price rise test**

By Christopher Bobinski in Warsaw

THE Polish Government faces this weekend one of its most important political tests since martial law was lifted when proposed higher food prices are revealed.

The new prices, due to come into effect at the beginning of next year, are being announced for "consultation." This gives the authorities, who are committed to some measure of increase, the chance to test the public mood and moderate its proposals accordingly.

At least one senior government official said privately this week that they could result in public disorder.

Signs of protest against falling living standards are already apparent: about 1,000 people in Pulawy, south-east of Warsaw, last month refused to pay what they considered excessive rent increases.

The prices proposals come as inflation has been growing at a rate of nearly 30 per cent this year.

Against this background, the Communist party central committee meeting on the economy, scheduled for the middle of this month takes on crucial significance. General Wojciech Jarnalski, Poland's leader, could take the opportunity to channel discontent against the Government's economic administration and open the way for widespread changes among top economic decision-makers.

A Polish parliamentary sub-committee has backed an official proposal to extend the amnesty for underground activists until the end of this year. The move has now to be voted by Parliament in full session.

## OVERSEAS NEWS

**Pakistan dashes hopes of solution to Afghan crisis**

BY MOHAMMED AFTAB IN ISLAMABAD

PAKISTAN now admits that a solution to the Afghanistan problem is not in sight, ending the hopes raised by the Islamabad Government that an early breakthrough to the four-year-old crisis was in sight.

Officials now believe that the prospect is for a prolonged stalemate. They foresee a continued presence of 115,000 Soviet combat troops in Afghanistan overshadowing the Gulf and south Asian security region for the foreseeable future.

Pakistan Foreign Minister Sahibzada Yaqub Khan said in a recent policy declaration that this situation would probably remain unchanged for some time. Irrespective of Soviet chances of making any military breakthrough in their "no-win" fight against the Islamic insurgency.

The Foreign Minister told the country's Federal Advisory Council that the Afghan crisis involved complex issues, "and quick, dramatic results should not be expected. Much depends on the Soviet will to honour their commitment to withdraw from Afghanistan."

Furthermore, Ministry officials add privately that they can see absolutely no sign of any Soviet intention to pull out of Afghanistan, and Western diplomats feel that the prospect of a continued Soviet presence can only be reinforced as long as doubts persist over the health of Mr Yuri Andropov, the Soviet leader.

All this runs contrary to the hopes generated last year by Pakistan President Zia Ul-Haq, who claimed that he saw "a fresh approach" and a new hope for an Afghan solution following talks with the Soviet leader, who had been reported to have opposed to the Afghan intervention before coming to power.

Meanwhile, the UN-sponsored talks between Afghanistan and Pakistan, while still deadlocked, have managed to single out their three main differences over any Soviet withdrawal. These, according to Mr Yaqub Khan, are:

● a "reasonable" time-frame for the withdrawal of Soviet troops.

● the nature and scope of international guarantees for an independent Afghanistan, possibly involving the U.S., China and Pakistan, all of who the

Soviet Union has accused of supporting the insurgency.

● arrangements for consultations with Afghan refugees regarding conditions of their return home.

Mr Yaqub Khan said a withdrawal would "remove the root cause of turmoil in Afghanistan, restore its independent and non-aligned status and establish conditions for the return to their homes of the refugees," which now total almost 3m in Pakistan, with another 1m in Iran.

**Assam faces prospect of revived sectarian turmoil**

BY K. K. SHARMA IN NEW DELHI

STUDENT LEADERS in the troubled north-eastern Indian state of Assam, where more than 3,000 people were killed in election and sectarian violence early this year, have decided to resume their agitation for the expulsion of "foreigners" (mostly Bengalis) from the state.

The decision follows the powerful bomb explosion on Monday in the railway station at Guwahati, capital of Assam, in which at least 17 people were killed and about 60 injured.

Officials in New Delhi are not certain whether there is a link between the student agitators and the bomb explosion, which could have been the work of the group of terrorists operating in the north-east tribal region where secessionist movements have been organised in five of the seven states.

The fresh eruption of terrorist activity comes just before Prime Minister Indira Gandhi's visit to Assam tomorrow to lay the foundation of a

bridge over the Brahmaputra river.

The incident could trigger more violence in the state, which has been relatively quiet since the January elections won by Mrs Gandhi's Congress (I) Party, because of an Opposition and popular boycott of the poll. The results have never been accepted by the Assamese people, but a Congress Government has been able to function because the protest movement ran out of steam after the election.

Its planned revival, with the help of student organisations in other parts of India, coincides with the continuing turmoil in the north-western state of Punjab, where the National Government is pre-occupied with Sikh terrorist activity organised by extremists to press religious and political demands for more autonomy.

Large number of Government para-military forces are deployed in Punjab to comb out the Sikh extremists.

**Peace fuels E. German tensions**

BY LESLIE COLTIT IN EAST BERLIN

CHURCH and state in East Germany are celebrating the 500th anniversary today of the birth of Martin Luther, the Protestant reformer, at a time of rising tensions between the two over the church-supported peace movement.

Bishop Gottfried Föck of East Berlin has criticised the arrest of dozens of people last Friday to prevent presenting petitions to the U.S. and Soviet embassies calling for unilateral reduction of their missiles in Europe.

Church leaders will gather today in Lisleben, where Luther was born and died, for religious services and an outdoor celebra-

tion to be broadcast live on East and West German television. Foreign church dignitaries attending will include the Archbishop of Canterbury, Dr Robert Runcie, and Cardinal Johannes Willebrands, of the Netherlands who is representing the Vatican.

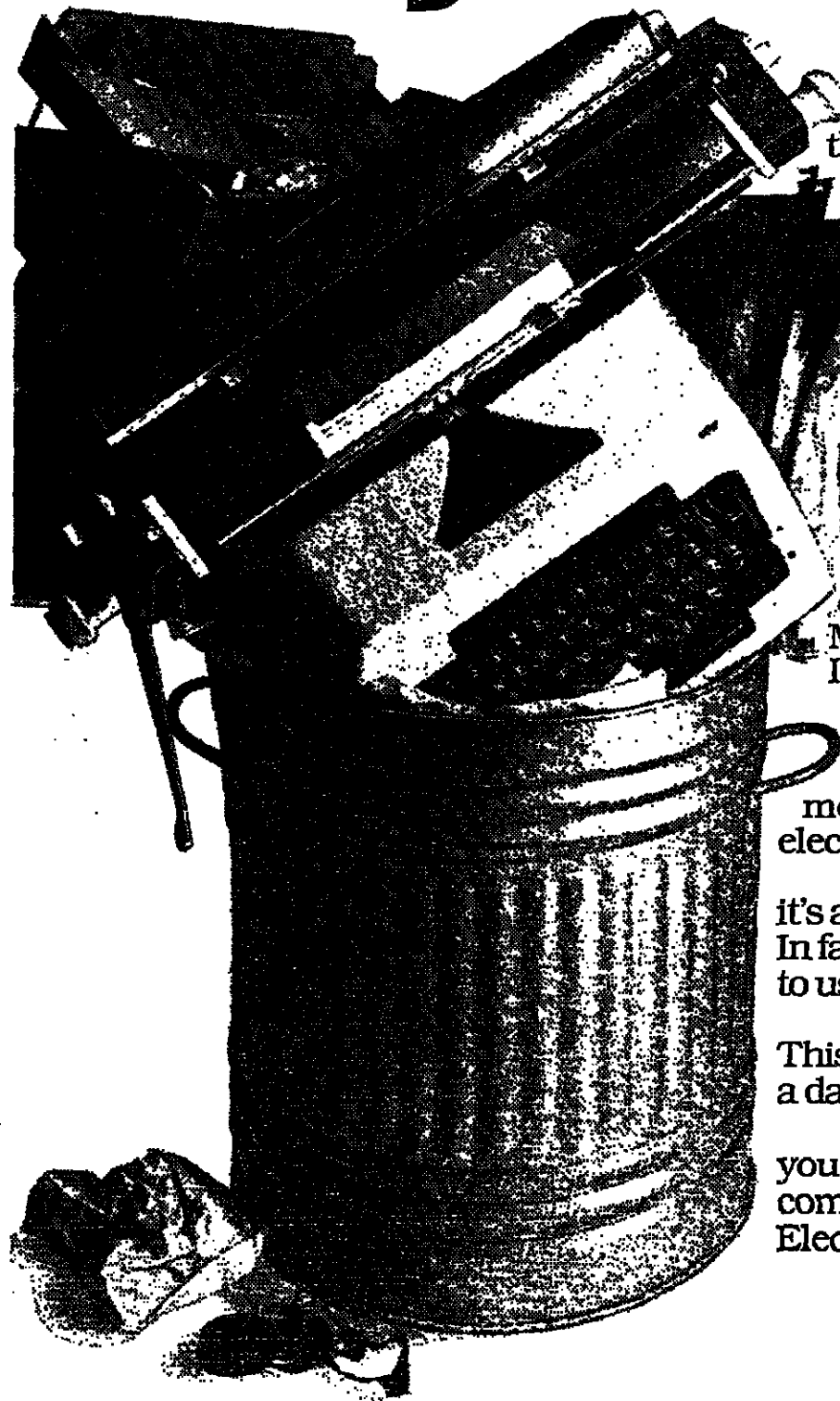
In East Berlin yesterday, the country's leaders lauded Luther's secular contributions, referring to him as one of the "greatest sons of the German people." The greatest son officially is Karl Marx.

However, friction in recent months over the peace movement has soured an improving relationship between the state

and the Protestant Church. The improvement began in 1978 when President Erich Honecker told Protestant churchmen that satisfactory relations could be established if they tended to their calling and left the Government to its. The German Protestant Church has traditionally refrained from interfering in affairs of state and the churchmen readily agreed.

The Government's opposition to the peace movement has led it to deport to West Germany dozens of activists. The church has distributed the movement's "Swords into Ploughshares" badges but agreed to restrict their circulation.

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## OVERSEAS NEWS

PATRICK COCKBURN REPORTS FROM THE OUTSKIRTS OF TRIPOLI

## Rebel shells shatter Arafat's ceasefire

BENEATH the vast pall of smoke from the burning oil refinery in Tripoli, guerrillas still loyal to Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, were still fighting desperately yesterday in the outskirts of the city.

Officially, Mr Arafat has accepted a ceasefire at the request of a 45-strong committee representing local militias and parties. In reality, the fighting continues to rage. Mr Arafat's officers claim that 154 Syrian artillery pieces are pounding their positions in and around Beddawi refugee camp on the coast road running north from Tripoli.

Driving towards Beddawi, I could see bands of guerrillas working with bulldozers to build earthworks. Although there are many loyalist fighters, carrying Kalashnikovs and rockets, they seem too few to defend a city of half a million people.

The Katyusha rockets launched from the port area of Tripoli make an impressive crash when fired, but are feeble, compared with the weight of ordnance at the command of the anti-Arafat unit and its Syrian backers.

A little short of Beddawi on a deserted stretch of road, my car suddenly became bogged down, up to the hub caps, as we

reached a patch of ground turned to swampy ooze by a broken drain. Some PLO gunmen refused to help us push it out and the good sense behind their discretion became apparent, as 155 mm shells began to land close by.

One exploded about 300 yards away and then whoever commanded the artillery piece a few miles to the north began to walk shells up the road towards us. A charitable television crew stopped to pick us up as we abandoned our car, but, as they did so, another shell landed 60 yards away, smashing the car's back window.

Returning to the centre of Tripoli, the danger is less, although shells were beginning to fall around Yasser Arafat's headquarters. The UN is distributing food, but barrows heaped with potatoes and bananas show that the city is well supplied.

Hospital doctors say they have enough drugs, but it is unlikely that the city's five hospitals could cope with the casualties inevitable in a full-scale assault on the port city.

Already, surgeons are fully stretched. A nurse, who had just removed the leg and thigh of an 11-year-old boy crushed when his parents' house at Beddawi was hit by a shell, said such radical surgery could have been



Yasser Arafat at the Beddawi refugee camp.

avoided, if the doctors had time for prolonged operations.

Outside the Islamic hospital, Mr Arafat turned up to visit the wounded. "We have already accepted the ceasefire," he told newsmen, who besieged him, as he moved from room to room.

Beneath a khaki forage cap, the smile on his grizzled face looks no different than it did

last year during the siege of Beirut, except he has stopped giving V for Victory signs.

Like most Arafat statements, the acceptance of the ceasefire means something rather different than it appears. His official spokesman, Mr Ahmed Abdul Rahman, said that the local co-ordinating committee had asked Mr Arafat on Monday to avoid fighting in Tripoli.

He had immediately declared a ceasefire, but with the right to shoot back. Since the Palestinian rebels and the Syrians supporting them continue to advance, this ceasefire makes little practical difference.

The PLO leaders, while not very optimistic, clearly hope that Saudi and Kuwaiti pressure on Syria will prevent a knockout blow against Tripoli. And if they do have to fight street-to-street, they will want the local militia groups, which previously controlled this overwhelmingly Sunni Moslem city, to fight with them.

Outside the Islamic hostel, a frozen-meat lorry hooked up to an electric motor hummed ominously. It is being used as a mortuary and corpses in plastic body-bags are occasionally added to those inside, or taken away by relatives.

Doctors say that civilian casualties in the two nearby Palestinian refugee camps of

Beddawi and Nahr al-Barid, inhabited by 45,000 people, are very heavy because their inhabitants are not as used to bomb camps further south, which have often been bombed by the Israelis. People in the camps are slow to get into shelters or to disperse when shells start falling.

Ironically, Palestinians in this part of northern Lebanon have never been very political. A nurse who had worked in Beddawi for a year said that most people were desperate for the fighting to end, and are dismayed at being caught up in what has turned out to be Arafat's last stand.

Among the PLO fighters, the mood is different. Many regret that they did not make their stand last year in Beirut against the Israelis, rather than in Tripoli, against Palestinians and Syrians, but they look resolute.

"We must fight here," said a bearded 23-year-old Palestinian gunman, guarding a headquarters building. He said he had been evacuated from Beirut to Greece last year, before returning to Lebanon via Syria. Caught now in the shrinking pocket around Tripoli, he seemed almost relieved to believe that there was nowhere left to retreat to.

## Iran to demand larger oil quota

By Richard Johns

IRAN will demand a larger quota under the Organisation of Petroleum Exporting Countries' production sharing agreement at its next full ministerial conference scheduled to begin in Geneva on December 6.

Dr Abbas Honaroust, one of Iran's Deputy Ministers of Oil, confirmed in Tehran yesterday that his country's delegation would insist on an increase in its present allocation of 2.4m barrels a day.

In a telephone conversation he declined to say how much Iran would demand out of the collective total currently amounting to 17.5m b/d, which the ministerial conference is unlikely to increase because of the softness of the oil market and inevitable pressure of reallocation of shares.

Dr Honaroust merely said that "may be others" would also want an increase in quotas.

It is believed, though, that Iran is aiming at an allocation of 3.2m b/d. In practice it has been producing in excess of its quota since mid-summer at a rate generally believed to have been running at 2.7m b/d.

Iran's stance is clearly a tough one and may prove to be a demand which threatens a protracted meeting in Vienna and could destroy Opec's attempt to control output in support of the price structure based on \$29 per barrel for Arabian Light.

The Islamic revolutionary regime in Tehran has been encouraged not only by the fact that Saudi Arabia has been substantially exceeding the 5m b/d regarded by other members as its maximum quota as "swing producer" but also by the extra output by Saudi Arabia and Kuwait in the form of aid on behalf of Iraq.

Recently Saudi Arabia lowered its output from the high point of 5.5m-5.8m b/d reached in the late summer. It is currently running at 5.3m b/d plus another 200,000 b/d from the Neutral Zone shared with Kuwait.

Meanwhile reports that Saudi Arabia is storing anything from 1.5m to 3m tonnes of oil in up to 80 tankers standing in the Gulf of Oman and off the coast of Fujairah were discounted yesterday by shipping brokers and the marine department of one major oil company.

The number of tankers off the coasts of Oman and the United Arab Emirates is said to be no more than 20, all of them in ballast waiting to pass through the Strait of Hormuz and seeking to minimise insurance costs.

## Manila submits letter of intent to IMF

MANILA — The Philippines yesterday submitted a letter of intent to the International Monetary Fund following negotiations aimed at bringing in about \$4m in credits. Mr Cesar Virata, the Prime Minister, said. He said the letter outlined economic goals which the Government promises to fulfil to obtain an IMF standby credit totalling 630m SDRs (\$452m) for 1983-84. He did not elaborate. The money would cover refinancing of trade-related credits amounting to at least \$800m, which the Philippines urgently needs before the end of the year.

## Work on Nigerian steel complex almost at a standstill

By Peter Blackburn and Quentin Peel in Lagos

CIVIL WORKS on the Naira 3.5m (\$4.6m) first phase of the Ajaokuta steel project in Nigeria, the largest industrial investment in black Africa, has practically stopped because funds have run out and the contractors are in dispute over an escalating bill.

Talks are being held on site this week between officials of the Nigerian Steel Ministry and representatives of the three major civil contractors, Dumez, Fougereville of France, and Julius Berger of West Germany.

The contractors have submitted a combined claim of some N450m (\$600m) in increased costs, on top of the N850m original value of their contracts. Both French contractors have stopped work pending a settlement, although Julius Berger is still continuing to work. It is understood that Soviet-manufactured equipment for the plant has already arrived at the site, but the buildings are not ready to install it.

The problems at Ajaokuta came at a time when Nigeria's entire ambitious steel development programme is expected to be cut because of Nigeria's current economic crisis.

President Shagari hinted as much in his inauguration speech for a new four-year term of office last month, when he said that only "exceptionally productive" projects could now be undertaken.

The steel development programme is supposed to include a flat products plant, a special steels plant, a foundry, and an aluminium smelter, in addition to the Ajaokuta blast furnace complex, a direct-reduction plant at Aladja, and three rolling mills in different parts of the country.

Last August's Presidential and legislative elections, and the subsequent delay in approving a new ministerial team, have held up any decision being taken on the future of the steel programme. Problems have been compounded by a struggle for overall control between the

Ministry of Steel Development, and that of Mines and Power. The Ajaokuta complex, located on the banks of the Niger River in Kwara state, is intended to produce 1.5m tonnes of round products every year by the end of phase one with an eventual capacity of 5.2m tonnes a year. Steel Ministry officials still claim that the first phase can be completed on schedule by 1985-1986. However, work has slowed dramatically since July, when President Shagari commissioned the first of four planned rolling mills.

The increased costs are blamed by the contractors on very substantial wage increases, following a rise in the national minimum wage from N160 to N125 in 1981, as well as on delays and severe transportation problems, and on extra work including pipelines and railway tracks, not included in the original Soviet design. The original contracts did not include escalation clauses, when they were negotiated in 1980.

Agreement must be reached both on the amount of money needed to complete the contracts, and secondly on how this might be funded. The West German and French contractors have been financed hitherto almost entirely offshore, but these original loans have now been virtually exhausted.

Julius Berger is responsible for civil works on the rolling mills, Fougereville for the blast furnaces and Sinter plant and Dumez for the ancillary buildings, and water treatment systems.

Although the first rolling mill at Ajaokuta was completed in record time, in order to meet the election deadline, it only operated for a few weeks until supplies of imported billets ran out, according to officials close to the project.

Billets produced by the Delta steel company at Aladja are too big for the Ajaokuta rolling mill. Import restrictions and problems in transporting the billets by road to the remote Ajaokuta site have aggravated the supply difficulties.

## Muldoon imposes limits on mortgage interest rates

By Dai Hayward in Wellington

MR ROBERT MULDOON, New Zealand's Prime Minister, yesterday carried out a threat to force down interest rates by imposing regulations limiting the rates on first mortgages to 11 per cent.

Second and subsequent mortgages are limited to 14 per cent.

The move came as a survey by the Law Society showed that interest rates on loans arranged by solicitors are 14 per cent or higher.

Earlier this year, the standard interest rate on first mortgages for houses and property was 18 per cent. Second mortgages were at 20 per cent.

A few months ago, Mr Muldoon told finance institutions to set an example by bringing down their interest rates. Trading banks and financial houses somewhat reluctantly followed suit.

Solicitors, who arrange many mortgage loans, were slow to comply. Mr Muldoon threatened them, and some of the finance houses, saying he would force interest rates down if they did not do so voluntarily.

Mr Muldoon called a special meeting of the cabinet yesterday and then announced the new regulations.

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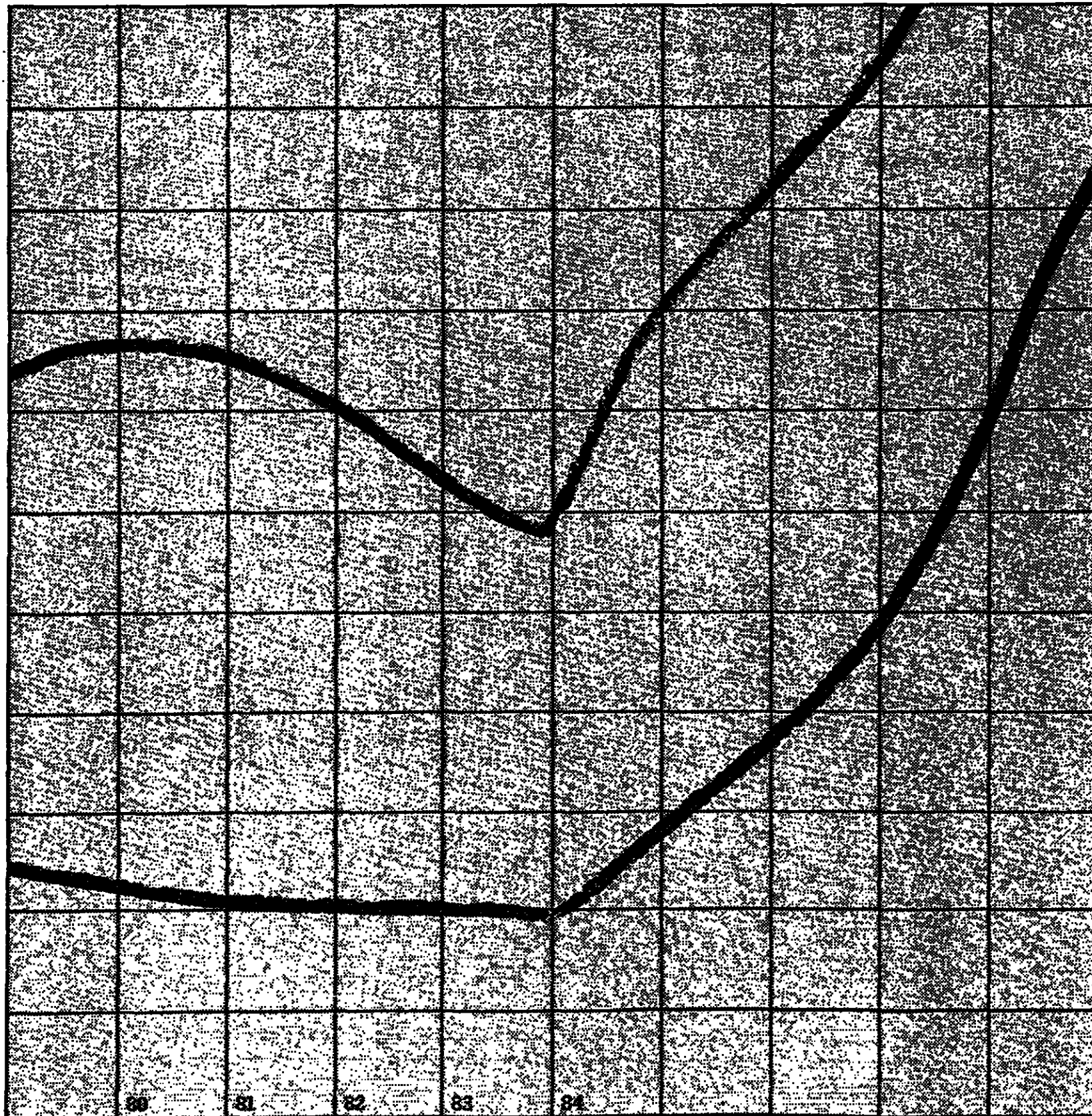
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## Brazil Congress approves wage and tax package

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE BRAZILIAN Congress gave its expected approval to the Government's latest package of tax increases and wage cuts, a prerequisite for the resumption of lending to Brazil by the International Monetary Fund and creditor banks.

Three opposition parties fought unsuccessfully to block voting on the package, contained in Decree Law 2085. But thanks to a recently arranged pact with a minor labour party, the Government-backed Partido Democrático Social was able to secure the issue to a vote and obtain a narrow victory.

However, obtaining the congressional success will boost morale in the Figueiredo Government, badly demoralised by the way in which control over economic and political events in Brazil has recently been slipping out of its grasp.

Meanwhile, leading U.S. bankers in Brazil report that arrears on loan interest payments are now running in many cases at over 120 days, well above the theoretical 90-day ceiling, which should force the loans to be treated as "non-performing assets."

One major U.S. bank in the top handful of lenders to Brazil, said it had not received any interest payments since the end of June.

It believed the Government was deliberately using the arrears as a form of pressure on foreign banks to speed up the conclusion of the new \$6.5bn (\$4.3bn) jumbo loan.

Total foreign payment

arrears by Brazil may, by now, be over the \$5bn mark compared with the last official figure of \$2.835bn at the end of September.

This estimate includes \$1.05bn owed to the Bank for International Settlements and over \$3.7bn owed to the commercial banks in loan interest and interest due on the arrears themselves. Brazil's total foreign debt is about \$90bn.

Shortly before Congress voted on the wage legislation in the early hours of yesterday morning, the IMF-imposed wage restraint policy ran into fresh trouble.

A strike over a wage claim by the powerful metalworkers' union in São Paulo halted all vehicle production at Ford's main plant. It looks likely to spread to other major manufacturers nearby.

The strike by 8,500 of the U.S.-owned company's 11,500 workers is costing it Cruzeiros 2,750n (\$2.2m) a day in lost production, Ford said yesterday. Ford do, however, temporary some of these laws have proven to be—many others are paying their employees above the prescribed maximum rates.

Labour relations throughout Brazilian industry are in turmoil because of the frequent changes made by the Government to salary legislation.

While some companies, like Ford, have stuck to the letter of the law—however temporary some of these laws have proven to be—many others are paying their employees above the prescribed maximum rates.

## Alfonsín announces 'Cabinet of friends'

BY JIMMY BURNS IN BUENOS AIRES

ARGENTINA'S first democratically elected Government since 1973 will bear the unmistakable personal stamp of Sr Raul Alfonsín, the Social Democratic leader of the Radical Party and president-elect.

The eight-man Cabinet announced late on Tuesday night has been picked from an entourage of academics, lawyers, economists and trade union officials who have supported Sr Alfonsín since 1972 when he formed a breakaway centre-left faction to challenge the political hegemony of the Peronists.

The one exception is Sr Antonio Troccoli, a member of the conservative wing of the Radical Party and former rival of Sr Alfonsín, who has been given the post of Minister of the Interior to ensure the unity of the party.

Local political observers described the incoming administration as a "Cabinet of friends" and potentially the most cohesive government in Argentina for more than 20 years.

One of the two surprises is the appointment of Sr Dante Caputo, a 39-year-old sociologist, to head the Ministry of Foreign Affairs. With no previous ministerial or diplomatic experience, Sr Caputo is considered as something of a maverick.

The other is the choice of a 60-year-old independent print union official, Sr Antonio Mucci, to head the Labour Ministry. Sr Mucci will have the difficult task of dealing with the Peronist-led trade unions.

Sr Caputo is a close friend of Sr Alfonsín and is expected to ensure closer co-ordination with the president on key negotiations in contrast to the past pattern of "parallel" diplomacies which undermined Argentine foreign policy.

Sr Caputo is expected to use his personal contacts with members of the Spanish and French Socialist parties to consolidate European support for Argentina's stand on the Falklands.

Future negotiations with Britain, if and when they get under way, will be spearheaded by Sr Euge Goggi, the new Under-Secretary for Foreign Affairs. Sr Goggi is expected to use his experience as the special United Nations adviser

to Sr Raul Alfonsín, Argentina's incoming president, said yesterday his government would "use all the diplomatic means at its disposal to reach a peaceful solution to its disputes with Britain." It was the first unequivocal public statement of non-belligerence by an Argentine leader since the end of the Falklands war. While invoking last year's UN resolution calling on both sides to negotiate, Sr Alfonsín made no specific mention of sovereignty. Sr Alfonsín issued his statement on the eve of the UN debate on the Falklands which is expected to end with a renewed call for negotiation.

attached to the peace-keeping corps in Cyprus to pursue a rapprochement with Britain.

Much as expected, the two key posts of Economy Minister and central bank governor have gone to Sr Bernardo Grinspun and Sr Enrique García Vazquez, both former directors of the central bank and personal friends of the outgoing governor, Sr Julio González del Solar.

The veteran 82-year-old Dr Raul Pielich, one of the most respected thinkers on the problems of Third World economies, will act in a key advisory capacity with particular responsibility for Argentina's \$39bn foreign debt.

All three men have said Argentina will honour its debt obligations.

The new economic team aims to tackle Argentina's 500 per cent inflation with an informal prices and incomes policy, tax reform, and a streamlining of the country's inefficient public sector—much of which has been under military control. Defence expenditure will be reduced from 5 per cent of GDP to 2 per cent of GDP.

Sr Raul Borras, a former Under-Secretary for Agriculture and one of the main "brains" behind Sr Alfonsín's election campaign, has been charged with the delicate task of military reform at the Ministry of Defence.

Sr Juan Carlos Pagliaro, the former Economy Minister, who was previously offered the job, has been appointed leader of the Congress instead.

## Peruvian mayor killed by rebels

LIMA — LEFTIST guerrillas have assassinated a government party mayor in central Peru amid reports of stepped-up insurgency aimed at disrupting Sunday's nationwide municipal elections.

Police in Cerro de Pasco, 190 miles from Lima, said gunmen shot and killed mayor Victor Arla Vicensa as he left his office on Tuesday night.

The 36-year-old dentist was the second mayor killed by guerrillas of the Maoist movement called the Shining Path—and the 12th member of President Fernando Belaúnde's ruling Center Party to be slain by the insurgents in three years of fighting.

## Mexico current account surplus

By William Chislett in Mexico City

MEXICO achieved a record current account surplus of \$3.3bn (\$2.2bn) in the first eight months of 1983 largely because of a continued massive trade surplus caused by the dramatic drop in imports.

The trade surplus until August was \$8.5bn. Imports of \$5.1bn were 56 per cent below the level of the corresponding 1982 period and exports of \$13.6bn were 3.6 per cent higher. The decline in imports reflects the depth of the country's economic recession.

Government economists now expect the current account surplus for the year to be at least \$4bn as they do not envisage any significant recovery in imports.

## Philadelphia elects first black mayor

PHILADELPHIA — Mr Wilson Goode, a black Democrat, was elected Mayor of Philadelphia, the U.S.'s fourth largest city, on Tuesday in an election which underscored the importance of black votes in the 1984 presidential campaign.

Riding a rising tide of black pride but also winning strong white backing, Mr Goode won 55 per cent of the vote and beat two white opponents to become Philadelphia's first black mayor.

Race never surfaced as a divisive issue as it did in last April's heated Chicago mayoral battle won by black Democrat Harold Washington.

According to voter surveys Philadelphia's 46 per cent black minority gave Mr Goode 98 per cent of its vote while whites gave him almost 30 per cent—one of the biggest white vote totals ever won by a black in a U.S. mayoral election.

With Mr Goode's triumph in Philadelphia, blacks now control city halls in three of America's four largest cities: Chicago, Los Angeles and Philadelphia.

## SECURITY A TOP PRIORITY, SAYS GOVERNOR-GENERAL

## Scoon names interim administration

ST GEORGE'S Grenada — Grenada Governor-General Sir Paul Scoon yesterday announced an eight-member interim administration to govern the Caribbean island until elections can be held.

He said priority would be given to drawing up contingency plans for a security force that could maintain law and order after the withdrawal of U.S. troops.

He named Mr Alistair McIntyre, 51, a distinguished Grenadian economist who is currently deputy chairman of the UN Conference on Trade

and Development (Unctad) in Geneva, to be the leader of the interim administration.

Mr McIntyre has served as secretary-general of Caricom, the Caribbean economic group, and was previously director of social and economic research at the University of the West Indies in Jamaica.

Mr Scoon said he was asking UN secretary-general Javier Pérez de Cuellar to release Mr McIntyre from his UN duties to assume the leadership of an interim advisory council.

The UN has condemned the U.S.-led invasion of Grenada on October 23.

Mr Scoon said it would be the advisory council's job to make all necessary preparations for general elections at which Grenadians would be free again to choose their own government.

Pending confirmation that Mr McIntyre would be able to serve, Mr Nicholas Braithwaite, who is attached to the Commonwealth youth council, was named as acting chairman.

Mr Arnold Cruickshank, a senior manager of the Caribbean Development Bank, was named to the agricultural and natural resources post, Dr Devere Pitt, a science teacher, was given the

housing portfolio and Dr Patrick Emanuel of the Institute of Social Research, University of West Indies, was made spokesman for foreign affairs.

Also named were Dr Allan Kirtton, appointed to the civil service portfolio and to the secretariat of the advisory council, Ms Joan Purcell, employment and women's affairs, Mr Raymond Smith, telecommunications and post office, and Mr Christopher Williams, a church educator, appointed without portfolio but designated to assist the head of the council.

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## U.S. invasion was justified, says Democrat leader

BY STEWART FLEMING IN WASHINGTON

MR TIP O'NEILL, the powerful Democratic Speaker of the House of Representatives, has publicly endorsed the Reagan Administration's invasion of Grenada, saying the move was "justified."

The judgment from Mr O'Neill, who has been criticised recently by some members of his party for being too ready to accommodate President Reagan, followed the return to Washington of a Congressional fact-finding mission to Grenada earlier this week.

Mr O'Neill's statement is a major political coup for the Reagan Administration since he had in recent weeks been highly critical of what he has called the President's "gunboat diplomacy."

His decision to endorse the Grenada invasion coincides with mounting evidence that the Administration's efforts to convince the American people that the invasion was justified have borne fruit.

A poll conducted for the Washington Post and ABC News

released yesterday suggests the President has gained popular support on a wide range of issues partly as a result of his handling of the Grenada invasion.

The poll shows a sharp improvement in public support for his handling not only of foreign affairs but also the economy since late September. For the first time since April he also has more support than his two strongest Democratic Party rivals, Mr Walter Mondale and Sen John Glenn, among voters

who were asked who they would vote for if the Presidential election were held today.

The bi-partisan congressional mission made it clear that not only was the President correct in his judgment that U.S. citizens were in danger on the island as Mr Reagan maintained, but also that there was indeed no effective government following the assassination of Mr Maurice Bishop.

K. K. Sharma in New Delhi writes: Mr Sonny Ramphal, Commonwealth secretary-general, has been in touch with Mrs Indira Gandhi, India's Prime Minister, and officials in New Delhi in the last couple of days over his controversial proposal for a Commonwealth peace-keeping force.

But Mr Natwar Singh, the Indian Foreign Office Secretary, who is also in charge of arrangements for the Commonwealth heads of government meeting beginning here on November 23, said no decision had been taken yet on the proposed force.

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INTERNATIONALE**





## TECHNOLOGY

COLLABORATION SEEKS TO STUDY DAMAGE FROM NEUTRON BOMBARDMENT

## Japan and the West link fusion work

BY DAVID FISHLOCK, SCIENCE EDITOR

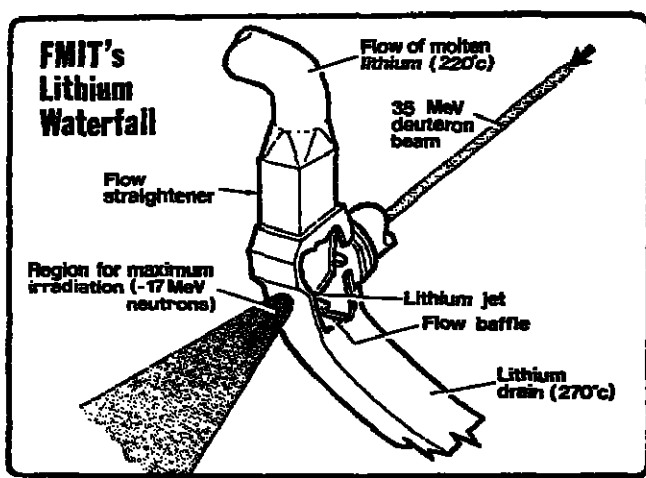
A COLLABORATION across three continents in the technology of nuclear fusion reactors has been agreed between the EEC, Japan and the U.S. The EEC and Japan are to join in the research programme of a \$215m laboratory (1982 estimate) under construction in the north-west of the U.S.

This is the Fusion Materials Irradiation Test (FMIT) facility begun early in 1980 at the U.S. Department of Energy's Hanford Engineering Development Laboratories near Richland, Washington State. Hanford is managed by Westinghouse Electric. FMIT, expected to be ready in the late-1980s, will study the devastating effects of exposing engineering materials to the ferocious conditions expected inside a fusion reactor.

Second only to demonstrating the scientific feasibility of fusion—the purpose of such experiments as the EEC's JET project, now being commissioned at Culham—materials are the biggest single uncertainty in obtaining power from fusion. Can materials be found which will stand up to the hostility of a fusion reactor for 10-20 years?

The intense neutron bombardment is expected to displace every atom in the crystal structure of any metal 20-70 times a year—a very rough game of billiards. Sir Alan Cottrell comments: "How can any material abused in this way be expected to remember how carefully it has been refined and heat-treated?"

Sir Alan Cottrell, master of Jesus College, Cambridge, and chairman of the UK Atomic Energy Authority's new facility at Risley for validating the primary circuit components of commercial pressurised water (fission) reactors, was asked last December to head an international panel to study foreign participation in FMIT. The U.S. Government wanted to cut its fusion budget and had invited other nations to contribute, through the International Energy Agency (IEA).



Microminaturised mechanical test pieces for tensile, fatigue and hardness tests, developed at Hanford Engineering Development Laboratories. Up to 1,000 of them will be packed into a 10 cc test cell mounted behind the lithium "waterfall," as the sketch shows

But other nations were wary. They wanted to know whether the world's most expensive metallurgical laboratory was really necessary to tackle the problem. They wanted to know whether they would get value-for-money from a facility whose research programme was apparently already fully planned well into the 1990s by U.S. researchers. They were also cautious because a previous U.S. attempt to get their collaboration in a similar project had ended abruptly when the U.S. itself cancelled the project in favour of FMIT.

The Cottrell panel was asked by the IEA to investigate the scientific side. Its report confirmed the necessity for such a facility, the fact that no other exists, and the importance of treating materials as a serious and long-term research problem on which all hopes for fusion power may yet founder.

FMIT is essentially a large and ingenious accelerator, designed to generate neutrons of the intensity found in fusion reactions, 14 MeV. It will expose metallurgical test specimens to these neutrons to see what damage they do to mechanical properties such as strength and fatigue life, and what other changes are wrought by transmutation of the con-

stituents to different elements. "Most of the figures in the textbooks are wrong at these energies," comments Dr Mick Lomer, director of the Culham Laboratory, Britain's centre of fusion research. The component of greatest concern will be the first wall of a fusion reactor, containing the plasma. FMIT has been designed to deliver neutrons a little faster than is expected of a reactor, thus accelerating the tests.

The 35 MeV linear accelerator is being designed at Los Alamos National Laboratory, in New Mexico, where a 5 MeV experimental version is being built to verify the novel design. The machine will produce a beam of high-energy deuterons which it will fire through a "waterfall" of molten lithium metal. The idea is that the lithium will strip a proton from each deuteron, leaving a neutron of half the original energy to continue to the target cell.

Hanford has already demonstrated the cascading lithium system (see sketch), both as a means of making high-energy neutrons and as a convenient way of dissipating 3.5 megawatts of beam power as heat. An electromagnetic pump will squirt molten metal at 220 degrees C, at a rate of 33 litres

per second, through the deuteron beam.

The Cottrell report to the IEA confirms the importance of taking a very long-term view, 15-20 years, of the fusion materials problem, and the need for a facility such as FMIT. It foresees problems in the very small size of the test cell, however. The total volume of the test cell in which specimens can be irradiated is over 8,000 litres, and is accessible through seven ports, 12 inches across. But the peak levels of neutron irradiation will be available in a volume of only 10 cubic centimetres. Neutron intensities in the rest of the cell will be only one-fifth as great.

Hanford metallurgists have developed a remarkable experimental technique using micro-minaturised test pieces, some of which are illustrated here. They say that as many as 1,000 of these can be packed into the volume available for the most intense neutron bombardment. From three to five years of this mistreatment will be equivalent to a lifetime in a fusion reactor, they claim.

The Cottrell panel agonised over these claims, which lie at the heart of the \$200m investment. Sir Alan himself concludes that the scaling factors for Hanford's microminiature

test pieces are sound for austenitic stainless steels. But he believes there are still significant effects to be studied for ferritic steels. Many other metals, including ceramics, ceramic-metal hybrids and welds, remain to be tried.

His report stresses the importance of getting materials research under way in parallel with the fusion physics experiments, because of the long time-scale involved. It found no other way open to fusion researchers to explore their materials problems. It satisfied itself that FMIT was a soundly conceived facility which could be kept in good shape, despite the destructiveness of its own activities. Hanford estimates an availability of 65 per cent for its operations.

"It's not all that easy to generate neutrons in this energy range," Dr Lomer confirms. Most available neutron sources are far too low or far too high. If the physicists wait for a suitable experimental fusion device to provide such neutrons, it will by definition come too late, Dr Lomer says.

Nevertheless, both the EEC and Japan are approaching the collaboration with caution. They are particularly anxious to secure value-for-money for their scientists. Neither partner can participate in FMIT's construction. So present plans are that

Both the EEC and Japan are approaching the collaboration with caution

both partners shall contribute their one-third shares as payment for leasing time on the finished facility, from 1989, thereby ensuring a fair share of its experimental capacity from the start. That way, too, the newcomers will carry none of the risks of an ambitious project they have had no part in building.

The scientists believe that the U.S. Department of Energy, having already committed about half the cost of FMIT, will readily accept this form of deferred payment to cement a new international research collaboration.

## ENGINEERING IN HOLLAND

## Designers seek new markets for skills

BY JOOST VAN KASTEREN

THE DUTCH Delta works are nearing completion and the civil engineering research institutions, specially set up for this work, are trying to find other markets for their expertise.

Dr Egbert van Spiegel, director general of the Department of Science Policy in the Netherlands, puts out a plea: "If there are plans for a project, comparable with the Eastern Scheldt Storm Surge Barrier in your country and you want any help with its implementation, you know where to come."

This project has been many years in the planning. It is running two years late—it should be completed in 1986 or 87—and has run over budget by 30 per cent. Apart from heightening the dykes in different parts of the Netherlands, the main part of the project is the closure of the different sea arms in the south western part of the country with the exception of the Western Scheldt which is the main sea route to and from Antwerp harbour.

This project has highlighted the change that has taken place in civil engineering; from an experience based technology to a science based technology. For instance, in the early days the necessary height of a dyke was established by rule of thumb which stated that the height should be one metre higher than the height of the last flood.

For the Delta works, variables concerning flood height were combined in a stochastic process and new design methods were worked out for dam construction and the possible effects of the closure of the sea arms

were studied. This led to a large research effort in organisations such as the Delft Hydraulics Laboratory, the Delft Soil Mechanics Laboratory and a special department set up at the Ministry of Transport called the Deltadienst. Research was estimated to account for at least 10 per cent of the total F1122m project.

This research highlighted environmental problems if the Eastern Scheldt was closed with a dam so the designers came up with a technically advanced design of an open barrier which could be closed during heavy storms. Extensive computer modelling was used to predict the tidal effects and the effect on the ecology.

The designer chose a set of piers standing on "mattresses" on the sandy floor with steel sliding gates in between them. As this is the last major civil engineering project in the Netherlands, the research institutions are looking for other home and foreign projects. Delft Soil Mechanics Laboratory, for example, is using its expertise in dealing with chemical waste dumps and it hopes to advise oil exploration companies in Northern Canada on soft soils.

The Delft Hydraulics Laboratory wants to exploit its expertise in computer modelling on ecosystems, water flow and salinity effects.

The problem is that the market for civil engineering knowledge is declining worldwide. Added to this, Dutch civil engineering is expensive on foreign markets and, there has been no combined efforts to expand in these markets.

## Perkin Elmer is everywhere

PERKIN ELMER has decided to support a number of computer and communications industry standards in a new corporate strategy it has named "Everyware."

The result will be that the company's hardware and software will connect with or co-exist with other systems wherever IBM's SNA, the IEEE 802.3 Ethernet local area network, the UNIX operating system, the ISO open systems interconnect reference model for distributed computer systems or the CCITT X25 packet switched network have been invoked.

At the same time the company is introducing four major software products to begin to implement Everyware, covering SNA, Ethernet, X25 and some operating system "bridge" products that will allow working between Unix and OS/32; Perkin Elmer's real time operating system.

According to Brian Hanley, UK general manager of Perkin Elmer, the important outcome is that his company's products will be easily integrated into a customer's existing operation. More on 0763 84511.

DALE GENERATING SETS



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## Adhesives

## Bonding oily steel

LOCITE UK says it has developed a structural adhesive that will bond oily steel in seconds. All gaps in excess of 2.5mm and withstand a wash/rinse/bake cycle within minutes of application.

Called Sheet Steel Bander 341, the adhesive consists of two non-flammable components that are mixed together in a 1:1 ratio—they do not even have to be properly mixed according to Locite. The two parts, on the two surfaces, can be simply brought together to give effective enough mixing.

Field trials in the UK involving 70 companies in eight industries have proved, says Locite, that the adhesive has the toughness to supplant spot welding—without the disadvantage of weld marks and the action required to remove.

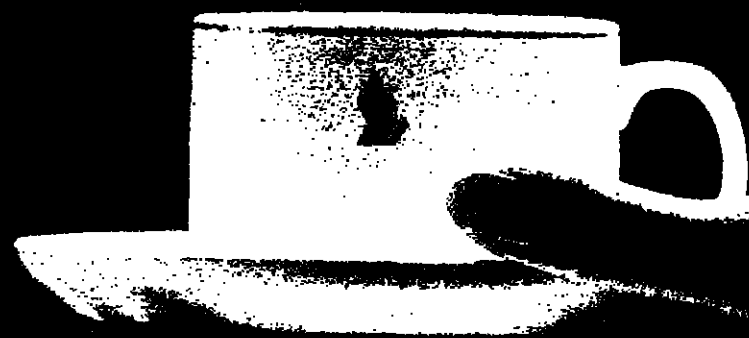
The company quotes a case where, because no clean-up was required, bonding reduced the total job cost for a steel door needing 43 spot welds from £1.35 to £1.14. More on Welwyn Garden City 31277.

## Coatings

## Gauge with readout

Eleometer Instruments of Manchester offers the model 356, a hand-held unit that measures coating thickness and provides statistical analysis and paper print-out. It will measure coatings including ink, paint, electroplating and galvanising up to 1,000 microns on a ferrous base.

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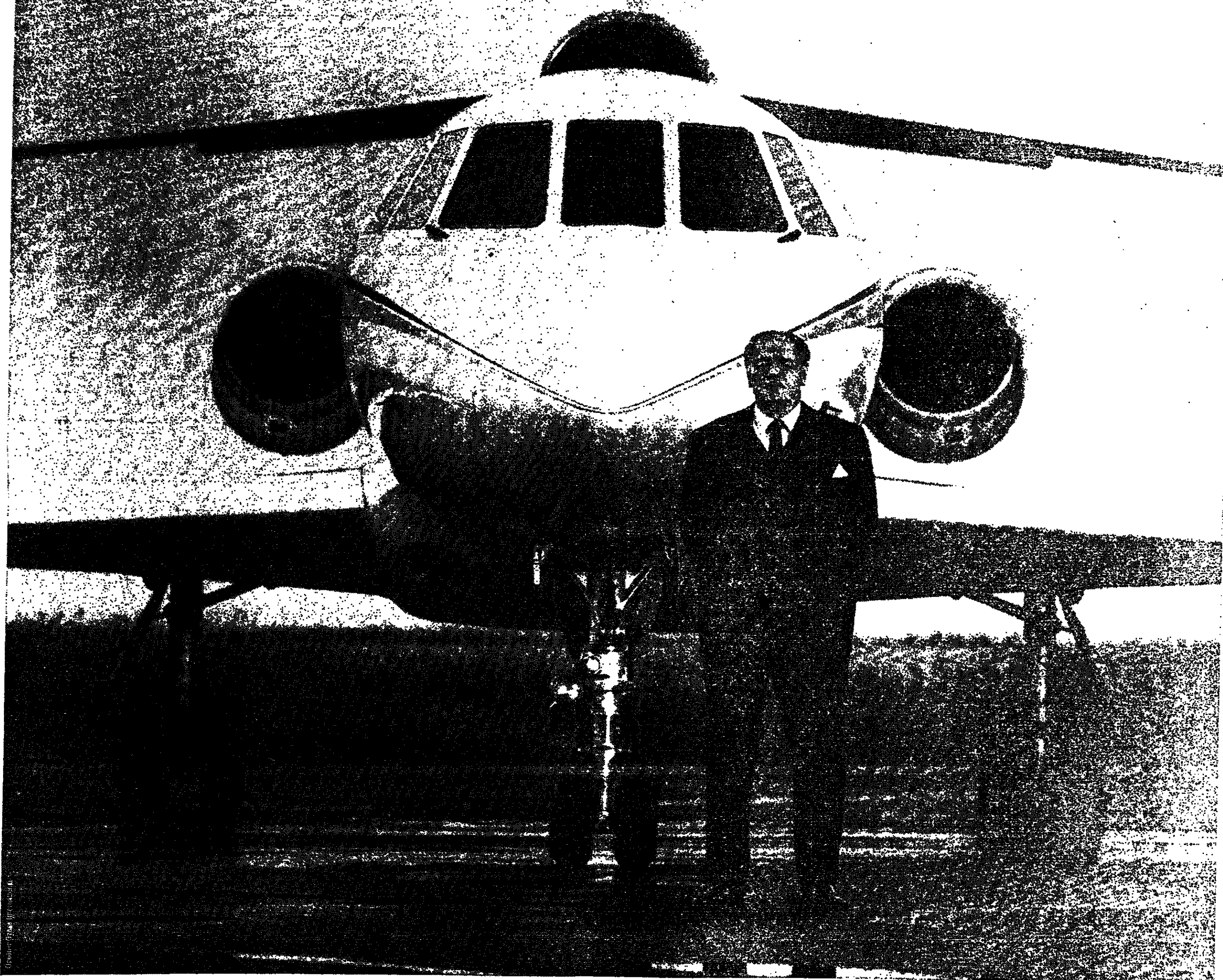
And it was good to find that we reserved your favourite seat when your secretary booked the ticket. And that our Premium Accommodation Plan service has your hotel confirmed well ahead.

Knowing, too, that your luggage will be cleared before most others when you land helps take the

edge off the business pressures you expect to encounter at the other end. But from this height, as you leisurely consider a brandy offered by our genteel hostesses in sarong kebaya, any problems on the ground are starting to look a little insignificant. SINGAPORE AIRLINES BUSINESS CLASS



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fact that the qualities which the Falcon draws from its cousins the Mirage fighters are nearly provocative.

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**Business takes off with Falcon**



## WORLD TRADE NEWS

## Hong Kong gives support to China nuclear project

BY ROBERT COTTELL IN HONG KONG

THE HONG KONG Government will support the building of a HK\$360m (£31bn) nuclear power station at Daya Bay in China's neighbouring Guangdong province.

The Government's go-ahead, announced yesterday, is the last major step towards the building of the 1900 MW station. The station is likely to mean major contracts for Britain's General Electric Company and France's Framatome.

GEC is likely to supply the station's conventional turbine and generating plant, while Framatome is likely to supply its two 900 MW pressurised water reactors, said Mr Piers Jacobs, the Colony's secretary for Economic Affairs.

## Joint venture

The joint-venture partners now need to raise some HK\$32.4bn in international loans, mainly supplier-credits, to finance 90 per cent of the station's cost, complementing their own planned 10 per cent equity investment.

The station is to be owned and operated by a joint-venture company held 75 per cent by China's state-owned Guangdong Power Company, and 25 per cent by the proposed Hong Kong Nuclear Investment Corporation (HKNIC), the vehicle for Hong Kong investors.

While the precise structure of HKNIC has yet to be decided, its major shareholder will be China Light and Power, the larger of Hong Kong's two publicly-listed power companies.

Mr Jacobs said other Hong Kong partners may include Hong Kong Electric Holdings, the territory's other power utility; and Eastern Electric, the Exxon oil company affiliate.

## UK set for record loan backing

BY CHRISTIAN TYLER, TRADE EDITOR

THE BRITISH Government is ready to make what could be its biggest-ever export credit commitment in order to back the attempt by GEC Turbine Generators to secure contracts for the Guangdong nuclear power station.

A buyer credit for China of at least \$500m and possibly as much as £1bn is on the cards if GEC wins the order for generators early next year.

The credit support could exceed the Export Credits Guarantee Department's \$700m exposure on the Castle Peak "B" power station in Hong Kong, and would dwarf its current exposure in China which is of a few hundred million pounds.

Export contracts are awarded, it will not be clear how much of the HK\$32.4bn of loans which China is seeking will be in the

form of export credits. Officials said the loan would be extended at the new OECD rate for countries at 9.5 per cent, with the usual 15 per cent down payment.

The bulk of the rest of the export credits would probably be backed by the French agency Coface, in support of Framatome's pursuit of the contract to supply the nuclear reactors.

## France, India sign coal extraction agreement

By P. C. Mahanti in Calcutta

INDIA and France have just signed an agreement or a memorandum of understanding to provide French collaboration in the extraction of thick seams in deep Indian coal mines. Two French companies, CDF and Sofrema, will be specifically involved.

The agreement has been signed in Calcutta by senior civil servants of both countries. This is the first time that French aid is being enlisted for the development and expansion of the Indian coal industry. Other foreign countries — the UK, Russia, Poland and the U.S. — are already assisting India in different spheres of coal mining.

French help has been sought specifically for deep mines with thick seams in which the French are thought to have special expertise. Two deep coal mines in Orissa State will be worked.

The plan is to develop these mines to their fullest potential. Larger capacity will be taken up in a further phase, for which another agreement will be signed soon.

## New capacity

Mr Jacobs said that if the Daya Bay option were not available, a decision to develop other new capacity would have had to be taken within the next two years.

In addition to the HK\$360m cost of the station, a further HK\$5bn will have to be spent on a transmission system to bring the power from Daya Bay to Hong Kong. The cost of this system is likely to be borne by Hong Kong investors.

## EEC video 'population' to rise 55%

By Raymond Snoddy

THE NUMBER of homes with video recorders in the EEC will rise by 55 per cent this year, despite restrictions on Japanese imports, according to a new survey.

However, some of the fastest growth rates are now to be found in the Southern Hemisphere, with both Australasia and Latin America due to expand their video markets this year by 85 per cent.

The twice-yearly round-up of video market reports published by the magazine Screen Digest shows the world total of video recorders will pass 40m this year.

Six countries will each have video "populations" — one per household — of more than 1m by the end of this year, although the three leading video nations, Japan, the U.S. and the UK, between them have almost 60 per cent of the world video recorder total.

## General Motors to set up assembly plant in Nigeria

BY WILLIAM HALL IN NEW YORK

GENERAL MOTORS, the world's biggest car producer, is to establish a Nigerian assembly plant for light commercial vehicles in partnership with local and foreign investors.

General Motors announced that it had agreed in principle with the Government of Nigeria to form a joint venture which will assemble Isuzu light commercial vehicles in Maiduguri in the state of Borno.

GM and Isuzu Motors, GM's Japanese affiliate — 34.2 per cent owned by GM — will each own 15 per cent of the new company.

Nigerian private investors and the Government of the state of Borno will own 40 per cent and the remaining 30 per cent will be owned by unidentified foreign private investors.

The assembly plant will cover 178,000 sq ft and on the basis of a two-shift capacity will be able to produce up to 20,000 light commercial vehicles a year.

Last year, GM shipped 4,200 units to Nigeria against 9,000 units a year ago. These shipments cover the entire GM product range and the new

## Daimler to produce engines in Indonesia

By John Davies in Frankfurt

DAIMLER-BENZ, the West German motor vehicle manufacturer, is taking another step in the gradual building-up of its interests in Asia with a plan to produce engines in Indonesia.

The company already is involved in assembly of cars, trucks and buses in Indonesia, where it has been quietly but steadily strengthening its presence over the past 15 years. Daimler-Benz's Asian interests are small in comparison with its major overseas operations, notably in North and South America.

But it is working under a long-term strategy to lay the groundwork for future expansion. As part of this strategy it is also keenly interested in China, where it opened a servicing and repair operation last year.

Daimler-Benz has formed a new company to assemble engines in Indonesia from the beginning of 1983. The West German group has a majority stake in the company, PT Star Engines, while local partners have the remaining shareholding.

The engines will be produced at a factory alongside the group's motor vehicle plant at Wanabek, some 40 miles from Jakarta.

Most engines will be for the group's locally assembled commercial vehicles, but some industrial engines will also be made. The company said it was too early to assess the likely volume of production or the range of engines to be turned out.

Daimler-Benz's direct involvement in Indonesia began in 1970 when it decided to form a company to assemble vehicles locally.

It has a one-third stake in the company, PT German Motor Manufacturing. The other shareholders are Indonesian partners and a development aid organisation of the West German Government, the Gesellschaft für Wirtschaftliche Zusammenarbeit.

Assembly was initially in Jakarta, but had to be moved to make way for harbour expansion. A new factory was officially opened at Wanabek last year, with a capacity of 4,000 vehicles a year, and employs about 1,300 workers assembling cars, medium-weight trucks and buses.

## Alstom technology for Skoda

BY DAVID MARSH IN PARIS

ALSTOM-ATLANTIQUE, the French electrical and engineering group, is to sign today in Paris an important co-operation agreement with Skoda of Czechoslovakia involving exchange of steam turbine technology for use in power stations.

The accord, said by Alstom to give it an important boost in efforts to expand its international market in this field, will allow Skoda to use Alstom technology in selling turbines throughout the East bloc and in other countries.

## Singapore moves on export duty

BY CHRISTOPHER SHERWELL IN SINGAPORE

SINGAPORE HAS decided to levy a duty on exports by a local manufacturer, apparently to pre-empt a pronouncement by the U.S. on the Government's export subsidies. The goods in question, refrigeration compressors, faced the threat of countervailing duties as a result of U.S. investigations.

This is the first time Singapore has imposed such a levy, and the affair has caused the Government to consider signing the subsidies code of the General Agreement on Tariffs and Trade (GATT) to help prevent a recurrence.

The case relates to the manufacture of hermetic refrigeration compressors of up to one-quarter horsepower by Matsushita Refrigeration Industries (Singapore). The compressors are exported by Matsushita Electric Trading (Singapore), also a subsidiary of the Japanese company. The two have captured a substantial slice of the U.S. market.

In May, Tecumseh Products Company, a U.S. manufacturer of similar compressors, filed a complaint to the Commerce Department alleging that "producers, manufacturers and exporters in Singapore" of the compressors received benefits which amounted to "bounties or grants" under the terms of U.S. tariff legislation.

export profits to be tax exempt.

While the Department rejected some of the subsidy allegations made in the Tecumseh case, it found benefits for the Singapore companies in certain redemptive facilities on export bills of exchange offered by the Monetary Authority of Singapore, the equivalent of the central bank, and in the government's Skills Development Fund, which subsidises training.

Moving swiftly before the November 1 deadline for a final determination by the Commerce Department, the Singapore government proposed the new export levy to offset the countervailing duty of 5.86 per cent which was likely to be imposed.

The Commerce Department promptly suspended the countervailing duty investigation without conclusion. It remains "on the books" and will continue to do so until circumstances change.

## ENERGY BLUEPRINT

PLANNED EFFICIENCY AND ECONOMY IN THE USE OF ELECTRICITY. 20

## Heat pumps, keeping shops cool...

Successful shops always mean crowds and, without the right environmental control system, crowds mean heat and discomfort. At Top Shop in St. David's shopping centre, Cardiff, heat is no problem because they have the right system — one based on energy-efficient electric heat pumps.

All year round they provide either heating or cooling, reliably and automatically, according to the widely varying conditions prevailing in the shop. The shop is totally enclosed within the covered mall of the precinct. Display lighting inside, and large numbers of shoppers at peak times, generated uncomfortable heat for both customers and staff. The owners were looking for a system which would give constant comfort, economically, and they chose heat pumps.

In its heating mode the system is used mainly to bring the shop up to a comfortable temperature before it opens, using heat reclaimed from outside air. In exceptionally cold weather, it is used for heating during business hours as well. The same units, operating in reverse mode,

provide the cool, calm atmosphere essential when the shop is crowded. The heat pumps take up very little space — the outside units are located on a flat roof and the inside units are

neatly installed behind the display area. And, probably most important of all, the system easily satisfies the owners' criteria for low capital cost combined with economy of operation.



Top Shop's heat pumps — keeping the crowds cool.

## ...and old buildings up to date.

A disused Victorian warehouse has been converted into high-quality offices for Sylvine PLC, a Bradford-based engineering holding company. The warehouse conversion included provision for a conventional heating and air conditioning system and space for a boiler room. However, there was a drawback in that, as a listed building, the warehouse exterior could not be altered — so no external flues could be added. While suitable heating and cooling systems were being considered, the company became interested in the energy conservation aspects of heat pumps and asked the architect to obtain details. Yorkshire Electricity Board was asked to carry out a feasibility

study for various heating and air conditioning methods, indicating capital costs and estimated operating costs. As a result, three energy-efficient electric heat pumps were installed in the three-storey offices.

In winter the heat pumps keep the offices warm and comfortable by utilising outside air as a heat source. In the summer, or when internal temperatures start to rise too steeply, the heat pumps can be used to cool. Switching from heating to cooling is automatic. An attractive feature of the system is that each floor can be heated or cooled separately, so the ground floor computer suite can be cooled while offices on the top floor are heated.

Installation has been neat, unobtrusive and space saving. The 26m<sup>2</sup> allocated for a boiler room in the original plan are now used as additional offices, much to the satisfaction of the company. No boiler or plant room was necessary as the outside condenser units of the heat pumps are installed out of sight beneath the entrance steps and the air handling units are at high level in cloakrooms and storerooms.

The company is delighted with the heating and cooling systems particularly as the group now manufactures a range of compressors for refrigeration and heat pump applications.

For more information tick box 1.

## Electric kitchen gives Leisure Centre the taste of success.

A compact and efficient electric kitchen installed at Burton-on-Trent's Meadows Leisure Centre is an essential ingredient in the flourishing centre's success. Meadows has up to 12,000 visitors a week. It's open for seven days and after squash, swimming or a sauna, plenty of them are hungry.

On the kitchen's all-electric equipment — a fryer, griddle, range, grill, plus an oven and a microwave — catering manageress Henrietta Smith and her staff produce food in a vast variety of styles and quantities, ranging from plates of chips for junior swimmers to three-course meals for 150 guests at a wedding reception. "If people knew the size of the kitchen, they just wouldn't believe it," says Miss Smith.

Of course, the kitchen is not the only reason for the success of Meadows, growing at a time when attendance at many centres is down. As well as swimming, squash and a sauna, the centre offers an imaginative programme of concerts including folk, poetry and jazz. And because it caters for such a variety of tastes, the kitchen has to do well. "Almost everyone in the area will find a reason to be here at some time during the year," says Patrick Trayford, the manager. "When we planned the kitchen we decided between us that electricity was what we wanted — it's clean, efficient and reliable." As well as serving anything from hot dogs to a full lunch and dinner menu to users of its sports facilities, Meadows is able to offer a wide variety of three-course meals, including coq au vin and beef Stroganoff, for private functions.

The one kitchen serves two bar areas, a balcony cafeteria overlooking the pool, and two other function rooms. All the preparation and cooking is done in the compact central unit and the hair-marie in the balcony bar is used to hold certain hot items.

There is also a cold display, and coffee, cold drinks, ice cream and popcorn are available. The over-popular chips are freshly produced as needed.

Although the kitchen is operated



Meadows' compact kitchen: fast and flexible catering.

for East Staffs District Council by Sports and Leisure Foods, the council owns the equipment and has responsibility for maintenance. Mr Trayford says, "The kitchen is used every single day and I'm very pleased with its performance. There's no doubt about it, it's easy to maintain and trouble free." Furthermore, the same basic electric equipment has been able to meet the growing demands made on it as the centre has expanded. It opened in 1980, but six squash courts were not added until last year, and

now another bar with food service is to be opened. This is so that the main bar can handle the growing demand for private functions. Which in turn will mean more work for the kitchen. In the future, a sports hall is planned, which will draw even more hungry people. Will this mean a larger kitchen is needed? Miss Smith doesn't deny that at least some expansion might be necessary, but if it is, there's little doubt the equipment will be electric.

For more information tick box 2.

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## UK NEWS

# Mercury wins court order against union

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

MERCURY Communications, the privately-financed consortium which intends to compete with the state-owned British Telecom (BT), has won a temporary court order to stop industrial action against it by the Post Office Engineering Union (POEU).

The union has been refusing to connect Mercury to the public telecommunications network and campaigning against the Government's proposed privatisation of BT next autumn.

Yesterday three Appeal Court judges ordered the POEU to call off its action against Mercury within 48 hours. The judgment, and whether to comply with it, will be considered by the union's conference in Blackpool, Lancashire, today after a meeting last night of its executive committee. The Appeal Court gave leave for the union to appeal to the House of Lords.

The union has already been urged by its lawyers to obey any injunction granted against it and warned that failure to do so could lead to substantial fines or the jailing of its officers. There were strong indications last night that the executive would decide to comply, but emergency resolutions have been tabled for the conference to debate today. One calls for the action to be maintained.

Mercury was licensed in February 1982 to compete with BT in business communications. It is a consortium of Cable and Wireless and British Petroleum, which each have a 40 per cent stake, and Barclays Merchant Bank. This week the bank confirmed that it was preparing to dispose of its own 20 per cent share.

Mercury's commercial future has been clouded by the POEU action, which the High Court last month ruled was lawful. But the Appeal Court yesterday rejected the union's claim that its refusal to connect Mercury to the public network was part of a genuine dispute with BT, stemming from its fear that the opening up of the industry to private competitors would lead to job losses.

Editorial comment, Page 18

## Accountants will pay IFTC creditors £8.75m

BY WILLIAM DAWKINS

MIDGLEY SNELLING, a London firm specialising in offshore accountancy, is to pay £8.75m to creditors of the failed Isle of Man-based International Finance and Trust Corporation (IFTC).

The settlement is believed to be the largest yet made against a UK accountancy firm. It represents the cost of repaying 80p in the pound to all the creditors of the bank and its offshoot, Jamie Investments, incorporated in Liberia. IFTC's total shortfall was nearly £25m.

The company's three-man board included two of the partners in Midgley's Isle of Man branch, Snelling Tucker, Moore & Co. It is understood that a large number of Midgley Snelling clients had deposits with IFTC.

It is thought that about £8.7m of the settlement is covered by insurers and that the balance will be met by a bridging loan taken out by the liquidator, until certain IFTC assets are sold.

Under the arrangement, a majority of the creditors have agreed not to take any further action against Midgley Snelling, but the Institute of Chartered Accountants "is thought to be preparing a report on the case."

## Cabinet spending deal

CABINET discussions on public expenditure plans for the next three years are likely to result today in a compromise acceptable both to the Treasury and to spending ministers.

Mr Nigel Lawson, the Chancellor of the Exchequer, will announce the results in his autumn economic statement, probably in the middle of next week.

The expected deal will enable the Treasury to keep to its planned limit on expenditure of £126.4bn for 1984-85, with rough stability in real terms for the next two years.

Most of the Government's key commitments on the National Health Service and social security are expected to be maintained. There would be cuts in the home improvement and urban aid programmes. The two most contentious areas have been defence and energy prices.

● **BRITAIN'S** first freeport will be in the Isle of Man. The island government yesterday announced plans to develop a 20-acre site next to Ronaldsway airport, near Douglas. Rush and Tompkins, the construction group, which is involved in freeport development in the U.S., has won the contract for the work.

● **BRITISH SHIPBUILDERS** has won a £5.5m order from Iceland to build a 3,000 tonne bulk carrier for trade with U.S. and Canada. The refrigerated ship was ordered by Samband Line of Reykjavik.

● **THE POST OFFICE** has cut the price it pays British Rail for carrying mail by at least £5m a year. After two years of negotiations a new five-year contract worth between £170m and £200m has been agreed.

● **LLOYD'S**, the London insurance market, will name a new chairman today to succeed Sir Peter Green.

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## JOBS COLUMN

## Blockage somewhere • Fair omens • Stimulator

BY MICHAEL DIXON

JUST AS there are liars, damned liars and statistics there is whimsy, preposterousness and the behaviour of employers of executives. Or so I have been told over the past few days by several middle-man recruitment consultants trying to fill employers' orders for high-grade staff.

In the U.S. as well as Britain, they say, the candidates' side of the market is becoming constipated. Plenty of the kind of people attractive to employers are going through the preliminaries but when it comes to the point, they just won't move.

While nobody is sure why, various possible reasons are ventured. Some suggest that the miseries of their out-of-work counterparts in recent years taught the more fortunate managers and specialists two connected things. One is that even one failure in a career record can be enough to blight future prospects. The second is that you inevitably incur a bigger risk of such a failure by moving to a new employer than by staying where you are safely established.

Others suspect that star candidates are increasingly held back by perks they don't feel it wise to reveal to a relatively strange interviewer (although they would presumably be happy to listen if the recruiter was unwise enough to talk about better ones).

Where the job change would

mean a move of home, it is felt that candidates often decide on reflection that the rise in salary is not worth the financial and other costs of uprooting themselves. And since candidates in the most desirable age range tend more and more to have wives or husbands who are also working, they may be deterred by the need to find the spouse a reasonable job in the new area too.

Yet judged by their response to advertisements and executive searches' approaches, there is no lack of initial interest in moving among the managers and specialists most able to do so. Their refusal when the opportunity is offered might therefore be seen as eccentric behaviour on the candidates' side.

If so it is as nothing to the irrationality of employers, according to the consultants I've met. They are convinced a candidate could be won over if the "package" of rewards were sensibly put together as well as big enough in total.

Some employers in the U.S. are apparently responding to the two-career family phenomenon by using ingenious means of providing the executive's spouse with a job. Certain contracts covering the first two or three years in the new post could compensate for the risk of moving. But I gather British employers in general refuse to consider

such new fangled notions.

"It typically goes like this," a headhunter lamented. "Your client makes his choice and is certainly going to blame you if he doesn't get it. For anything like a top job it's invariably a candidate doing nicely somewhere else. If you suggested taking an unemployed executive, you'd be shown the door as raving bonkers."

"But when you put forward the sort of package that—having talked to the candidate, gosh!—you know is needed to do the trick, the client just rubs his jaw and says: 'I'm sure that we don't need to offer things like that when there are so many good people unemployed.'"

## Going down

WHICH BRINGS us — with a reminder about liars, damned liars etc — to this column's latest look at unemployment among managers and specialists in Britain.

Because people wishing to draw unemployment benefit no longer have to register with a Government agency as job-seekers, I cannot obtain comprehensive breakdowns of the numbers of higher-ranked staff out of work. But the Professional and Executive Recruitment agency still keeps count of the copies of its free weekly listing of job vacancies which are sent to unemployed people with previous experience in different fields.

Experienced staff listed as unemployed	Number on 1/7/83	Number on 1/9/83	% fall 1/7-1/9	Number on 1/11/83	% fall 1/9-1/11
Departmental managers other than production	17,418	16,466	4.3	16,422	1.5
Sales and marketing	12,469	11,903	4.5	11,542	3.0
Draftspeople and technical support	8,180	7,807	4.6	7,420	5.0
Engineers other than electronics	7,760	7,600	2.1	7,336	3.5
Production managers	4,320	4,048	6.3	3,806	6.0
Accounting staff	3,490	3,329	4.6	3,186	4.3
Data processing and management services	2,831	2,700	4.6	2,537	6.0
Scientists	2,492	2,370	4.9	2,347	1.0
Estimating, work-study and statistics	2,121	2,004	5.5	1,896	5.4
Personnel	1,763	1,753	0.6	1,723	1.7
Purchasing	1,724	1,638	5.0	1,606	2.0
Electronics engineers	1,013	953	5.9	896	6.0
Total	65,581	62,771	4.3	60,717	3.3

The table above shows the outcomes of those counts at the start of July, September and this month. The figures have reduced consistently.

The 12 job categories covered exclude those, such as teaching, where numbers have shown big fluctuations from month to month over the past year or so, suggesting that the folk concerned have abandoned PER's Executive Post listing and concentrated on seeking work through other channels.

Even in the dozen categories included it is still possible that the falls are due to cancellations of the listing rather than re-employment. But I doubt whether that can be entirely

the explanation. I feel almost safe in concluding that executive employment is on its way down again, albeit slowly.

## Match-maker

PRACTICAL and profitable innovations seem to be at best a rare by-product of the thinking that goes on in universities. Dons are usually absorbed in researching intellectual concepts such as isomorphism with the aim of shedding light on other concepts such as anomic structure.

Even if along the way they opened up the prospect of producing a building material safer as well as superior and cheaper than asbestos, they would quite

probably never notice. Unless — that is — they were prodded into doing so by somebody with fluent understanding both of academic science and technology and of the new-product concerns of industry and commerce.

Somewhat like that is wanted keenly by the University of Wales Institute of Science and Technology in Cardiff as director of its impending new industrial liaison unit.

As well as keeping an informed eye on UWIST's wide-ranging research activity (which calls for tact and appreciation of academic politics), the recruit will need to maintain sharp watch on industry for developments where the institute's help can earn it money. A good instance is when someone has spotted a promising market need and knocked together something which is almost but not quite the answer: academic knowledge can often make all the difference.

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**Bank of America**

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Amoco Europe and West Africa, Inc. is responsible for co-ordinating the activities of the European and West African subsidiaries of Standard Oil Company (Indiana), one of the world's largest oil companies. A new position has been created in the Tax Department for a Solicitor specialising in U.K. tax matters.

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Please reply in writing, outlining career progression, current salary and indicating how your skills and experience match the requirements of the job, to: Peter Farrer, Head of Personnel Policy and Management Development, National Girobank, Bootle, GIR OAA.

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Please telephone or write enclosing a curriculum vitae to Peter Latham.

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Salary will be commensurate with those at senior level in the industry. A car and pension is provided. Location Whitehall.

Please apply in strict confidence quoting reference 827/FT. Stating age, qualifications, experience and present remuneration to:-

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London (City) Age 25-35

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In addition to the specific experience we are looking for candidates with good social skills particularly in dealing with Bankers, Clients and others and the ability to pass on their knowledge and experience to other staff.

Our new venture is demanding but offers excellent opportunities for personal development, providing the chance to apply existing knowledge and skills within a totally new and stimulating environment.

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For an explanatory booklet and application form please telephone Cheryl Jones on Swindon 46700 or write to her at: Personnel Division, Dunbar & Company Ltd., Allied Hambro Centre, Swindon, Wilts.

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Applicants (male/female) will therefore need to be qualified Accountants with considerable industrial experience supported by sound knowledge of Defence contracts and export work.

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For an application form, telephone our Personnel Department on 0229 20351 (ext 5520) or write to: I. R. Director, Vickers Shipbuilding and Engineering Limited, P.O. Box 6, Barrow-in-Furness, Cumbria LA14 1AB.

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Send CVs and short writing sample to: Angela Cassidy, Business International, Banda House, Cambridge Grove, London W6 0LE. No telephone calls please.

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Apply in writing, giving full background details, to: Mr W. Le G. Jacob, Managing Director, East Anglian Securities Trust Ltd., 23 Lower Brook Street, Ipswich, Suffolk, IP4 1AQ.



## Investment Research Opportunity

A leading International Bank in the City requires a person with good investment research experience to fill a position within its Investment Department. The ideal candidate would be a good honours graduate aged 24 to 30 with the ability to communicate well both in writing and verbally. The ability to read and understand German is required.

The salary offered will be according to experience and ability with all the usual banking fringe benefits.

Confidential Reply Service: Please write with full CV quoting reference 1843 JS on your envelope, listing separately any company to whom you do not wish your details to be sent. CVs will be forwarded directly to our client, who will conduct the interviews. Charles Barker Recruitment Limited, 30 Farringdon Street, London EC4A 4EA.

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## University of Cambridge Treasurer of the University

The Vice-Chancellor invites applications for the office of Treasurer of the University, which is now vacant. The present stipend of the office is £22,664 a year.

Persons interested in applying for the office are asked to send their first instance to seek particulars by writing to the Vice-Chancellor, The Master's Lodge, Downing College, Cambridge CB2 1DQ.

The closing date for applications will be 14 December 1983.



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Candidates will be graduate qualified accountants, aged 35-40, with, ideally, a knowledge of and interest in the presentation and performing arts. The abilities required are numerous: divergent thinking, number-crunching and pure house-keeping skills; well-developed verbal and written style, numeracy (and experience) that could handle a still-burgeoning computer and its systems; a principled yet likeable presence; savoir faire in dealing with talent; altogether ones that would be demonstrably effective in a very complex and very demanding environment. The rewards would be equal to the challenge and could include profit sharing and equity in a company that is currently of interest to the City.

Candidates should apply in confidence, detailing career progression and salary and quoting reference 2077 to Mrs. Linda Brown, Corporate Resourcing Group Limited, 6 Westminster Palace Gardens, Artillery Row, London SW1P 1RL. Telephone 01-222 5555.

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A high priority is placed upon the qualities of drive, initiative, personality and sound experience, therefore formal qualifications are not essential.

The incumbent will be responsible as a member of a professional team for liaising with stockbrokers and other major investment advisers in London and

throughout the U.K. upon 'lump sum' and international business. In addition to basic salary we offer a substantial bonus, a company car, non-contributory pension, free life assurance and BUPA alongside excellent career development prospects.

Reply by sending a comprehensive C.V. to: John Green, Senior Personnel Officer, Save & Prosper Group Ltd., Hexagon House, 28 Western Road, Romford, Essex RM1 3LB.



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- Applicants, male or female should preferably be aged between 40 and 55 with a University degree and a record of successful management experience.

Application forms are available from:  
The Chief Executive Officer's Secretary  
Universities Superannuation Scheme Limited  
Richmond House, Rumford Place, Liverpool L3 9FD  
Telephone: 051-227 4711



## MANAGER, LOANS & BUSINESS DEVELOPMENT

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LONDON BRANCH

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Write in confidence, enclosing C.V. to:

The Chief Manager  
The Rural and Industries Bank of Western Australia  
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We invite applications from graduates, aged 28-35, whose degree will embrace computer science, O.R. and business studies. We require a minimum of five years in a D.P. development/implementation role, plus at least three years heading or as No. 2 of an advanced technology information systems group. A background in large D.P. systems involving data base management and D.D.P. is essential with a comprehensive understanding of the latest related equipment and techniques including telecommunications and office automation. Reporting to a Vice-President, the successful candidate will be responsible, with a small team, for the provision and continual up-date of all aspects of information systems network support for this dynamic group at a growing number of European locations. The ability to establish sound personal relationships at all levels is essential and a facility in languages, particularly French, is highly desirable. 20% travel is envisaged. Initial salary negotiable £20,000-£25,000, car, non-contributory pension, free life assurance, family medical cover and relocation expenses if necessary. Applications, in strict confidence, under reference M54215/FT, to the Managing Director.

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## FINANCIAL MANAGER - BANKING

LONDON

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\* Please only contact us if you are applying for one of the above positions.

## GENERAL MANAGEMENT Electronic Components

Our client, part of a major international high technology group, has asked us to recruit a professional business manager to lead a key manufacturing division into its next phase of development.

With full p & l responsibility the job naturally calls for a broad range of management skills: the prime objective being the planning and achievement of sales, net income, return on assets and cash flow within the Company's overall Business Plan.

To be successful in this role, the first step in General Management within our client's Company, you will need to be:

- \* an achiever managing a large group of people
- \* persuasive and able to generate enthusiasm to reach objectives
- \* comfortable with manufacturing and quality requirements in a professional electronics environment
- \* strongly profit motivated
- \* used to operating within a structured company

To meet the challenge you will probably be aged 30-40 and have:

- \* approximately ten years experience in electronic components, light electronic equipment or light engineering
- \* graduate level qualifications in electrical or electronic engineering, business engineering or accounting

Salary indicator: Suitable candidates are unlikely to be currently earning less than £20,000 p.a. A Rover 2600, or similar, is part of the remuneration package.

Applicants, of either sex, are invited to respond by handwritten letter and a full CV to Trevor Lee, MD or EPI, who is advising.



E.P.I. CONSULTANTS

70 Eccleston Square, London SW1V 1PJ

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45-year-old A.L.B. with excellent record in management, financial accounts, inspection and general administration both at home and in developing countries. Would consider a move from the position for the right opportunity. Currently on overseas assignment but available at short notice for discussion. Please send CV to: Hill Samuel Life & Management Services Ltd., 50 Pall Mall, London SW1Y 5JQ.

## Independent Schools Information Service

The ISIS Association for friends and supporters of independent schools seeks a Commercial Director to create and implement a new service-linked package of benefits to provide an incentive to membership recruitment. Immediate appointment for an initial three-month probationary period. Commencing salary around £10,500 per annum, subject to negotiation.

London-based job which would suit a young person with experience in a similar commercial organisation, a commitment to independent education, some knowledge of a computerised membership register and sound organisational skills.

For a full job description write to:

The Office Manager, ISIS  
56 Buckingham Gate, London SW1E 6AG



## UK NEWS

## Steel mills to compete for funds

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

A STRUGGLE could soon develop within the nationalised British Steel Corporation (BSC) with a Scottish mill and Welsh mill each competing for new investment.

The big Ravenscraig works, near Glasgow, and the Llanwern works in Wales will argue that they need modernisation and improvements to keep down their unit costs. But

BSC is thought to be reluctant to approve both schemes.

The corporation is working with too much steelmaking capacity. Last December, it was instructed by the Government to maintain all five of its integrated mills although Mr Ian MacGregor, BSC's then chairman, wanted to close the Ravenscraig plant.

Ravenscraig now wants to improve its continuous casting production, possibly adding another casting strand to this energy-efficient and modern production system.

Llanwern faces a more critical decision on installing a completely new continuous casting plant. The Welsh mill, despite a remarkable

production record, still uses the more antiquated ingot method for steelmaking in which molten steel is first poured into ingot moulds and has to be remelted to be cast into slab.

Last year, the Government approved £65m capital investment programme for British Steel from 1983 to 1988.

## GOVERNMENT PUBLISHES BRUSSELS PLANS ON WORKERS' RIGHTS

## Cool reception for EEC directives

BY JOHN LLOYD, LABOUR EDITOR

THE EXTENT of the UK Government's disillusionment with the European Commission's proposals on workers' rights - the Vredeling and the Fifth Directives - is clearly shown in a consultative paper, issued yesterday.

The paper is less a description of the proposals - though it does describe them in an annex - than a sustained, closely-argued polemic against their provisions. In asking for views on the directives - by February 1984 - the Government has heavily guided its potential respondents towards their negative side.

The general statement, which prefaces the proposals, says the Government has "profound reservations" and that legislation in this area would do nothing to meet the challenge of reducing unemployment in the Community. It would be more likely to disrupt existing good industrial relations practices, it says.

As the paper emphasises, stronger feelings from the UK business community have been evident over the Vredeling directive than the Fifth - surprisingly, since the latter is in some ways a more radical document.

The Vredeling Directive contains the following major elements:

• It covers all enterprises in the UK employing more than 1,000

workers; subsidiaries of enterprises are given no threshold. If action is taken against a company for non-compliance with a parent outside the EEC, the subsidiary is held liable even when it has been obeying the parent's directives.

• Employees' representatives have rights to information on matters such as the undertaking's structure, economic and financial situation, employment and investment prospects. If their request for information to management is not satisfied within 30 days, they can "bypass" to senior management.

• Any decisions liable to have "serious consequences" for employees must be the subject of consultation with employee representatives "with a view to attempting to reach agreement." This process must occur "in good time before a final decision is taken."

• Confidential information can be withheld from employees, but only if judged secret by a tribunal: employees' representatives would be required to maintain discretion about such confidential information as they receive.

• Undertakings whose objectives are mainly "political, religious, humanitarian, charitable, educational, scientific or artistic" or "related to public information or expression of opinion" are exempt from the provisions.

The Fifth Directive will require

widespread changes in UK company law. Its main effect would be to ensure the presence of workers on a company board, or to ensure that workers' representatives are consulted as if they were on the board.

This directive once again applies to public companies - co-operatives are exempt - with more than 1,000 employees, though it will not apply where a majority of the workforce votes against it.

Its original drafting took place in the mid-1970s, when developments in West Germany - an extension of the co-determination law, in 1976 - in France - the Sudrean Report on industrial democracy in 1975 - and the UK - the Bullock Report on industrial democracy in 1977 - pointed towards statutory forms of workers' involvement.

Only the West German system remains, and the tide throughout most of Europe - except in France - has turned against these initiatives.

The board structure proposed by the Fifth is either two-tier or unitary, the latter assumed to contain an element of non-executive directors. These latter correspond to the "supervisory" board in a two-tier system, while the executive directors correspond to the administrative board.

Worker-directors can get to either board in one of four ways:

• All employees elect their representatives.

• A special forum, to be known as a works council, is set up. It is separate from the board but has the right to be consulted on all matters which would go to the supervisory board or to the non-executive directors.

• Collective bargaining can establish representation similar to that achieved by the above two options.

• The supervisory board fills its vacancies by co-opting, but employees and shareholders can make their own nominations and veto appointments. This allows both of these groups to influence the choice of directors, but not necessarily to have direct representation on the boards.

Worker-directors must comprise no less than a third, and no more than half, of a supervisory board or of the number of executive directors. Though the Fifth has certain similarities to the Bullock Report proposals, it challenges union power in that it provides a vote for all workers, whether unionised or not.

The departments of Employment, and of Trade and Industry, want views from all interested parties. Comments on the directives should be sent to Department of Employment.

• Draft European Communities Directives Department of Employment (IRA), Cannon House Terrace, London SW1H 9NF.

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Whereas most micro computer hardware and software today is derived from the home/hobby computers of a few years ago, the Fortune System 32.16 was designed specifically for small to medium sized businesses, or departments of large companies.

Based on the highly successful Motorola MC68000 microprocessor chip, it looks like a micro, is as easy to use as a micro, and costs a typically micro price. Yet it behaves more like a minicomputer. The operating system it uses, for example, is UNIX, the powerful and internationally accepted system normally found only on large computer systems.

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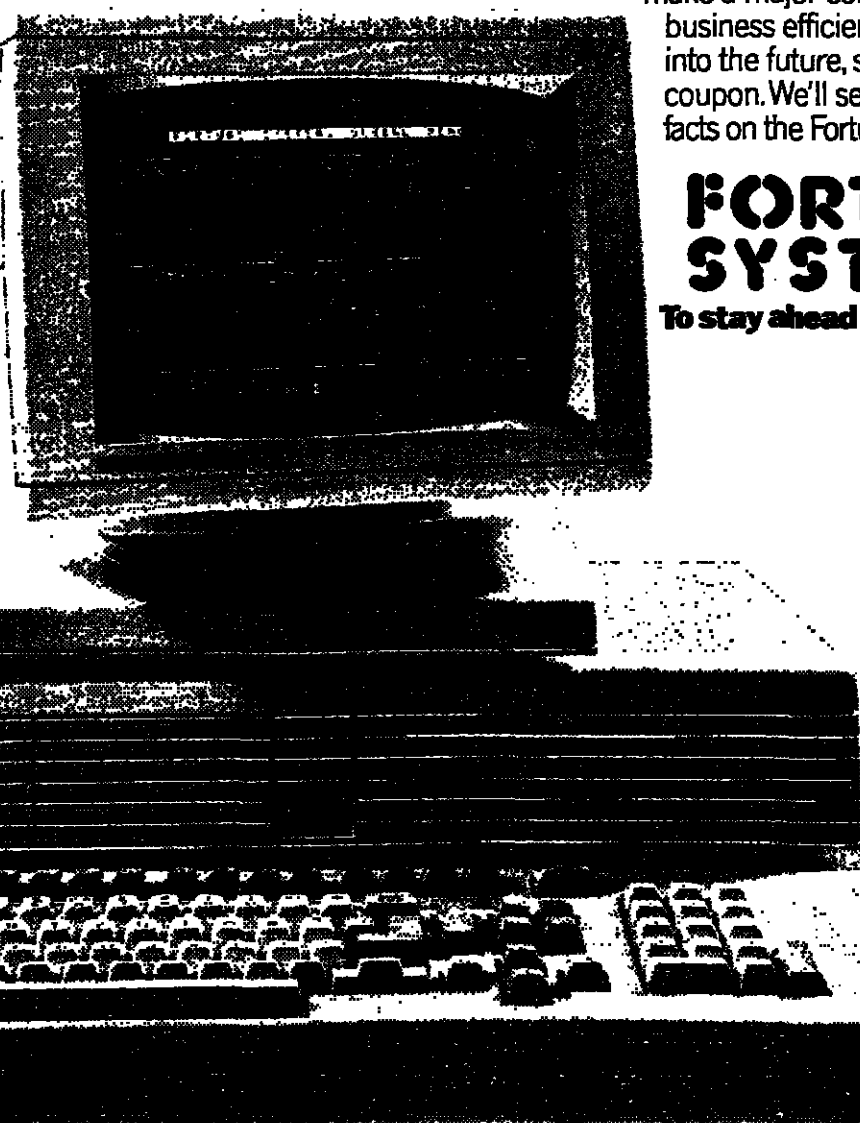
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## Volvo may become 'Britain's most profitable truck maker'

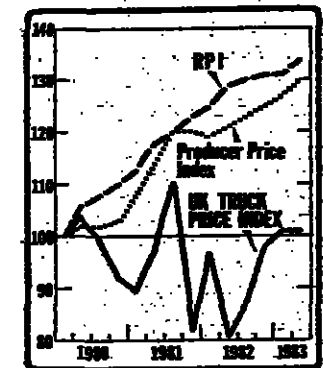
BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

VOLVO is this year likely to become the UK's most profitable manufacturer of heavy trucks and buses, Mr Bert Brandtzaeg, managing director of Volvo Trucks (Great Britain) said yesterday.

Last year the company, which also imports trucks from its Swedish parent, made a pre-tax profit of £3.4m on sales of £116m.

Speaking during the run-up to the Scottish Motor Show, Mr Brandtzaeg said the company would build 1,875 trucks and buses at its Scottish plant at Irvine, Ayrshire, compared with 1,474 in 1982.

The increasingly damaging price war among Europe's truck makers has been one of the major topics for



debate as manufacturers gather for the Scottish show which opens tomorrow.

Price battles are particularly severe in the UK where actual prices paid for trucks have been almost unchanged for two years, in spite of a substantial rise in raw material costs.

"The long-term future of the European truck business could be at risk because of the very low prices now being paid for trucks," said a senior executive of a UK-based company.

Applied with the relatively weak demand for heavy trucks in Britain, the price war has prevented UK manufacturers from gaining any benefits from their programme of severe cost cutting and reduction in capacity.

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Guaranteed by  
**Iota Industries, Inc.**  
(formerly Commonwealth United Corporation)

On October 27, 1983, the United States Bankruptcy Court for the Southern District of New York (the "Bankruptcy Court") entered an order (the "October 27 Order") authorizing the Estate of Iota Industries, Inc., presently in bankruptcy proceedings, to pay a dividend to Chemical Bank ("Chemical") as Indenture Trustee for the holders of the 5% Guaranteed (Subordinated) Convertible Debentures Due February 1, 1984 (the "Debentures") of Commonwealth Overseas, N.V. ("Overseas") guaranteed by the Iota Industries, Inc. (formerly Commonwealth United Corporation), pursuant to the Indenture among Chemical, Overseas and Iota dated as of February 1, 1980 (the "Indenture"). By the October 27 Order, the Bankruptcy Court further approved an agreement among Overseas, Chemical, and the Iota Estate providing for additional payments to be made by Overseas to Chemical on account of the Debentures.

Pursuant to the October 27 Order, it is anticipated that there will be available for payment to holders of the Debentures all principal and interest to February 1, 1984 with respect to the Debentures from the following sources: (a) the Iota Estate will deliver to Chemical payment representing 85% of (i) the principal amount of the outstanding Debentures and (ii) interest accrued through July 25, 1977, the date of Iota's petition for bankruptcy; and (b) Overseas will deliver to Chemical payment representing all additional amounts of principal and interest in respect of the outstanding Debentures to February 1, 1984.

Pursuant to the October 27 Order, payments by Chemical on account of the Debentures and coupons to holders thereof are subject to the continuing jurisdiction of the United States Bankruptcy Court and are to be governed by, and subject to, the terms of the October 27 Order and all existing and further orders of the Bankruptcy Court. Holders of the Debentures may present their Debentures and coupons attached thereto for payment by obtaining a Letter of Transmittal from Chemical at the address set forth below, and completing a Letter of Transmittal and returning the completed Letter of Transmittal with their Debentures as follows:

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New York, New York 10041  
(Attention: William S. Boris)

By Hand:  
Chemical Bank  
60 Water Street  
Room 224  
2nd Floor - North Building  
New York, New York

In order to receive payment on account of the Debentures, the holder must present his or her Debenture with the August 1, 1978 and all subsequent coupons attached to Chemical for payment with the completed Letter of Transmittal on or before February 1, 1984.

Dated: November 9, 1983

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## FINANCIAL FUTURES

## Enter the package deal

By David Lascelles, Banking Correspondent

A YEAR after the start-up of the London International Financial Futures Exchange (LIFFE), these new-fangled hedging devices still seem to be the source of more bewilderment than benefit. But specialists who think businessmen would be ready to use them if only they were spared the technicalities, see an opportunity here.

A growing number of them—mainly merchant banks—are putting together packaged services which enable clients to protect themselves against swings in interest rates or currencies but require virtually no knowledge of hedging techniques at all.

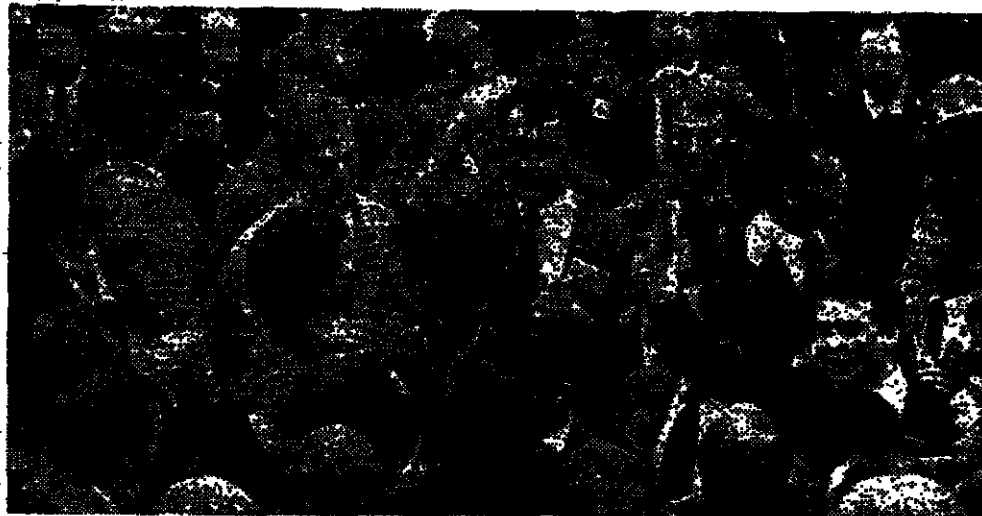
"If Mrs Smith wants a new kitchen, she can either get in all the bits and pieces herself, or she can call in a contractor. That's more expensive, but it's a lot more convenient," said Mr John Heywood, director of foreign exchange at Hambros Bank which has just introduced a currency hedging service which it is touting as "simple to use as the conventional foreign exchange market."

All the indications are that if financial futures are to flourish, it will be through packages. In the U.S., where Wall Street firms and banks have been offering these services for about three years, they now account for the biggest chunk of new business.

In the UK, where all this is still in its infancy, company treasurers who have tried the package say they probably would not have ventured into financial futures without them, but profess to be pleased that they did.

"It costs money, but it is certainly profitable for us," said the corporate treasurer of a large consumer finance company which uses an interest rate guarantee service from Hill Samuel, the London merchant bank, to lock in its cost of funds.

New services are now coming along thick and fast. Hill Samuel has just introduced a second interest rate hedging package, and will shortly offer a currency one, too. Midland Bank, the only UK dealer so far to offer a formalised service, guarantees interest rates on future deposits, and plans a similar service for loans. U.S. firms, such as Merrill Lynch, Salomon Brothers and Citibank have begun to market services



Dealing on the London International Financial Futures Exchange

they developed in New York, or launch new ones for European clients.

What they have in common is that the firm offering the service takes on part or all of the risk of an unfavourable shift in interest rates or currencies—at a price. But the way this is done varies enormously.

According to Mr Rick Stern, managing director of hedging services at Merrill Lynch, one of the first firms to get into the packaging business, no technique is tried and true. "It all depends on who your client is and what he wants," he says.

The first U.S. services were quite simple. In 1981 Merrill introduced an interest rate "capping" package that indemnified clients if the prime rate went up. Like an auto insurance policy with an excess, clients could take on the risk of the first 1 or 2 per cent rise themselves, in which case the package cost less.

Hill Samuel's first scheme, which was formally launched two years ago and has now done \$500m of business, guarantees an interest rate on future borrowings or deposits in major currencies for a relatively small cost of 0.1 per cent per annum of the sum involved. If the market moves against the client, Hill Samuel makes good the loss. But the catch is that if the market goes the client's way, any profit has to be paid back to Hill Samuel.

Although these services are quite cheap, they are not that flexible. The Hill Samuel scheme, for example, locks the client in to an interest rate and allows him to plan ahead, but it makes it hard for him to take advantage of favourable moves in the market.

To correct this, firms are now perfecting more sophisticated packages that give clients greater flexibility—but also cost a lot more. Most are based on the option concept, which gives the client a let-out; what one satisfied user called "a heads I win, tails you lose" proposition. (Like all users interviewed for this article, he asked not to be identified for fear of being swamped by salesmen.)

A client buys an option which entitles him to use the service if the market moves against him, so he knows he is protected against risk. But if things go his way, he simply fails to exercise the option and lets it lapse.

But this greater flexibility is expensive. Hill Samuel's new interest rate option service, for example, costs up to five times as much as the guarantee scheme.

A variation is the warrant idea marketed by Salomon Brothers: instead of an option, the would-be hedger buys a warrant in the open market carrying the right to acquire foreign exchange at a given rate some time in the future.

The Hambros currency scheme is also option-based, and as Mr Heywood points out,

it can be tailor-made to suit the client's needs as to the amount, the exchange rate and the maturity date, whereas anyone dealing directly in the futures markets is tied to the standard contracts traded there.

Currency options are also more flexible than the traditional forward foreign exchange market where a corporate treasurer must commit himself to buying currency some way ahead, regardless of what happens to exchange rates in the meantime. Options also give companies a way to lock in funds for contingencies, the classic case being a businessman tendering for a contract in a foreign currency: if he wins the contract, he knows what his currency costs will be; if not, he lets it lapse.

The firm offering the service can hedge the risk it assumes in several ways. "It's entirely up to us, and what our books look like," said Mr Heywood of Hambros.

Normally, the firm will hedge in the futures market (LIFFE) or on U.S. exchanges such as the Philadelphia currency options exchange. But it can also do it in the inter-bank or forward markets, and even in-house by matching two clients' mirror positions on its own books. In some cases it could take a view of the market, and carry the risk unhedged.

As Brian McNamara of Hill Samuel points out, the attraction of packages is that they need not cut across a custo-

mer's relations with his bank. A company can arrange a future loan or a deposit with its commercial bank, and then hedge it through a specialist.

Will banks not want to get into the hedging market, too? In the U.S., that is already the case. Almost every major bank has a financial futures subsidiary which competes directly with the investment banks. And as Midland's entry into the UK futures market shows, the practice is spreading. Citibank will not only hedge on its own depositors' and borrowers' behalf, but offers merchant bank-style hedging packages for companies with deposits or loans at other banks. "They don't have to bank with us," said Michael Holland of Citibank's London office.

Some bankers have reservations, however. A senior official at one of the London clearing banks wondered whether it was appropriate for a bank to tout for risk business. "I think we should be very cautious about it," he said.

The most likely market for the packages are medium-sized companies with fairly sophisticated financial needs—but without the skills to go directly into the hedging markets. The big multinationals can probably do it themselves—though packages are more flexible.

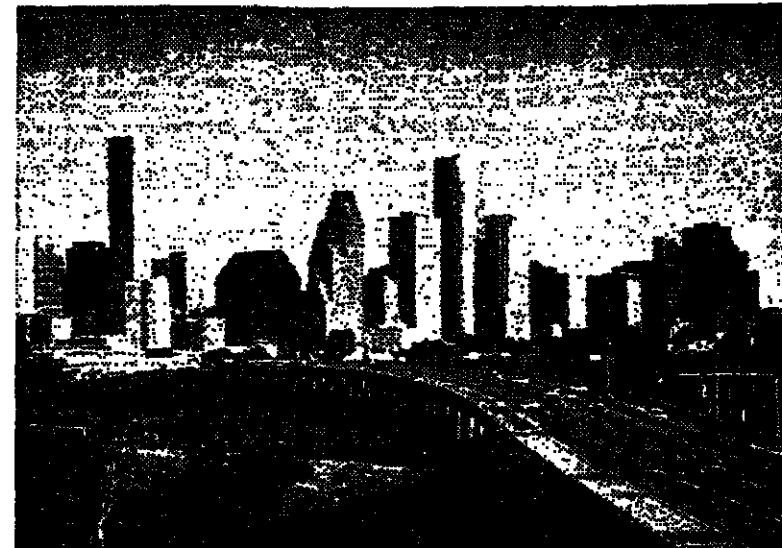
However, there are legal and tax restrictions. In New York, a special law had to be passed to allow life insurance companies to use hedging instruments, and in the UK, the cost of buying a hedging package or option qualifies as a business expense only if it covers a genuine underlying transaction. Packages cannot be used just to speculate in the markets.

Nevertheless, packages conveniently disguise the use of financial futures—which are still associated in many people's minds with high-risk commodities markets. This makes it easier for a corporate treasurer to sell the idea to his board.

Further ahead, the market may extend to other users, such as local authorities and even building societies. At least one London borough is believed to be looking at interest rate hedging packages to lock in its funding costs. And as the building societies develop more sophisticated financing techniques, hedging packages would help them plan their future mortgage commitments.

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"He looked like a halibut which had been asked by another halibut to lend it a good till next Wednesday."

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 PARKER



## THE MANAGEMENT PAGE: Marketing

## Coffee giants stir it up

Carla Rapoport on the major new challenge posed by General Foods

FORGET Brazilian frosts. Forget the price of green coffee beans in Bogota. The price of a cup of home-brewed coffee can only go down in the next few months as Britain becomes the staging ground for a battle between the coffee giants.

General Foods of the U.S., which sells the most coffee in the world, is preparing to fire the first shot. The group will shortly unveil a multi-million pound nationwide launch of its ground coffee, Maxwell House Master Blend—its biggest UK product launch to date. General Foods has one simple goal in mind: to become brand leader in the ground coffee market as swiftly as possible.

Booyant growth in vast portions of the UK food manufacturing industry is nearly a forgotten concept. For example, the UK instant coffee market, in which General Foods has long been a major player, has shown scarcely any real growth over the past few years. But the ground coffee market is quite another matter.

In just four years, the British appetite for fresh-brewed ground coffee has grown spectacularly. From just 5 per cent of the volume of coffee bought for domestic consumption in 1979, ground coffee is now about 15 per cent of the total.

In money terms, the figures are even more seductive. In 1979, Britain's ground coffee retail sales were around £15m; this year they will be around £42m, with 20 per cent growth registered in 1983. In five years' time, that total is expected to double as more coffee drinkers trade up from instant or increase their consumption of fresh-brewed coffee.

This kind of growth has already attracted a string of new companies. The defending champion is still Lyons Tetley, a division of the Allied-Lyons group. Lyons has maintained brand leadership in the market, but has seen its hold on ground coffee carved up in recent years by the new competitors. Chief among these have been Kenco (Cadbury Schweppes) and Melitta, part of the German group Melitta Benz.

"I can't think of any market more competitive than this one," says David Soffe, managing director of General Foods UK. "The winners will stay and see a lot of growth, but the losers will disappear."

With the results of just one year of test marketing in the south of England, General



Foods is now preparing to spend over £4m in the next 12 months on nationwide advertising and promotions for Maxwell House Master Blend.

In case any coffee drinkers miss the television blitz, milkmen across the country will deliver some 10m samples of the coffee on their rounds in the course of the year.

"We don't have a let's go out and see what's happening attitude," says Soffe. "Our attitude is: let's become brand leaders even if it takes four or five years. We are prepared to lose money for a considerable amount of time in order to reach this goal."

"If you aren't brand leader, you don't make money," claims Soffe. "If you are the brand leader, you can exert some control on prices and margins. But if you are third or fourth, you just have to wait."

The battle ahead of General Foods is certain to be a tough one. "We don't intend to lie down and let them have it," says Patricia Michael, product manager for Melitta, which has about 14 per cent of the UK ground coffee market but a much larger share of the fast-growing filter-fine coffee used in filter coffee makers. Michael

and others point out that Maxwell House has a strong association with instant coffee in the consumer's mind, and this may hinder the new product's growth.

Nonetheless, all the competitors are stepping up their advertising budgets for the new year. Lyons, which hadn't spent a penny yet this year, this week launches a £4m TV and promotional campaign to support its ground coffee. The new campaign aims to establish Lyons as an authority on coffee, thus building on its long years in the UK market.

Those years haven't been particularly successful in the ground coffee market, however. From a handsome 60 per cent of the market in the early 1970s, Lyons has seen its share consistently drop, to around 30 per cent today. Even so, the growth in the market has kept volume growing, and the group aims at least to hold onto its brand leadership position.

"We are delighted to see the amount of support that other manufacturers are putting into the market, which can only help it to grow," Patrick Cannon, marketing manager for coffee at Lyons, said this week. He added with a somewhat

different tone of voice: "Of the new entrants to the market, General Foods (in its test-marketing in the south) has not been the most successful to date and we are most surprised at their reported level of investment."

Soffe readily admits that "distribution," an industry jargon word for getting large retailers to accept your product, did move slowly for Master Blend in its test. Now, however, with 75 per cent of the stores in the region accepting the product, he says that market share has climbed from 10 per cent to 13 per cent. Where the coffee is in stock, he claims Maxwell House Master Blend has captured between 16 and 20 per cent of the total purchases of ground coffee.

Kenco, the fast growing number two in the market, claims to be fairly well insulated from the General Foods attack because of its link with the well-known filter coffee used in restaurants, also called Kenco. The group has done phenomenally well in the ground coffee market to date, pushing up its market share from 7.9 per cent in 1979 to around 20 per cent today.

Another concern for General Foods is the prospect of its ground coffee cannibalising its instant coffee sales. Soffe points out, however, that during the test marketing, ground coffee sales grew by 36 per cent, while instant staged a 1 per cent advance.

He also points out that UK consumers now drink a remarkable three cups of coffee a day, compared with two cups a day downed by Americans. Further, UK consumers down four cups daily of tea, down from seven cups at the country's tea-drinking peak. "We've always got those other four cups of tea to conquer," says Soffe.

He admits that in his 27 years with General Foods, the group has stubbed its toes a few times. "I helped introduce the world's most unpalatable dog food," he says with a laugh. "It was dry and dog owners wouldn't have it."

Coffee, he says, is a different story. "People know it's easy and quick to have real coffee, that it tastes better."

With price discounts and promotional sales soon to come, it will be the UK consumer who will decide the fate of Maxwell House Master Blend.

AD HOC

MAJOR post offices in the UK next week are likely to look more like betting shops—full of eager crowds clustered round television screens. The cause of the excitement will be the new high street video, based advertising medium known as QTV which goes on the air next Monday in 500 offices. A joint venture between the Post Office and Realhealth Video, it consists of a 15 minute reel of ads which will be shown continuously during opening hours. The first reel is already sold out, and has attracted key advertisers like Kimberley-Clark, Canon UK, National Girobank, Maxwell House, Avon and Asda. January is already half sold.

FOLLOWING in the footsteps of film stars and the advertising industry, the PR world has decided to award itself prizes. The Institute of Public Relations which represents some 23,000 individual practitioners the largest of its kind outside the States—is introducing its Swords of Excellence Awards. The idea is to highlight exceptional work in the field as well as to promote better public understanding of an industry that often complains of being under-rated. Full case studies covering all stages of a PR exercise from research through planning, strategy execution and evaluation, must be submitted by February 24 to IPR, 1 Great James Street, London WC1.

FRESH from its launch at the national conference of the Confederation of British Industry, comes a booklet called Working for Customers, aimed at inspiring captains and ratings of industry into winning back Britain's former share of world markets.

Written by David Bernstein—arguably the advertising industry's favourite speaker and, on this evidence, a clever writer—the pep talk is excellently readable and stimulating. Bernstein says the book is on "selling goods that don't come back to customers."

Available from Publication Sales/CBI, Centre Point, 103 New Oxford Street, London WC1 2EJ. £2.50 inc p+p.

## Agencies look forward to a new breed of advertiser

BY FEONA McEWAN

"OUR research showed that stockbrokers had a pretty dubious image. People weren't aware of what we were about." So says Fred Carr of the stockbroking firm, Capel-Cure Myers, explaining what inspired his company's unlikely presence on some British television screens last week in prime viewing time.

This is another symptom of the new breed of advertiser being spawned in today's competitive climate—professional firms hitherto restricted by voluntary codes or innate conservatism. They are emerging as a new force in the advertising arena giving the industry a welcome new business base—even if, at present, the sums involved are comparatively modest.

The arguments about whether or not to advertise have been well rehearsed in recent years. Like it or not, the signs are that, sooner or later, advertising will become a survival tool for solicitors, accountants, surveyors, architects, and if the Office of Fair Trading has its way, opticians, dentists and vets too. Privately many bodies are admitting that it's only a matter of time before rules are relaxed, subject of course to suitable controls.

Of the professions, stockbrokers have a head start—nine years of print advertising and six of radio and television—though only a handful have had the commercial nose to take advantage. Capel-Cure Myers, one of the most marketing minded firms, is well pleased with its latest effort.

"To some extent it is a hearts and minds operation, benefiting the whole Stock Exchange. In fact it's surprising they haven't done it themselves," says Carr of Capel-Cure Myers.

Buckmaster and Moore, which believes it was the first stockbroking firm to use television for recruitment advertising in 1981, is currently running a press-only campaign. "Our experience certainly proves it's a worthwhile exercise for private clients, though its value in other areas is limited," says Colin Mitchell, one of the partners. "Continuity matters, there's no point in a one-off ad. We run one a week for 30 weeks. The response diminishes but the quality improves." And he adds:

"We would consider television if it was cheaper and we were sure of the audience."

Elsewhere other professions are gingerly shaking off their advertising prejudices. Last week architects took a firm step down the commercial road when the Royal Institute of British Architects decided in principle to allow its members to advertise in printed publications.

Chartered accountants are deeply divided on the advertising issue. Members of the two main audit bodies are currently being canvassed for their views. The English Institute urges complete liberalisation on both publicity and advertising fronts.

## Good taste

President Eddie Ray believes passionately: "We can't stand still. Much of our work is giving advice on taxation, recruitment, computers—areas where we're totally in competition with many others. Less than half our work is adding. It's very much in the public interest that we can advertise and publicise our services. We are better qualified than many, yet we can't declare it. We would implement a strict professional code of practice, no touting, no superiority or knocking copy and with general rules of good taste. It won't be a second-hand car dealer approach."

The Scottish Institute, on the other hand, favours allowing publicity only. Traditional resistance comes from the other audit body, the Association of Certified Accountants, whose members are mainly in commerce and so have less need to advertise. "The day my doctor says he'll advertise is the day I change my doctor," is how the president, Newton Grant, explains the ACA position.

The advertising industry has itself urged the Law Society to relax its ban on advertising. "It's getting a hell of a lot of criticism from all quarters," says Philip Cross, legal advisor to the Institute of Practitioners in Advertising. "For instance, solicitors say that it is ridiculous for people to go to banks for probate work because we can do it cheaper. We'd like to be able to tell people about it."

Tentative conversations are already taking place between advertising agencies and professional bodies and individual practices. Agencies in general welcome the potential new market though there may be a learning process on both sides. "Most of the professions are governed by fairly strict central bodies which are very conservative and not used to promotion so there'll be double the educating process: the bodies and the individuals," says Ron Leagas of Leagas Delaney.

"The interesting thing," says Bert de Vos, chairman of D'Arcy MacManus Masius, "is whether they will favour a corporate or a federal campaign. If they're to have effective clout as a corporate entity it may pay to advertise as a group."

It's the sort of business agencies find fascinating," says McCann's chairman, Alan Lloyd "... looking at professions which, in promotion terms, have been untouched for decades. A lot of creative people will flock to work on such accounts."

Such a new market, he feels, will raise some moot points. "I don't know at this stage where the minefields are but it will be fascinating to see where the selling points are—price perhaps or speed of service? It raises some very interesting issues."

Next Monday the next salvo in the advertising argument is fired when Sir Gordon Borrie, director general of the Office of Fair Trading, delivers a talk to the Incorporated Society of Valuers and Auctioneers. Among other issues, he will have in his sights accountants, vets, opticians and solicitors who have shown little if any movement in the last few years on the issue.

The OFT holds that lack of advertising leads to less competition: hence prices are often steeper than necessary and in some instances poorer service results. The opticians are a clear case in point. The OFT has concluded that prices could be dramatically lowered, by up to 28 per cent, if advertising were allowed; without profits being affected. And the American experience in this area gives conclusive evidence to support their case.

## So you think you know a thing or two about advertising.

1. Which was the first advertising agency in Europe to go public? Was it:

- (a) Saatchi & Saatchi? ☐  
(b) Boase Massimi Pollitt? ☐  
(c) Brunnings? ☐

2. Who handles the largest building society account in the world? Is it:

- (a) Allen, Brady & Marsh? ☐  
(b) McCann-Erickson? ☐  
(c) Brunnings? ☐

3. Which agency has a national network of seven offices? Is it:

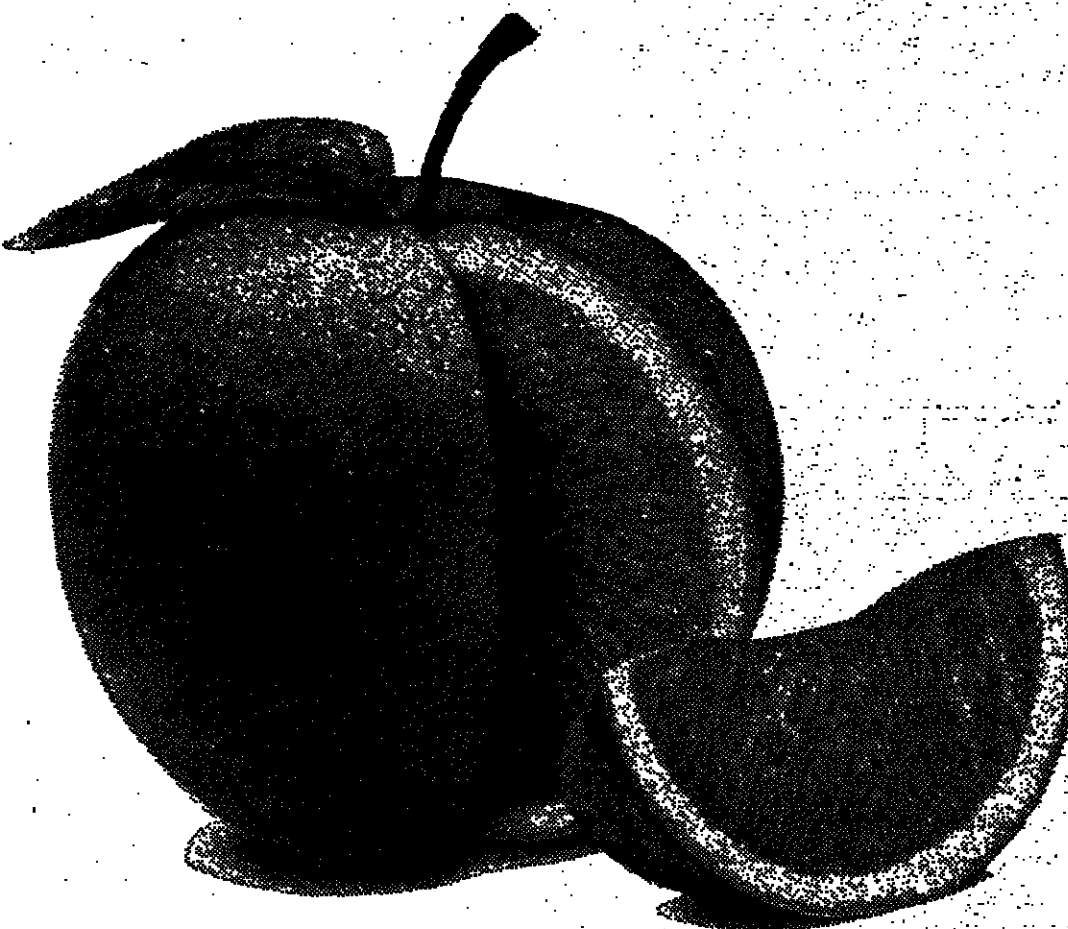
- (a) Ogilvy & Mather? ☐  
(b) J. Walter Thompson? ☐  
(c) Brunnings? ☐

4. Name the agency which helped to build a tiny mail order company billing just £54 into the UK's largest furniture retailer. Was it:

- (a) Young & Rubicam? ☐  
(b) D'Arcy MacManus & Masius? ☐  
(c) Brunnings? ☐

5. One agency picked up 10 top national and international creative awards and an IPA Advertising Effectiveness Award for a single client in the same 12 months. Was it:

- (a) CDP? ☐  
(b) DDB? ☐  
(c) Brunnings? ☐



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## FINANCIAL TIMES

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Thursday November 10 1983

# The modest Japanese yen

PRESIDENT REAGAN of the U.S. and Prime Minister Yasuhiro Nakasone of Japan are today to unveil one of the President's visit—a set of measures designed to encourage investors and traders across the world to hold more yen-denominated assets than hitherto, and thus to provide at least transient support for the yen exchange rate.

The weakness of the yen, set against the strength of the dollar, has certainly exacerbated the trading tensions between the two countries. Since the beginning of this decade the trade-weighted real effective exchange rate of the yen has dropped about 5 per cent, where that of the U.S. dollar has gone up by 15 per cent. The result is that U.S. exporters are battling against an exchange rate of ¥236 to the U.S. dollar, when it is clear that Japanese industry would still be highly competitive at an exchange rate nearer ¥200.

It is now broadly accepted that sinister market rigging by the Japanese authorities is not, and cannot be, responsible for this state of affairs. The undervaluation of the yen remains an equilibrium price because Japan's massive current account surplus is being offset by a net flow of capital out of the yen.

## Theory

This flow is taking place partly because of a delayed action surge of Japanese capital abroad following the lifting of exchange controls in December 1981, and partly because the U.S. dollar has been a good, liquid and high-yielding currency bet ever since. President Reagan will doubtless skirt around the point, but it is partly thanks to Japanese enthusiasm for the dollar that he has had so little trouble funding his mounting U.S. budget deficit.

The theory behind today's announcement is that this net outward capital flow could be offset—and the equilibrium exchange rate of the yen thereby increased—if the yen money and capital markets could be made more attractive and accessible for foreign money managers than they are at the moment. This cannot be a matter only of higher yen interest rates. In September, the Japanese commercial bank deposit rate of 6.9 per cent already looked draconian beside an inflation rate of 0.7 per cent per

# Curbing union privileges

THE UNANIMOUS decision of the three appeal judges to allow the appeal of Mercury Communications and to halt the industrial action of the Post Office Engineering Union is of great importance—not only because it will restrain this union in its campaign against the proposed privatisation of telecommunications in the UK. It may well also affect other industrial disputes.

By the Employment Act 1982, parliament has considerably narrowed the scope of industrial action which enjoys immunity under the Trade Union and Labour Relations Act 1974, exempting unions from liability for civil wrongs and damages they may cause when pursuing or promoting an industrial dispute. The 1982 Act provides that this privilege should apply only to disputes between the workers and their employers—excluding secondary action—and that the dispute must be "wholly or mainly related" to employment, pay and conditions of service, and not merely "connected" with them.

It came, therefore, as a great surprise when the High Court judge rejected Mercury's application to restrain the union, so that it seemed that the changes which parliament intended to make were not achieved. The judge thought the change in the wording of the statute did not really matter in the case before him. In this the Court of Appeal held him to be wrong. The change in the law was what everyone thought it to be—a move to eliminate, amongst others, politically-motivated strikes, and industrial action trying to force the employer to do things which were illegal or commercially crippling.

## Immunity

The law as it was before 1982 was summed up by Lord Diplock in *N. W. L. Limited v. Woods*: "Immunity... is not forfeited by being stubborn or pig-headed. Neither, in my view, does it matter that the demand is made and the dispute pursued with more than one object in mind and that of those objects the predominant one is not the improvement of the terms and conditions of employment of those workers to whom the demand relates. Even if the predominant object were to bring

annum: the rest of the West needs all the internal economic activity Japan can generate.

## Diversity

But it can be a matter of increasing the diversity and liquidity of short-term yen investments and of reducing bureaucratic interference in the rates they pay. Many western investors, from central banks to individuals, would be encouraged to hold a larger cushion of yen liquidity if the Japanese Government would create a Japanese Treasury bill market, open up access to the commercial bill market, allow Japanese banks to compete on rates for major depositors, create a yen bankers acceptance market, be more flexible on the terms and negotiability of certificates of deposit, and encourage a greater use of the yen in the invoicing of Japan's trade.

Help may be on the way. The yen bonds which the Japanese Government began issuing in the mid-1970s when Japan started running budget deficits are now maturing at an increasing rate—rising from ¥5.2 trillion (\$22bn) this year to a steady annual flow of ¥10.2 trillion in the second half of this decade.

An effective surrogate for yen Treasury bills will therefore be increasingly available at market rates which will put pressure on the tightly controlled deposit rates offered by the Japanese banks. The Japanese Government could therefore be forced willy-nilly to face up to the consequences of the financial liberalisation which its trading partners are seeking.

In the longer term the U.S. and Japan would do well to study jointly the asymmetry which exists between them in their treatment of savers and borrowers and in their approach to monetary control.

Japan supports savers with tax breaks and controls credit expansion through rationing. The U.S. supports borrowers with tax breaks and controls credit expansion through interest rate ceilings. The result is a bias towards higher rates of interest in the U.S. than in Japan, and a tendency for the dollar to the higher yielding international asset. There could therefore be scope here for tax adjustments that would both reduce fiscal deficits and nudge the dollar/yen exchange rate towards a more realistic level.

down the fabric of the present economic system by raising wages to unrealistic levels—this would not, in my view, make it any less a dispute connected with terms and conditions of employment and thus a trade dispute.

Lord Diplock's 1979 judgment reflects well the law which gave an excessively wide meaning to the union immunity, allowing it to be used as an instrument of economic suicide. In the Mercury case the High Court judge thought that the 1982 changes did not amount to much and that he could still be guided by Lord Diplock's 1979 decision. The Court of Appeal disagreed with his interpretation of the law and also took into account new evidence which was not available to the judge.

## Job security

This evidence brought to light the existence of a job security agreement between British Telecom and the union, preventing BT from making any employee redundant as long as the union followed a policy of flexible co-operation based on consultation and negotiation and accepted the need for retraining and reasonable redeployment. There was a force majeure clause enabling BT to avoid this obligation in the event of major manpower problems arising outside its control, but it appears that the union has never raised this issue in connection with its campaign against the licensing of Mercury, and certainly made no attempt at its renegotiation.

The court concluded that the dispute appeared to be mainly about liberalisation and privatisation and not about jobs, and that it was a quarrel which the union had with the government and not with its employer. As the union's general secretary, Mr Bryan Stanley, said in his evidence, "the action which BT is taking is inconsistent with the desire of my members to retain the traditional monopoly over telecommunications facilities within BT". The issue of competition or monopoly is a matter for parliament to decide, and yesterday's ruling is a welcome upholding of parliament's intentions.



Ashley Ashwood and Glyn Glyn.

## The Brazilian economy

# Something will have to give

By Anatole Kaletsky recently in Rio de Janeiro

"I SHUDDER to think what Brazil's future would be if it could not reach agreement with the International Monetary Fund. But if there is an IMF programme, Brazil has the capacity to be one of the major nations of the world in the next decade or two."

This statement has a truly Brazilian ring of extravagance to it. But it was made a few weeks ago by Mr Donald Regan, the U.S. Treasury Secretary. Unfortunately for Brazil, for the IMF and for the 900-odd international banks which should by today have pledged a further loan of \$5.5bn to help the country through its debt crisis, many leading Brazilians are expressing themselves just as forcefully as Mr Regan about their country's long-term prospects under the IMF's tutelage—but to the opposite effect.

Brazil is not a country of steady mediocre progress. Its economic history consists of record-breaking booms and short, sharp busts. Its cities are made up of palatial mansions, abutting filthy shanty towns; its social structure displays the widest gulf between rich and poor recorded in any nation where such statistics are kept. In Brazil the alternative to full-scale success is full-scale failure.

This is probably why so many Brazilians—be they politicians, businessmen, civil servants or academics, or hungry, jobless labourers—believe that their country will not continue much longer in its present three-year state of stagnation.

Within the next year or 18 months, they assert with remarkable unanimity, something will have to give—something which will either precipitate an unqualified economic disaster or will somehow relieve the crushing burden of foreign debt. For now this has entirely overwhelmed what appeared to be the country's irrepressible capacity for rapid long-term growth.

Brazil enjoyed an annual growth rate of nearly 7 per cent on average from 1945 to 1980—rising to 11.3 per cent in one of the highest sustained rates ever registered by any country, in the six years 1968-73. And after seeing their gross national product increase more than tenfold in real terms during the 35 postwar years, the Brazilians could temporarily accept that "we must now pay a price for keeping out of recession between 1974 and 1981". One local banker of U.S. origin believes that numerous U.S. banks already recognise that "there is no point in trying to squeeze a nominal in-

terest rate of more than 7 or 8 per cent out of Brazil. The only chance for Brazil's creditors to get any of their money back is some kind of deal like this because 12 or 15 months down the road it will be just a fait accompli—the Government will say '3 per cent real over 50 years—take it or leave it'."

This is really not very different from the "pessimists' position. Even the outspoken political opponents of the international banks and the IMF in private reject the idea of an outright moratorium or debt repudiation. Rather, they suggest the government should define its objectives, stake out a strong bargaining position and, preferably, agree on interest relief with the banks by negotiation. It should be clear, however, that the ultimate sanction is an offer the banks cannot refuse—a "unilateral rescheduling" which would leave the banks with the option of declaring a default if they so desired.

The obvious question about all this ominous speculation is why it should be taken seriously. So far, the government has not shown any signs of preparing to threaten the international banks—and if Brazil's liquidity position even slightly, the prospects of a moratorium or other unilateral action would surely recede.

There are a number of flaws in this comforting argument which throw into relief some of the most crucial features of the situation in Brazil. Firstly, the country is at present without a credible economic team in government. Secondly, there is a widely perceived need for a drastic "internal adjustment" to dampen the inflationary fever in the economy and to carry out major structural reforms, particularly in the public sector. Thirdly, Brazil's external position is too weak to permit any hard bargaining except in the direct of circumstances. The country has no foreign currency reserves and oil stocks are low, so the threat of a moratorium would carry no conviction since it would undoubtedly cause domestic chaos, because it would effectively mean a halt to all imports.

Importantly, there is still the hope that "something will turn up" to improve Brazil's long-term external prospects before the long term actually arrives. What all these considerations point to, according to numerous politicians, bankers and industrialists in Brazil, is that the critical point for a resolution of the debt problem will come in early to mid-1985.

By then a new President should have been elected, with all the legitimacy and popular support to be accorded to the first democratic government in 20 years. Some of the necessary internal deflation may have been completed (although this

is rather uncertain since the domestic targets of the IMF programme are going badly awry). The new government may be in a position to tackle some of the inefficiency, over-manning and uncontrolled subsidised losses in the country's tangled mass of more than 100 major public sector corporations.

Currency reserves may have been built up to \$1.2bn if the external targets in the IMF programme are fulfilled. Oil stocks should be rising, the programme to substitute alcohol for oil will be saving another 100,000 barrels of oil a day. Much of the import requirement of roughly 600,000 barrels a day will be provided through barter deals with Nigeria, Iraq, Venezuela and Mexico.

All this should certainly offer Brazil more options than it has enjoyed in the past year. How they are exploited will depend on the assessment of the country's economic future by the government and the international banks, advised, no doubt, by the U.S. and European monetary authorities and the IMF.

From the government's point of view, a real growth rate of 4 per cent from 1985 onwards is regarded in Brazil as the absolute minimum requirement for the maintenance of a political consensus in the fledgling democracy.

According to some forecasts, such as a recent study of all developing countries' debts by Dr William Cline of the Institute for International Economics, internal growth would be perfectly feasible even with a substantial improvement in the balance of payments because of the tremendous scope for Brazil to increase its exports. Indeed, Dr Cline estimates that Brazil could grow by 6 per cent a year from 1984 to 1986 and still reduce its current account deficit to \$1bn in 1985 from \$7.7bn in 1983.

Unfortunately nobody in Brazil currently believes in anything like such a favourable performance. Exports next year will rise at best by about 10 per cent, rather than the 34 per cent suggested by Dr Cline's model. Brazilian industrialists are projecting the economy will decline by anything from 0 to 5 per cent in 1984, possibly with little improvement the following year.

It is therefore very probable that Brazil's creditors will get no opportunity to withdraw their capital in the near future and quite likely that they will

have to regard their loans as long term, if not permanent, investments.

Will Brazil's bankers get the best return and security for this investment by co-operating with the government and pre-empting its demands, or by resisting them right up to the brink of crisis?

Several of the biggest banks, particularly from the U.S., have already resolved in effect to treat their activities in Brazil as permanently expanding operations. Citibank, which has made more money in Brazil than in the U.S. for several of the past ten years, is as committed to the country as industrial multinationals such as Ford, Volkswagen or Shell.

They have slowed down their investment in Brazil because of the downturn in the economic cycle, but show no signs of wanting to pull out of a market which they continue to believe will grow far more rapidly than those in the industrialised world.

For such banks, which are willing to take a very long-term view, the prospects of eventual repayment are better than they may appear this year or next.

The loans to Brazil financed mainly investment projects, rather than capital flight or consumer imports, because many of these projects will eventually yield foreign exchange or import savings, though not perhaps for another 10 years. Brazil's capacity to increase its foreign exchange earnings is still enormous, since it currently exports a mere 8 per cent of GNP.

Apart from the sheer incompetence of some project design (which was probably no worse than in many other commercial loan portfolios) there are only two fundamental reasons why some of Brazil's loans will have to be written off in the long term: the jump in worldwide interest rates and the collapse in demand for products such as electricity and steel.

Whether these losses should be borne by Brazil, by bank shareholders or, as many in the developing countries argue, by the U.S. for precipitating the worldwide monetary squeeze, is the major unresolved issue of the debt crisis.

In the year ahead the Brazilians are likely to make it increasingly clear that they have already taken as much of the loss as they are prepared to shoulder.

## Men & Matters

### Pit stop

It will be with mixed feelings that Dr Walter Hasselkus unfolds his six-foot frame from the driving seat of BMW (GB) at the end of the year.

Since 1980, from his office at the top of BMW's tower block headquarters in Bracknell, he has presided over a spectacular increase in the Bavarian motor-maker's British fortunes. Sales have doubled to some 25,000 cars a year.

At 42, Hasselkus is seen as one of BMW's higher fliers. He is swapping his British managing director's seat in order to run BMW South Africa. There he will be steering BMW's only manufacturing operation outside West Germany at a time when \$50m is being invested in it to double output.

It will be Hasselkus' first involvement with manufacturing operations. However, lack of prior knowledge of any aspect of the group's business has not stopped his career in the past. His doctorate is in law. He

joined BMW in 1970 as a corporate planner but was quickly plucked into running the group's retail operation in Berlin. He had no expertise whatsoever, he recalls.

His legacy to the incoming BMW managing director, Paul Layzell, who is current sales director, is a market share which has gone up from 0.8 per cent of the total market to nearly 1.5 per cent, together with a dealer network with sufficient confidence to have invested some £20m in the last two years.

Hasselkus says he believes that BMW is starting to approach its "natural market ceiling" in Britain. "The maximum is probably about 2 per cent if the image of exclusivity and desirability is not to be eroded."

Layzell appears to be of the same opinion. "There will not be any dramatic changes," he says.

### Tee off

The "T" is dropping out of GT Management. After a "perfectly friendly disagreement," Richard Thornton is leaving the business he set up with Tom Griffin 14 years ago on a grub stake of £20,000.

Thornton, who has been chairman of GT's investment committee and directed the fund's international investment activity, leaves a fund management group which is making more than £1m before tax. But for the moment at least, he retains a 14 per cent stake in a business which is conservatively valued at more than £5m. Why quit? Thornton insists there was no difference of opinion on investment policy; no clash over the fact that, unlike Framlington and Henderson Administration, GT is not going for a stock market quote of its own; no unhappiness

about UK Provident Institution's increasing role in GT's affairs. Stamp Brooksbank of UKPI has been group chairman since June.

Perhaps, says Thornton, "my qualities of leadership, drive and energy became a little bit strong when we got to £20m under management."

He admits: "I'm quite capable of exploding and I get really angry if somebody loses money. My volatility factor may have been a bit of a negative."

Thornton can now contemplate his fuschias or his fireside reading. The severance payment from GT was "generous on a fault," he still sits on the boards of several of the group's trusts, and he claims to have been a wise investor anyway.

By investing solely in GT trusts, he has quadrupled the value of a useful inheritance in the past 13 years while enjoying a "reasonably lavish lifestyle" with two Folkboats on the Hamble.

But his thoughts yesterday were turning back to the City and the dramatic restructuring of its financial services. The most powerful combination, Thornton muses, would be a merger of a leading London stockbroker and a large Japanese investment house.

Steven Baine, aged 36, has a busy day ahead of him showing assorted U.S. banking VIPs his new bank branch in London.

Baine, a former management consultant and U.S. Navy officer, has just been made general manager of the London branch of First National Bank of Chicago, and his appointment coincides with his 400-strong staff moving into an unusual location.

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Observer



## ECONOMIC VIEWPOINT

## A spotlight on rising profits

By Samuel Brittan

THE MOST spectacular aspect of the present economic upturn is one that has received least attention: namely the improvement of profits. Of course not every company has benefited, and any recovery is bound to be "patchy" at a time of rapid change in technology and the composition of demand. But the overall trend is undoubtedly upwards.

From 1978 until 1982 profits were sometimes falling in real terms and nearly always falling as a proportion of the Gross Domestic Product (GDP). This year there has been a sharp change of trend.

The latest estimates of the Central Statistical Office suggest that the gross trading profit, after allowing for stock appreciation, of industrial and commercial companies outside the North Sea sector rose by 25 per cent in the first half of 1983 compared with a year earlier. Profits of North Sea companies, which now account for between one-third and two-fifths of the overall total, rose even faster, by 30 per cent.

While fluctuations and revisions will affect the estimates for the remainder of 1983, there can be no doubt that non-North Sea oil profits will rise very much faster than nominal GDP.

## The incentive for investment and expansion

As the latter is probably rising by about 8 per cent per annum. Moreover, as Walter Ertis has shown in a Rowe and Pitman circular, although revisions have been made in both directions, the predominant direction of revision of profit estimates has been strongly upwards. Gross trading profits for 1978 were, therefore, a consistent underestimate, originally measured at £20.5bn and have since been revised upwards in successive stages to £25.7bn.

Against this background the London Business School (LBS) forecast that profits will rise by 21 per cent this year and by 18 per cent in 1984 seems the opposite of extravagant and could be an understatement.

The neglect of profits stems from the characteristics of most

forecasts and commentaries on the economy, which are entirely in terms of "demand." The latter is held to determine output; and profits emerge as a residual after wages, import costs, rents and other business costs have been deducted. The idea that profits can improve as a result of action taken by business and that this improvement can itself affect the overall performance is not central to any of the popular models.

Profits have a strategic significance not easily shown in such models. They provide the basic cash flow for investment. This can be supplemented by bank borrowing or new issues, but corporate ability to raise money is itself determined by past and prospective profitability, as well as by so-called "balance sheet considerations."

More important, but less often stressed, profits provide the incentive for investment and expansion. There is no point in expanding capacity or introducing new methods if the yield is less than the cost of borrowed funds, or what the company can earn in the financial markets; and it is dubious economic sense for governments to push or bribe companies into such unprofitable ventures.

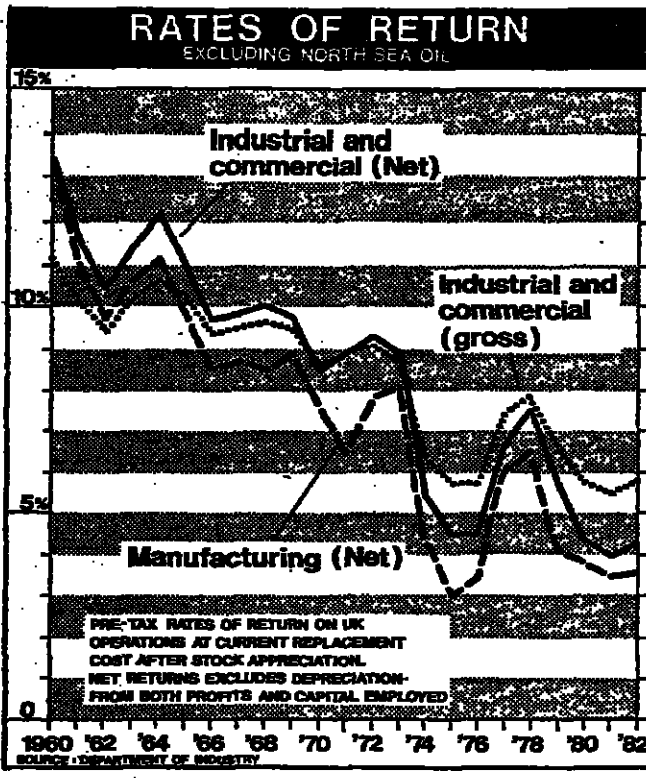
The most subtle and least understood effect of all is that of relative changes between profits and "wage costs" in the share of value added. "Wage costs" include all payroll costs, including National Insurance contributions and superannuation. If wage costs rise and profits decline as a proportion of corporate value added, employers will rationally seek for more and more labour-saving methods. A shift to profits would be doubly beneficial to employment. It would tend to increase industrial and commercial capacity, while inducing a slightly less labour-saving bias to the capacity that is installed.

Arguments about whether to calculate value added gross or net of depreciation and the complications of North Sea oil, make it easy to come out with conflicting estimates about movements and relative shares of capital and labour. LBS charts suggest that trading profits, net of stock appreciation and excluding North Sea oil, have still a good way to go, even after the present improvement, before they recover to

their pre-1973, or even 1977-78, levels as a proportion of GDP. But the trend is in the right direction; and those who are worried about the effects of a profits recovery on income distribution should turn their attention to ways of spreading more widely the ownership of capital. A return to fuller employment depends on a rise both in the share of profits in corporate value added and a rise in the rate of return on capital employed.

The latest Department of Industry estimates show how the rate of return has been on a falling trend for the last two decades. The estimates do not, of course, cover the 1983 recovery. The chart excludes North Sea oil not because it is unimportant but because it is inevitably highly capital-intensive and in a somewhat different category to the rest of industry.

Even with this exclusion, there are interesting variations. The net rate of return for industrial and commercial companies in UK operations, valued at current replacement cost,



fell to a low of 44 per cent in 1976-78. It then staged a partial recovery to 71 per cent in 1978 before plunging to 4 per cent in 1980. It is now surely on the way up again. Manufacturing has done consistently worse than the rest of the corporate sector. The rate of return here was as low as 3 per cent in 1976, recovered only to 64 per cent in 1981-82.

Perhaps a less obvious difference is the growing discrepancy between the net and the gross rates of return. The gross return includes depreciation and was not very different from the net a decade ago, but is now 14 per cent higher. This is due to the increasing incidence of "capital consumption" which is a statisticians' term for true economic depreciation, as distinct from what accountants or tax inspectors measure.

The usual union argument against a rise in profits, relative to wages, is that personal incomes are thereby held back and consumer demand is restricted. One cannot rule out possible time lags before in-

creased profits and increased shareholder wealth are reflected in corporate investment or shareholder consumption; and there is thus a theoretical case for the Government to be ready to step in to maintain aggregate nominal demand.

This danger has been conspicuously absent in 1983 when any modest squeeze in the rate of growth of personal income has been more than compensated for by a fall in savings. The latest estimates show the consumer boom refusing to die down, with a volume of retail sales in the third quarter no less than 84 per cent above that of the same quarter of 1982.

The personal savings ratio has fallen from a peak of nearly 15 per cent in 1980 to an estimated 84 or 9 per cent, the lowest for over a decade. Neither the consumer demand indicators nor the latest money supply numbers suggest that an insufficient increase of domestic demand is a problem—to anyone except the CBI conference speaker who has learned nothing and forgotten nothing since the "growth-manship" of the 1980s.

I share the CBI's staff fear of the possibility that a weak international competitive position may dampen the overseas component of demand in 1984. But taking all sectors together, the CBI's own surveys show overall demand growing pretty much as fast as the economy can be expected to sustain.

Indeed, the main criticism the Chancellor may soon have to withstand is that of stimulating too much demand, especially of the consumer variety.

It is, however, quite untrue to say that the present recovery is based on consumption alone. Manufacturing investment was still falling in the first half of 1983, but it now represents only 37 per cent of total private sector capital spending. Total fixed investment started to recover as early as 1982, and in 1983 the LBS expects it to rise nearly as fast as consumption. Of course, its total contribution to the demand recovery is less, simply because it is a much smaller sector than consumer spending.

The real weakness is in the overseas sector, where export volume has been growing by less than 1 per cent compared with 4 to 5 per cent for imports. Nevertheless, the current balance of payments is still just in

surplus; and if world trade recovery does not come to the rescue of British exports in 1984, a moderate sterling depreciation will have to take its place.

The economic recovery has at last begun to be reflected in the labour market. Vacancies have been rising for over a year; the fall in employment came to an end this summer; and so may have the rise in unemployment itself.

Here lie both the opportunity and the dangers. The highest threat to the sustainability of the recovery is a re-escalation of wage earnings, which would eat into profits if the Government did not accommodate it and would be reflected in inflation and subsequent "stop-go" if the Government did.

The movement of money wages depends inter alia on the level of demand for labour, imperfectly indicated by unemployment and vacancies, and the rate of change of that demand and price expectations. The level of labour demand is still low enough to exert a depressive influence on wage inflation; but the rate of change of that demand — associated as it is with a publicised profits increase — will tend to stimulate

## The main threat to sustainability of recovery

wage claims. That, perhaps is why the Chancellor is so keen to stress the Treasury's optimistic inflation forecasts, as the one restraining factor on which he can work without depressing the economy.

We may discover in the fluctuations of the next year or two roughly what is the actual level of the NAIRU. This is the non-accelerating inflation rate of unemployment, or in other words the minimum rate of unemployment with the economy, with its present institutions and attitudes can sustain without a continually rising inflation.

So far from this being an abstract concept, it is a most important unknown number in the British and most other economies. Marine biologists are uncertain about the reasons. Certainly there was some over-fishing. Apart from cod, there is a fish called capelin, a small and less edible member of the salmon family, and on which part of the fishing industry depends. Capelin fishing has had to be suspended for reasons of conservation. It may be also that over the years the waters have been getting slowly colder, so the fish have gone elsewhere. There was another disaster.

## Lombard

## Albert and the fish

By Malcolm Rutherford

ONE OF the boldest economic experiments is taking place in Iceland. It is presided over by Mr Albert Gudmundsson, a former professional footballer who used to play for Glasgow Rangers, then turned businessman and is now Finance Minister. In Iceland he is generally known just as Albert. His favourite television programme is Yes, Minister.

At the annual meetings of the IMF and World Bank earlier this year, Albert says that what he was doing attracted a certain amount of interest from Finance Ministers of larger countries. No wonder, since he abolished indexation at a stroke and that in a place where the annual rate of inflation had advanced into three figures.

The Icelandic Central Bank says that the 12 month increase in the cost of living index was 103 per cent last August. By most forward projections it was heading to around 160 per cent by the end of this year. It may now come down to under 100 per cent in the next few months.

It is the short, sharp shock policy with a vengeance. And, although Prof Hayek gave a lecture there and has a personal following, it seems to be mainly indigenous.

What struck me most on a recent visit was how ignorant one can be about developments in other countries and the cross currents in international relations. Iceland was probably last heard of in these pages in articles about the cod war with Britain in the mid-1970s. Less widely known is that, having won the war, Iceland lost the fish. The decline in the catch in the early 1980s has been dramatic—about one-third in 1983 alone.

Marine biologists are uncertain about the reasons. Certainly there was some over-fishing. Apart from cod, there is a fish called capelin, a small and less edible member of the salmon family, and on which part of the fishing industry depends. Capelin fishing has had to be suspended for reasons of conservation. It may be also that over the years the waters have been getting slowly colder, so the fish have gone elsewhere. There was another disaster.

Iceland negotiated a stockfish deal with Nigeria. But when world oil prices began to decline last year, Nigeria was unable to pay and closed the market.

By early 1983 the Icelanders were facing a major economic crisis. Foreign debt was nearly 50 per cent of gross national product and debt servicing was equivalent to over 20 per cent of income from exports. The currency was periodically devalued, but it seemed that nothing much could be done about internal adjustment because of the system of automatic indexation under which all sections of society were fully compensated for inflation.

There were elections in April. The results were inconclusive in that they simply led to another coalition. But Albert came in as Finance Minister. One of the new Government's first acts was the prohibition, as the Central Bank puts it, of "every form of price indexation of wages, salaries, and every other form of compensation for work" until June 1985. There was also a statutory increase in single figures till February next year.

So far the policy seems to be working. Albert says that if the trade unions rebel, he will either resign or demand an immediate general election which would be fought as a referendum on his economic policies. He is a very populist politician.

The story has no moral. Iceland has a population of only 235,000. It has virtually no unemployment, possibly because it has a built-in labour shortage. It has an open economy and, in that sense, reminds one of Ireland at its best. (The Icelanders love Ireland and claim almost to have populated it, though there are a few formal connections today.) It is a rather affluent on income per head it ranked eighth among Organisation for Economic Co-operation and Development (OECD) members last year, so it can afford a fall in living standards in the interests of economic reform. But it will be interesting to see what happens next.

## Letters to the Editor

## Irrelevance of dual-key control

From Rt Hon Denis Davies MP, Labour Spokesman on Defence and Diplomacy

Sir,—Mr Ian Davidson, in his excellent article (November 7), "Dual-Key: no solution to the real issues," is right to state that the problems associated with cruise missiles cannot be resolved by having the so-called dual-key control. He is wrong to imply that all the "Opposition" to cruise is clamouring for dual-key.

The Labour Party's opposition to cruise is much more fundamental and would not change even if there were dual-key control. It is true that Dr Owen and the SDP are "clamouring" for dual-key; this is partly for cynical reasons, to mask the deep split in the Alliance over nuclear matters and to try and benefit from the unpopularity of cruise

without having to muster enough courage to oppose it outright. Dr Owen must know that dual-key is irrelevant to the real issues created by cruise. Cruise, as the article points out, is intended to be used in a war in Europe as part of Nato's strategy of resorting to nuclear weapons if it looked like losing a conventional war. It is, like battlefield nuclear weapons, designed for fighting what is ridiculously called a "limited nuclear war."

There is now an urgent need for a fundamental change in Nato's strategy. The Organisation must be moved away from its policy of first use of nuclear weapons to a policy of no-first use. Not only is the existing strategy immoral it is, as Mr Davidson shows, extremely dangerous. Denis Davies, House of Commons, SW1.

## Smoke gets in your eyes

From the Headmaster, Rougemont School

Sir,—I have never smoked—not, I fear, a decision taken on high moral standards, but because as a boy my indifference to cigarettes was so great that I could claim another indifference; I do not object to others smoking in my company. I wonder, therefore, if Mr Colston's letter of last Friday indicates that those who do object are those who have given it up rather than those who never began?

F. W. Edwards, Rougemont School, 83 Stow Hill, Newport, Gwent.

## Gussies' votes and profits

From Ralph Instone

Sir,—Great Universal Stores recently circulated its report and accounts for the year to March 31, 1983. The five-year summary shows that since 1978, while the value of money has halved, profits have risen by about 25 per cent and equity dividends by a third—and this in a period in which consumer expenditure has rocketed and the company has had the use of over £220m of retained profits.

Over 2 per cent of the equity capital of GUS carries the right to attend and vote at meetings. The company is a classic illustration of the folly of successive governments in not conferring statutory voting rights on all equity shareholders.

Other companies of comparable size, such as Marks and Spencer, Sears and Thorn EMI, have voluntarily enfranchised their non-voting equity, and are all too eager for it, as their market capitalisations testify. It is obvious why GUS (in which I have held A ordinary shares for many years) has not followed their example: if it did, the present board would not last six months—as I would have informed them at the forthcoming AGM if I had the right to do so.

GUS served all its shareholders well in the 1950s and 1960s. If its present directors have lost the incentive or capacity to do so, it is their duty to step down in favour of those who still possess it. Ralph Instone, 7, New Square, Lincoln's Inn, WC2.

Little Latin and less Greek

From Mr J. E. Russell

Sir,—You report (November 3) that that bunch of complainers, the Committee of University Vice-Chancellors and Principals, are at it again. This time blaming industry and the Government for the falling number of students fluent in languages.

Pray, who was it who decided that Latin was no longer an obligatory part of matriculation, and by so doing set university education upon its present downward trend?

J. E. Russell, 22 Milbank Court, Dorlington, Co. Durham.

## When cruise go out to cruise

From Mrs Margot Miller

Sir,—Ian Davidson says in his excellent article (November 7) on Dual-Key that the parliamentary debaters clamoured for the wrong solution to the wrong problem. I suggest that they did the same again when they clamoured for a reassurance from Michael Heseltine that security guards would not shoot at peace demonstrators on Greenham Common Air Base.

There is not much chance of anybody — male or female — getting near the silos once cruise missiles are stationed at Greenham, but what happens when the cruise convoys (2 Icos, 4 tals, 16 support vehicles, 16 warheads?) move about the surrounding countryside? Presumably the 69 personnel accompanying each convoy will be UK and US armed soldiers. Supposing there are road accidents and civilian traffic becomes embroiled in amongst these massive convoys? These are the sort of questions the opposition ought to be asking, and in the process showing the nation how unworkable the Cruise is as a deterrent.

The usual union argument against a rise in profits, relative to wages, is that personal incomes are thereby held back and consumer demand is restricted. One cannot rule out possible time lags before in-

creased profits and increased shareholder wealth are reflected in corporate investment or shareholder consumption; and there is thus a theoretical case for the Government to be ready to step in to maintain aggregate nominal demand.

This danger has been conspicuously absent in 1983 when any modest squeeze in the rate of growth of personal income has been more than compensated for by a fall in savings. The latest estimates show the consumer boom refusing to die down, with a volume of retail sales in the third quarter no less than 84 per cent above that of the same quarter of 1982.

The personal savings ratio has fallen from a peak of nearly 15 per cent in 1980 to an estimated 84 or 9 per cent, the lowest for over a decade. Neither the consumer demand indicators nor the latest money supply numbers suggest that an insufficient increase of domestic demand is a problem—to anyone except the CBI conference speaker who has learned nothing and forgotten nothing since the "growth-manship" of the 1980s.

I share the CBI's staff fear of the possibility that a weak international competitive position may dampen the overseas component of demand in 1984. But taking all sectors together, the CBI's own surveys show overall demand growing pretty much as fast as the economy can be expected to sustain.

Indeed, the main criticism the Chancellor may soon have to withstand is that of stimulating too much demand, especially of the consumer variety.

It is, however, quite untrue to say that the present recovery is based on consumption alone. Manufacturing investment was still falling in the first half of 1983, but it now represents only 37 per cent of total private sector capital spending. Total fixed investment started to recover as early as 1982, and in 1983 the LBS expects it to rise nearly as fast as consumption. Of course, its total contribution to the demand recovery is less, simply because it is a much smaller sector than consumer spending.

The real weakness is in the overseas sector, where export volume has been growing by less than 1 per cent compared with 4 to 5 per cent for imports. Nevertheless, the current balance of payments is still just in

surplus; and if world trade recovery does not come to the rescue of British exports in 1984, a moderate sterling depreciation will have to take its place.

The economic recovery has at last begun to be reflected in the labour market. Vacancies have been rising for over a year; the fall in employment came to an end this summer; and so may have the rise in unemployment itself.

Here lie both the opportunity and the dangers. The highest threat to the sustainability of the recovery is a re-escalation of wage earnings, which would eat into profits if the Government did not accommodate it and would be reflected in inflation and subsequent "stop-go" if the Government did.

The movement of money wages depends inter alia on the level of demand for labour, imperfectly indicated by unemployment and vacancies, and the rate of change of that demand and price expectations. The level of labour demand is still low enough to exert a depressive influence on wage inflation; but the rate of change of that demand — associated as it is with a publicised profits increase — will tend to stimulate

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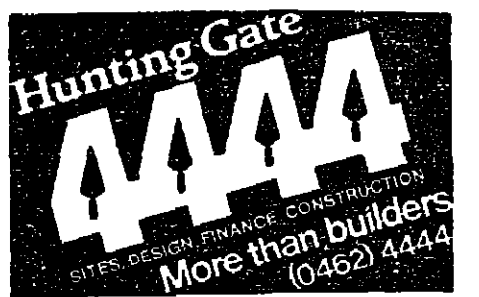
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## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

Thursday November 10 1983



## Hurricane Alicia brings a battering for Cigna

BY TERRY DODSWORTH IN NEW YORK

CIGNA CORPORATION, the U.S. insurance group formed last year from the merger of Connecticut General and INA Corporation, suffered a 19 per cent fall in net operating income from \$154.7m, or \$2.02 a share to \$125.6m, or \$1.65, in the third quarter, mainly through losses incurred on claims against the hurricane Alicia.

After a rise in investment gains from \$44.3m to \$70m, however, final net income was only 1.7 per cent down at \$195.6m, or \$2.57 a share, against \$195m or \$2.60 in the same period last year.

Over the first nine months, net income rose from \$714.7m or \$4.67 a share to \$802.7m or \$5.15, with the increase totally derived from a

surge in investment earnings from \$41.8m to \$103.4m.

Cigna says that after tax, losses on Alicia amounted to \$11.3m for the quarter.

Mr Robert Kilpatrick, chairman and chief executive, said that results from the property and casualty operations remained poor.

"Most reductions which we are implementing need to be accompanied by industry-wide improvements in prices, particularly on commercial lines, before the property and casualty businesses can show meaningful earnings improvements," he said.

Total losses in property and casualty amounted to \$18.1m, compared with operating income of \$23.6m a

year ago. Over the first nine months, operating income came to only \$2.2m against \$74.1m.

Revenues rose from \$6.3bn to \$6.6bn in the nine months with \$2.2bn against \$2.1bn in the latest quarter.

Combined International, the U.S. insurance holding company, has sustained the sharp rise in profits in the first half of 1983 to lift third-quarter net operating earnings from \$23.3m, or 81 cents a share, to \$34.4m, or \$1.04.

Nine-month operating net earnings were \$96.3m, or \$2.92 a share, against \$69.3m, or \$2.50. Revenues jumped from \$743m to \$926.4m, with a contribution of \$306.5m (\$258.9m) in the latest quarter.

## Reduced losses for La Centrale

By James Buxton in Rome

LA CENTRALE, the Italian financial holding company formerly controlled by the late Sig Roberto Calvi, lost \$1.9m (\$12m) in the year to June 30 1983, a sharp reduction on the previous financial year's losses of \$2.8m.

The company is owned by Nuovo Banco Ambrosiano, the successor to the defunct Banco Ambrosiano which went bankrupt in 1982 after the mysterious death of Sig Calvi under Blackkings Bridge in London.

La Centrale's loss figure was reached after making provisions of \$1.6m and writing down the value of its shareholdings by \$53.3m. Of the latter, \$46.3m is due to the devaluing of La Centrale's 40 per cent stake in the Rizzoli publishing group, which owns Italy's leading newspaper, Corriere della Sera.

La Centrale now values its stake in Rizzoli at only \$10m.

It is the Rizzoli group's losses and debts which have so damaged La Centrale, although its position has been improved by the sale earlier this year of the controlling stake in the Toro insurance group for nearly \$300m.

The future of the Rizzoli group is still highly uncertain. Its former chairman, Sig Angelo Rizzoli, who owns 40 per cent, was recently released from prison where he was being held pending trial on charges of fraudulent bankruptcy and other offences. Rizzoli's former managing director, Sig Bruno Tassan Din, is still in prison, also awaiting trial.

Since last November Rizzoli's financial fortunes have improved slightly. Sig Luigi Guisti, the commissioner responsible, said recently that it would make an economic loss of \$1.25m this year compared with \$2.8m last year.

## Efim warns of heavier losses

By James Buxton in Rome

EFIM, the smallest of Italy's three state industrial holding companies, expects heavier losses than last year, mainly because of the disastrous state of its aluminium subsidiary, MCS.

The company is forecasting a loss of \$450m (\$280m) on sales of \$3,900m. This compares with last year's loss of \$380.5m on turnover of \$3,700m - a loss figure which was net of a \$160m payment from the state to cover the losses of the aluminium sector.

## Arab investors back new Canadian group

BY NICHOLAS HIRST IN TORONTO

SAUDI ARABIAN, Kuwaiti and United Arab Emirates investors have put together a deal with a Canadian businessman who controls a small oil and gas company which will create a \$200m (U.S.\$162m) trading group with interests in energy, finance and property.

In a complicated series of transactions Arinfi SA, a Luxembourg-based Arab investment group, and others, have agreed to inject at least 51 per cent of Arinfi Pacific of Hong Kong into 35-year-old Vancouver entrepreneur Mr Jim Anderson's Sunmask Petroleum, in exchange for non-voting and restricted voting shares. An offer will then be made for the Arinfi Pacific minority.

According to the man who put the deal together, Mr Peter Bryant, a 44-year-old former Singapore executive with London merchant bankers Guinness Mahon, the re-

sulting company will have assets of \$200m and shareholders' funds of \$135m. Mr Anderson will have 42 m shares, equal to about 66 per cent of the voting stock, while Arinfi SA will have 20 per cent of the expected total 88m shares in issue.

Mr Bryant put the deal together with Mr Ali Allawi, executive director of Arab International Finance, the London-based investment arm of Arinfi SA, and Mr Adrian Zecka, a Hong Kong businessman.

The first step involves Arab International Finance injecting \$10m into Sunmask, a company quoted in Vancouver and London, with capital and reserves of \$4m and total assets of \$10m.

Sunmask has oil and gas interests in the U.S. but it also holds an option to buy 50 per cent of Denton Investments, an unquoted Vancouver company resulting from recent complex takeover battles. Sunmask

has until the end of the year to exercise its option with a package costing \$332m.

The option would give Sunmask 25 per cent of Inland Natural Gas, a British Columbia utility, which in turn owns 67 per cent of Trans Mountain Pipeline. Trans Mountain operates and owns the only crude oil pipeline from Alberta to the Canadian West Coast.

Sunmask intends to use the \$10m from Arab International Finance plus bank finance of \$12m and a planned \$15m private placement of non-voting shares to exercise the option and provide working capital. Sunmask must be able to raise the additional finance to exercise the option before Arab International Finance goes through with its part of the deal.

In return for the non-voting shares Arinfi SA and its partners

will then inject at least 51 per cent of Arinfi Pacific into Sunmask. Arinfi Pacific owns Maroli Corporation, a Singapore builder of drilling rigs and supply vessels, finance and merchant banking activities in Hong Kong, an effective cash shell worth \$135m and William Hunt, a trading company established in 1977.

Mr Anderson, a former car salesman, is a controversial figure. With the help of TMA resources, a subsidiary of Trans Mountain Pipeline, he gained control of Inland Natural Gas in 1982. Inland then bid for Trans Mountain. This year Trans Mountain bought out Mr Anderson's holding company and gave him the option of 50 per cent of Denton Investments, which has 49.9 per cent of Inland. Mr Anderson then assigned the option to Sunmask of which he is president, chairman and chief executive.

## Swiss Re increases earnings

BY JOHN WICKS IN ZURICH

SWISS Reinsurance Company increased its net earnings by 9 per cent last year to a record SwFr 77.5m (\$40m), despite increased underwriting losses. The directors intend to pay unchanged dividends of SwFr 105 per share of SwFr 250 nominal value and SwFr 21 per participation certificate of SwFr 50 nominal value.

Dr Walter Diehl, company chairman, said it was hoped 1983 results would be similar to last year's.

For the Swiss Re Group as a whole, net profits increased by over 18 per cent to SwFr 97m. Gross premiums booked by group companies reached a peak of just over SwFr 10bn.

The improvement was due largely to a sharp rise in investment income over the year, from SwFr 250m to SwFr 452m. At the same time, underwriting profits on life business rose from SwFr 56m to SwFr 73m.

This more than compensated for a massive jump in non-life underwriting losses, from SwFr 138m to SwFr 319m, and increased administration costs, particularly in the U.S.

Dr Diehl said a reduction of the non-life deficit remained an "urgent necessity." The group, he said, had already cancelled numerous reinsurance policies which it considered unprofitable, and this restructuring of the portfolio will continue

## Dresdner expects strong gains

BY JOHN DAVIES IN FRANKFURT

DRESDNER BANK, West Germany's second largest bank, has experienced a slowdown in the rate of profits growth in the third quarter, but expects full-year results to be well ahead of last year's.

Dr Hans Friderichs, the chief executive, confirmed that the result should make possible a dividend increase.

Dr Friderichs gave no figures, but said that partial operating profits in the first nine months of the year were somewhat above comparable results last year. Partial operating

profits represent commission and interest earnings, minus staff and material costs, but do not take account of some other earnings or of write-offs or risk provisions.

He said the favourable trend of the first half of this year had continued in the third quarter, although the rate of growth was weaker.

Dresdner Bank reported a partial operating profit of DM 570.2m (\$212.7m) in the first half, up 35.6 per cent on one-half of 1982's full-year results.

Dr Friderichs said assets and the volume of bank business at the end of September were at about the same level as at the end of last year, although 5 per cent higher than last September.

Other major West German banks have also been reporting an upsurge in operating profits this year.

Dr Walter Seipp, chief executive of Commerzbank said recently that he saw no reason to contradict market expectations that the bank would resume dividend payments this year with a DM 6 payout.

## Daon equity sale delayed

By Our Financial Staff

DAON DEVELOPMENT, the Vancouver property company, has delayed its proposed new equity financing to raise about \$316m (U.S.\$130m), until early 1984.

The company says that it has not been possible to complete documentation relating to its secured debt within the original schedule.

## Air Inter loses to train

By David Housego in Paris

AIR INTER, the French state-owned domestic airline, expects a fall in profits this year as a result of increasing competition on internal routes from high-speed train (TGV) services.

M Maurice Long, the airline's chairman, declined to make any forecasts but said profits would be down on last year's net earnings of FF 6m (\$6.4m). He estimated the loss in passengers as 1.1m between

the entry into service of the TGV in 1981 and the end of last year.

Nonetheless, Air Inter expects a marginal increase this year in the number of passengers carried to just over 10m. In 1982, the airline carried 9.5m passengers, 710,000 more than the year before.

To offset the competition, Air Inter is introducing a series of promotional fares to attract the young, the retired and conference delegates.

## Continental loses \$77m

By Our New York Staff

CONTINENTAL AIRLINES, the eighth biggest U.S. airline, which filed for Chapter 11 of the U.S. Bankruptcy Code in September, lost \$77.2m in its third quarter, compared with a small profit of \$4.6m in the comparable quarter last year.

Continental Air, which is majority owned by Texas Air Corporation, made a loss of \$181.3m in its first nine months, compared with \$30.5m a year ago.

The loss in the latest quarter includes a \$15.4m charge as a result of the expenses associated with the reorganisation.

## Sharp rise for MGM/UA

By Our Financial Staff

MGM/UA ENTERTAINMENT, one of the major U.S. film producers, pushed up net earnings for the year to August 31 from \$27.5m, or 55 cents a share, to \$41.9m, or 83 cents. The latest period includes a \$2.5m extraordinary gain.

Fourth-quarter profits dropped from \$27.1m, or 54 cents a share, to \$11m, or 21 cents, but the previous comparable period was distorted by accounting adjustments to reflect the acquisition of United Artists in 1981.

## Goodyield: registrar issues statement

BY CHRIS SHERWELL IN SINGAPORE

MALAYSIA'S Registrar of Companies yesterday confirmed the seizure of the statutory books of Goodyield Holdings, the company controlled by Mr Eng Chin Ah and once headed by Mr Abdul Ghafar Baba.

Mr Eng and Mr Ghafar control a majority stake in the publicly quoted Pegi Malaysia, and are directors of Dunlop Holdings as a result of Pegi's 26.8 per cent holding in the British company.

Mr Ghafar is also a senior vice-president of the United Malays National Organisation (UMNO), the Malay-based party which is the dominant partner in the country's ruling coalition.

The registrar's statement said he had acted following examination of

the company's records filed in the registry of companies and complaints by a minority group of shareholders.

Seizure of the company's statutory books and records, which is understood to have taken place in September, was "for the purposes of further examination," according to the registrar's statement. It is also understood that the company's accounts for 1980, 1981 and 1982, which had been overdue for filing, were filed on November 1.

The registrar was not available yesterday for further comment, and it is not clear whether there are any further matters for him to consider, now that the accounts have been filed.

## ITT lifts profits 24%

BY TERRY BYLAND IN NEW YORK

ITT, the U.S. telecommunications, aerospace, hotels and financial services conglomerate, has lifted its profits 24 per cent in the third quarter of this year, after excluding a one-off gain of \$33m from the favourable settlement of the suit against American Telephone and Telegraph.

Mr Rand V. Araskog, chairman, expects improved operating earnings for the whole of 1983 and 1984.

Net earnings for this year will be about 5 per cent down because of the special gain of \$120.5m last year from the sale of the majority stake in Standard Telephone and Cables (STC) of the UK. Net income for 1982 totalled \$702.8m including the STC gain.

This year's third quarter net was \$105.6m or 70 cents a share against \$118.5m or 80 cents, excluding last year's special gain.

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10th November, 1983



## INTERNATIONAL COMPANIES and FINANCE

## Improved first-half for Seiko and Citizen

BY YOKO SHIBATA IN TOKYO

JAPAN'S two major watch-makers, Hattori-Seiko and Citizen Watch both had improved earnings in the first half ended September, thanks to the completion of inventory adjustment and a growth in demand.

Hattori-Seiko's unconsolidated pre-tax profits rose by 4.6 per cent to reach ¥3.35bn. Its interim net profits were down by 43.5 per cent to ¥1.51bn (\$6.4m) on sales of ¥17.7bn, up 6.2 per cent from the previous year.

Hattori-Seiko said its sales of low-priced watches increased by 30 per cent in volume. As a result, total watch sales by value improved by 6 per cent to reach 73 per cent of turnover.

The company's sales in jewel-

lery improved by 22 per cent to account for 2.3 per cent of the total. Its sales of computers only rose marginally, by a scant 1.1 per cent, to account for 2.1 per cent of turnover.

Citizen Watch's half-year parent company profits rose strongly by 50.3 per cent to reach ¥5.97bn and its net profits improved by 26.2 per cent to reach ¥2.7bn on sales of ¥26.9bn — an increase of 12.4 per cent from the previous fiscal year. The interim dividend is unchanged at ¥3.75.

Citizen's volume sales of watches rose by 17.4 per cent to 22.4m units. However, sales revenues fell by 0.4 per cent. Thanks to Citizen's sales of parts to Hong Kong watch makers, the total value of sales in this

sector rose by 5.8 per cent to account for 79 per cent of turnover.

A major sales boost came from its diversified sectors, such as its industrial machinery sector (up by 50 per cent) and office automation equipment (up by 25 per cent). In particular, the company's small NC machine tools sales to VCR or office automation equipment makers fared well.

Sales growth in the non-watch sector with its high profit margins contributed to the strong earnings improvement.

In the current half-year, ending March 1984, both watch makers expect steady volume sales of watches due to the voluntary export limitation scheme agreed with the EEC and

also a further decline in unit prices caused by intensified competition.

Seiko's full year pre-tax profits are projected at ¥6.5bn, up by 6 per cent, and net profits at ¥3.1bn, up by 3.8 per cent, on full year sales of ¥36.6bn, up by 2.8 per cent from the previous year.

Citizen plans to boost full year sales by 13 per cent to ¥12.6bn, with major contributions from sales of its non-watch sectors. Citizen's full year pre-tax profits are projected at ¥10.2bn, up by 22.5 per cent and net profits at ¥5.5bn, up 14.5 per cent from the previous year. The total dividend is forecast at an unchanged ¥7.50.

© Fuji Heavy Industries, maker of small cars and Japan's third

largest aircraft maker, reported a 2.8 per cent fall in half-year parent company pre-tax profits to ¥17.96bn.

The better than expected earning performance was due to the stronger yen. Net profits were ¥8.77bn up by 17.9 per cent on sales of ¥288.56bn, up by 2.6 per cent.

Net profits per share were ¥23.84, compared with ¥24.7. The interim dividend was raised ¥0.5 to ¥4.

FBI's sales of the Subaru on the domestic market rose by 5,806 units to reach 138,659 and exports increased by 6,976 units to reach 123,003 vehicles. The company also sold 45,445 vehicles to Nissan Motor, up 9,976 units from the previous year.

## Sharp fall in profits for SA Breweries

By Our Johannesburg Correspondent

**SOUTH AFRICAN Breweries** was hurt by a weak mass consumer market in the six months ended September 30 1983 and does not expect trading conditions to improve before the end of the current financial year.

First-half turnover increased to R2.2bn (\$1.9bn) from R2bn but the first-half operating profit before interest and tax fell by 14.4 per cent to R154.1m from R180m. By way of comparison, turnover was R4.84bn in the year to March 31 1983, while operating profit was R398.4m.

Mr Meyer Kahn, group managing director, says that beer volume rose by only 1 per cent in the six months compared with a 9 per cent volume increase in the year to March 31 1983. As a result the beverage division's earnings dropped by 11 per cent. The contribution to attributable earnings by the group's diversified retailing, hotels, furniture and clothing interests fell by almost 15 per cent. Precise figures are not disclosed.

At the end of September the group's debt-to-equity ratio was 0.55, which is unchanged since March 31. Mr Kahn says that this reflects the benefit of tight asset management and the effect of a lower investment in hire purchase debtors as a result of an increased role being played by associate finance companies set up in conjunction with major banks in the previous financial year.

Despite a decline in first-half earnings per share to 27 cents from 30.6 cents the interim dividend has been left unchanged at 10 cents. A total dividend of 35 cents was declared from earnings from 78 cents a share in the year ended March 31 1983.

Mr Kahn expects economic conditions to remain depressed until well into 1984. And while he believes that the second half of the current financial year will result in a better performance in the first half he warns that earnings for the year as a whole are likely to be down on last year's figure.

## Smelter partners sought

SIX international aluminium companies have been asked to take a stake in an A\$1bn (U.S.\$611m) smelter project at Portland in Victoria, writes Colin Chapman in Canberra.

The principals in the project, the Victorian state government and Alcoa of Australia, have decided to water down their own equity after a major disagreement on the price of state electricity commission planned to charge for power.

The Victorian government has offered to take a 25 per cent stake in the Portland smelter, and to help Alcoa to find other partners to take a further 50 per cent.

The six companies approached include Reynolds Aluminium of the U.S. and the Sumitomo, Mitsui, Mitsubishi and Kobe steel groups from Japan.

## Edgars hit by lower sales to black population

By Our Johannesburg Correspondent

**EDGARS STORES**, the South African clothing, textiles and retail chain which operates about 400 stores across the country, has suffered badly from weaker sales to the black population, significantly lower margins and stock clearance costs.

In the first half ended October 1, 1983, sales were R307.3m (\$264m), 11.2 per cent higher than the R276.5m last time. However, operating profit before interest and tax fell by 26.2 per cent to R25.5m from R34.6m. In the 51 weeks to April 2, 1983, sales were R538.3m and operating profit R55.8m.

The directors say that the Edgars chain, which markets clothing and textiles largely to white customers, performed ahead of budget. On the other hand Jet Sales and Ackermans, which depend far more heavily on consumer spending by the black population performed well below budget.

Trading conditions, the board says, are likely to remain difficult for the remainder of this financial year and earnings are not expected to match those of the last financial year. The interim dividend has been cut to 150 cents from 187 cents as Life adjusted first-half earnings dropped to 294 cents from 501 cents a share. In the 51 weeks to April 2, 1983, earnings were 687 cents a share.

## AMDB and Taiping in merger scheme

BY WONG SULONG IN KUALA LUMPUR

ONE OF THE biggest mergers in Malaysia, involving the privately owned Arab Malaysian Development Bank, biggest of the country's 12 merchant banks, and the publicly listed Taiping Textiles, has been approved by the Government, but with terms revised strongly in favour of the listed company.

The value of AMDB was reduced by more than 50 per cent, from proposed 780m ringgit (U.S.\$335m) to 362m ringgit, by the reduction of its share value from 9.9 ringgit per share to 4.6 ringgit, while that of Taiping was raised from 90 cents to 1 ringgit per share.

As a result, Taiping will now have to issue 114.9m new shares of 50 cents each for 31.5m AMDB shares of 1 ringgit each, representing 45 per cent of the bank's paid-up capital.

Datuk Azman Hashim, who is sole owner of AMDB and 40 per cent owner of Taiping, said he was "a bit disappointed" with the reduced valuation of the bank, but would go ahead with the merger "to keep faith with Taiping shareholders".

Last November, the Development and Commercial Bank pulled out of a merger deal with Malaysian United Industries (MUI) when the Government's capital issues committee reduced its valuation by 34 per cent. "D an G Bank subsequently went public on its own. Approval has also been

obtained for Taiping to make a one-for-two scrip issue and a one-for-four rights issue priced at 60 cents, so that when the whole exercise is over, the enlarged paid-up capital would be 267.8m ringgit divided into 515.7m shares.

Taiping is to change its name to Arab Malaysian Development Bank to reflect its new corporate identity.

Datuk Azman will end up holding nearly 70 per cent of the new group, but he is applying for a waiver to make a bid for the rest of the shares.

The bank and its subsidiaries made a pre-tax profit of 29.5m ringgit for the year ended March 1983, and is expected to earn a pre-tax profit of 45m ringgit in the current year.

Taiping shot up 21 cents on the Kuala Lumpur stock exchange yesterday to 1.55 ringgit as the most active counter with 387,000 shares traded.

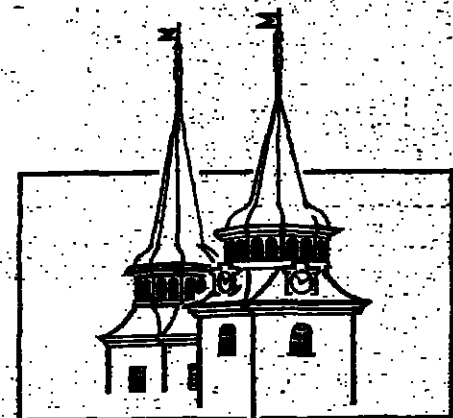
The merger is also advantageous to Datuk Azman because he bought the bank early last year for about 110m ringgit.

The enlarged group now covers merchant banking, finance, leasing, property development and textile manufacturing.

Datuk Azman said the group would be looking for expansion opportunities. Attributable pre-tax earnings for the Taiping group for the year ended March 1984 are expected to be 24.6m ringgit.

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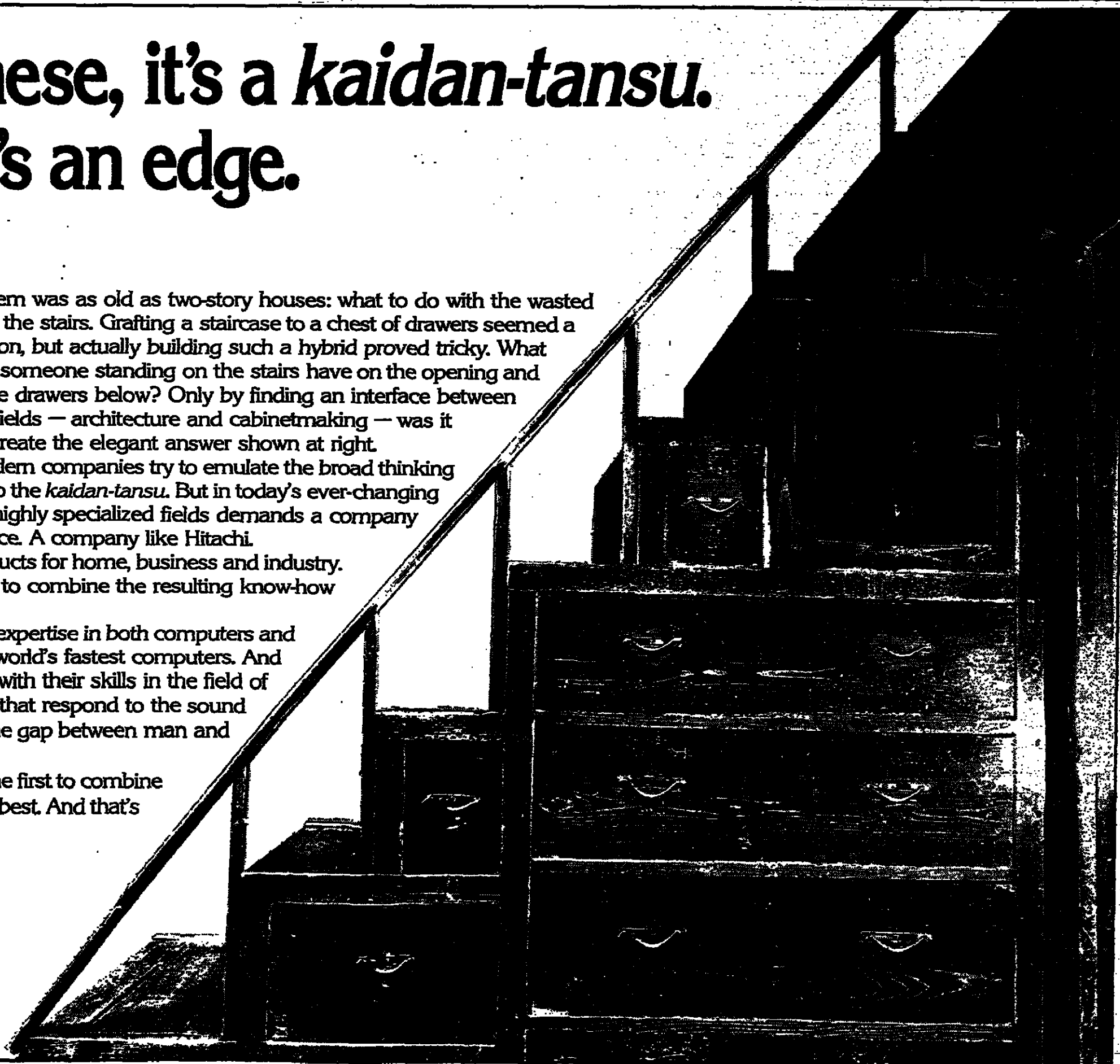
world, staying at the forefront of several highly specialized fields demands a company with a dauntingly wide base of experience. A company like Hitachi.

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## INTL. COMPANIES &amp; FINANCE

## Algerian reappearance sparks off Eurocurrency mandate battle

BY FRANCIS GHILLES

THE RE-EMERGENCE of Algeria as a major borrower in the international capital markets is greeted with mixed feelings in the banking community. Most of those not party to the bidding for the \$700m loan being raised by Banque Nationale d'Algérie (BNA) jointly with Banque Extérieure d'Algérie (BEA) are among those who had to deal with Algerian bankers in the 1970s when borrowers from the country were frequent visitors to the City. They have not forgotten them as being what the head of one U.S. bank in London described as "the toughest negotiators in the Third World."

Those bidding for the BNA-BEA mandate are offering the borrowers finer terms than were obtained by Sonatrach, the Algerian state oil and gas monopoly, last spring, when it raised a \$700m eight year loan on a margin over the London inter-bank offered rate (Libor) of 1 per cent for the first two years rising to 1 1/2 per cent with an 11 per cent management fee. The winning group comprises the Bank of Tokyo, Bankers Trust, Chase Manhattan, Credit Agricole, Credit Lyonnais, Gulf International, Industrial Bank of Japan, Lloyds Bank International, Long-Term Credit Bank of Japan, Societe Generale, of France, and the UBAF group.

They are offering a margin of 1 per cent over Eurodollar rates for the first six years, rising to 1 1/2 per cent for the remaining two. A management fee of 0.6 per cent has been envisaged, with repayments of the loan beginning after a period of five years.

Bankers in London see the Algerian jumbo as marking no general revival in the market. Algeria is seen as an odd man out, the only major less-developed country to have stopped borrowing in the late 1970s while it put its house in order.

Two factors explain the competition for the latest Algerian mandate—Algeria's economic and financial health and the market's judgment. Throughout the 1970s, Algeria borrowed what were then large sums of money, in the international capital markets, including \$2.2bn in 1978, \$2.1bn in 1979. There was public uncertainty about the performance of the country's economy, basic economic and financial statistics were seldom forthcoming. Precise

and up-to-date figures on Algeria's hard currency debt are to this day difficult to discern. Order was restored eventually and, by October 1979, Sonatrach was able to raise a \$500m loan through a group of banks led by Citicorp—which boasted a spread of 1 per cent rising to 1 1/2 per cent. But then Algeria's new leaders decided to curb

December), with a further \$3.4bn worth of lines of credit committed to defence borrowers but undischarged. Of its disbursed debt, about \$6.5bn is accounted for by bank debt, to which must be added \$800m to \$1bn of short-term monies. Bank debt has declined since mid-1980. Algerian repayments, to banks and official credit

above the \$12bn mark by the year-end. The ability of Sonatrach to tailor its product mix—oil sales account for only 20 per cent of its foreign income today, the balance being made up of condensates, gas and liquid petroleum gas—to market needs has ensured that Algeria has been one of the few members of Organisation of Petroleum Exporting Countries not to suffer unduly from the price falls of the past year or two.

Sonatrach's performance means that Algeria's current account deficit, which reached an estimated \$1bn in 1982, will probably fall by \$200-\$400m this year. Algeria has also benefited from the strength of the dollar—all its income is in that currency—and the fact that about half its imports are denominated in currencies such as the French franc, the Spanish peseta and the Italian lira which have fallen sharply against the dollar.

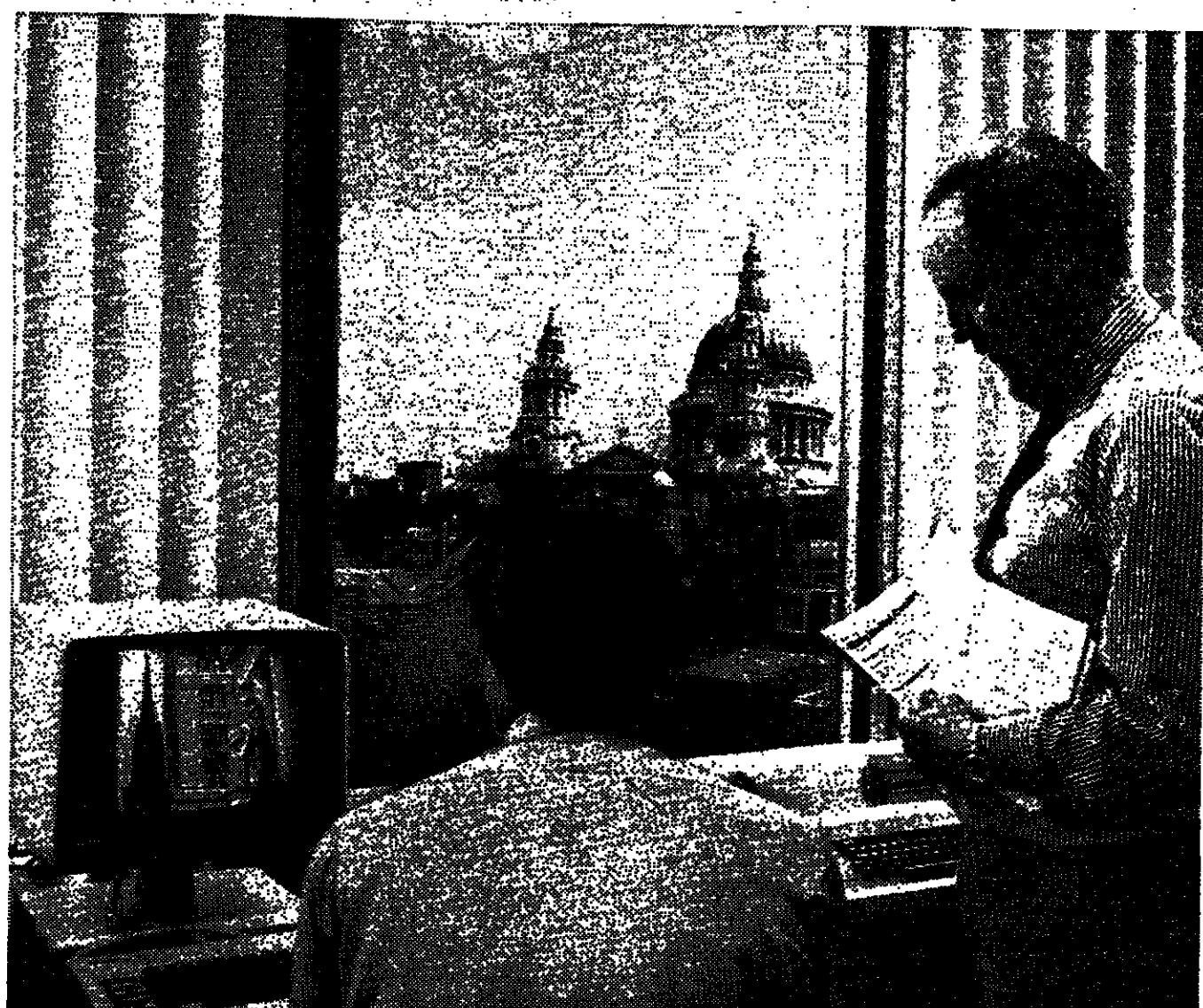
Exports of gas, oil and condensates are bound to suffer from depressed world demand. The volume of gas exports in particular is highly uncertain. If the price of oil remains stable and world economic growth is around 3 per cent, then Algeria can look forward to an easier ride.

Much is also at stake in the matter of the current reorganisation of Algerian state industry and the encouragement handed out to the private sector, which employs one third of Algerian workers. If productivity and the quality of goods coming from domestic plants do not increase, the whole economy will suffer. One thing is sure, however: as in the 1970s, Algeria's senior civil servants, particularly where external financial matters are concerned, have a powerful grip on the machine. Orders to cutback on imports went out as early as July last year, and were relaxed last summer, when it became clear that Sonatrach's income was holding up better than expected.

Algeria has always honoured its debts and has never been seen to mislead its key hydrocarbons and financial indicators. There will be many other Algerian forays into the international capital markets—and negotiations with international banks will not be easier tomorrow than they have been to date.



President Chadli (left) brought in a reappraisal of economic development, following his election in 1979. Problems were highlighted, and emphasis changed. Previous concentration on heavy industry had resulted in what was felt to be an unacceptably high level of foreign debt



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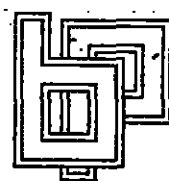
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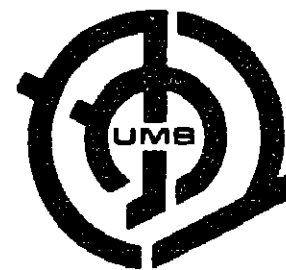
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## International Appointments

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International Financial  
Management

The company, part of a major international group, is a leader within its field of worldwide transportation and is expanding rapidly through acquisition. These three new appointments will strengthen the financial management of the company and, in all cases, prospects are outstanding. Benefits include private health insurance and considerable travel benefits. Reasonable relocation expenses will be paid.

## Regional Financial Controller

Paris based, UK equivalent salary c.£20,000 + car

This position controls functionally the finance departments of operating companies in France, Italy, Spain, Greece and further South European countries to be added. The person appointed will be responsible for the general performance of these departments and ensure that management reports are prepared promptly, accurately and in accordance with group requirements. Candidates, aged late 20s/early 30s, must be qualified accountants and have a knowledge of relevant European accounting practices would be an advantage. Fluent spoken and written French is essential with, ideally, Spanish or Italian. Considerable travel will be necessary. Ref: 20214/FT.

## Management Analyst

Middlesex based, to £18,000 + car

This is a head office position, reporting to the Group Finance Manager. The initial key objective is to design, implement and operate a standard costing system for the group's transportation activities worldwide which will enable management to react quickly to constantly changing exchange and tariff rates, volumes and costs. Candidates, aged probably in the late 20's, must be qualified accountants with at least 2 years post qualification experience including sophisticated standard costing gained, ideally, within a multinational services industry. A high level of creativity is required together with a strong but tactful personality and ability to flourish in a truly international environment. Travel will be required. Ref: 20215/FT.

## Management Accountant

Milan based, UK equivalent salary c.£15,000 + car

Reporting in line to the General Manager of the Italian subsidiary and functionally to the Regional Financial Controller based in Paris, the successful candidate will be the interface with the group finance function. Duties include preparation of prompt and accurate reports in accordance with group requirements, computerising the sales ledger on line to the UK centre and carrying out ad hoc exercises as required. Candidates, aged in the early 20's, must be qualified accountants with industrial experience but ability and potential are more important than specific knowledge. Fluent spoken and written Italian is essential. Ref: 20216/FT.

Male or female candidates should telephone in confidence for a Personal History Form, quoting the appropriate reference to H. W. FitzHugh 01-734 6852, Sutherland House, 5/6 Argyll Street, LONDON, W1E 6EZ.

Senior Group  
Accountants

## MIDDLE EAST

Our client is a well-established rapidly growing Saudi Arabian conglomerate, with 20 operating divisions covering the food industry, large scale importation of household and electrical appliances, contracting and construction, shipping, the petroleum industry and general trading. We seek two Group Accountants (Chartered Accountant, American CPA or equivalent) to be based in Jeddah. Both will report to the Group Finance Director.

The first will have responsibility for finance management aspects of several operating divisions and experience should have covered accounting, analysis and planning, costing, auditing and budgeting. Good written and spoken Arabic is required.

The second (Arab or non Arab) is required as Financial Co-ordinator for the Group's oil/petrochemical contracting business, involving responsibility for a major multi-million Dollar refinery project and several joint ventures. Costing experience essential.

Attractive salary, plus bonus, car and good fringe benefits, including free furnished accommodation and expatriate package.

Reply in complete confidence to Personnel Search, 2/4 King Street, St. James's, London SW1Y 6QL. Telex: 914860. Telephone: 01-930 5524.

INTERNATIONAL  
ACCOUNTANT

The International Labour Office (a United Nations specialised agency) has a vacancy at its Geneva headquarters for a senior position in the accounting and investment management fields. Applications are invited from qualified accountants, company secretaries or bankers with wide experience in accounting and the drafting of financial reports of all kinds, minutes of board meetings and other matters dealing with financial, accounting and investment matters. Complete command of English, with excellent drafting ability, is essential. A good knowledge of French would be an advantage.

Only nationals of the following countries should apply: Barbados, Jamaica, Malta, New Zealand, Singapore, Trinidad and Tobago, Zambia, Zimbabwe.

Further details and application form available from:

Room 4-3, International Labour Office

4 route des Morillons, 1211 Geneva 22, Switzerland

Please quote reference V/TRESOR/33/83

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The U.K. and Saudi Arabian Governments are working together on an exciting new technical co-operation agreement. The United Kingdom is represented by the British Arabian Technical Co-operation (BATC), a Government Agency formed to provide British expertise on a Government to Government basis to the countries of the Arabian Peninsula.

The Financial Adviser and Analyst will work in the Ministry of Public Works and Housing Department for the Classification of Contractors and Consultants in Riyadh. Apart from classifying the type and size of projects for which forms of contractors and consultants might be suitable, the Department also monitors actual performance against classifications. Its services are also used by other Ministries.

The main responsibilities of the post will be:

- Determining the criteria for evaluating the financial position of companies seeking classification;
- Developing the financial analysis to be applied and the report format to be used;
- Participating in planning according to changing market conditions.

You will need to have a university degree in accounting (or a related field) together with membership of a professional accounting institute and at least five years' experience in financial analysis and auditing of contractors.

The contract will be with British Arabian Technical Co-operation for a period of two years, renewable by mutual consent.

Apart from the tax-free salary, the benefits package includes:

- ★ Free, furnished, air-conditioned accommodation;
- ★ 55+ days' leave a year;
- ★ Car;
- ★ Paid air fares.

For an application form, please write, quoting Ref: BP/100, to: Miss T. Sutherland, Recruitment Manager, BATC, 18 Grosvenor Gardens, London SW1W 0DZ, or telephone 01-730 4611 ext. 273.

All applications will be dealt with in the strictest confidence.

British  
Arabian Technical  
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## FINANCE MANAGER

RIYADH

c.£22K. Tax Free + Accom. + Car

Our client, a subsidiary of a major U.S. Group, has three service companies in the Kingdom. Reporting to the General Manager, the Finance Manager, assisted by a small staff, will be responsible for the total accounting function, including continuing development of computer systems. Applications are invited from young, qualified accountants with broad experience who seek challenge and responsibility. A single-status, renewable contract is offered with three U.K. leaves per annum totalling 48 days. Applications to R. J. Welsh.



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## Group Financial Accountant

Monaco

Up to FF225,000

Our client is a major international service company with interests throughout the world but with a main emphasis upon the Middle East and West Africa.

A vacancy has arisen that will be of interest to an experienced financial accountant. The main task will be to consolidate sets of accounts from a wide variety of companies, from a number of different countries in a timely, accurate manner.

Probably aged under 35, and likely to be a UK qualified chartered accountant, candidates will have relevant experience gained in an international working environment. Experience of the Middle East will be an advantage. Spoken French will be an advantage.

This is a permanent post, with prospects of promotion. Please write to MJB Ping, enclosing a detailed CV, and quoting ref. 533/P.



Ernst & Whinney Management Consultants  
Becket House, 1 Lambeth Palace Road, London SE1 7EU.



# Accountancy Appointments

## Finance Manager

West of England  
Competitive Salary

Our clients, established international civil engineering and building contractors, have ambitious and well supported plans for the development of their overseas interests. They seek a finance manager to join a new management structure.

The person appointed will be particularly concerned with arranging the financing aspects of turnkey projects in the UK and abroad, the financial structuring of the company and future subsidiaries, treasury management, tax planning and acquisition studies, as well as having overall responsibility for the finance function.

Suitable candidates, male or female, will probably be 35-50 and qualified

accountants. They must have sound experience in the above areas, strong contacts with financial institutions at home and abroad and be used to working within strict financial disciplines. They should be used to extensive travel.

For an application form please write in confidence quoting reference M4782/L, to M.J.H. Coney, Peat, Marwick, Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

PEAT  
MARWICK

## CHIEF ACCOUNTANT

KWARA STATE

£multimillion water-supply contract

WEST AFRICA

Shwartz Shetabear, a highly successful British engineering company, has been awarded a new turnkey contract.

Able to communicate with high-calibre executive managers, responsibility is for controlling relevant accounts and local staff preparing cash-flow forecasts; monthly accounts; day-to-day cost control reporting; ledgers; payroll, etc.

Aged 25-40, ACA or ACCA, you must have overseas and some cost accounting experience. Renewable 14-month contract.

Competitive salary with high job-free element. Free, modern air-conditioned accommodation.

Regular leave periods.

Please send full C.V. (including age, experience and salary) quoting

Ref: 238, to Mrs C. Young, Personnel Department, Shwartz Shetabear Limited, Shwartz House, Station Approach, Dorking, Surrey RH4 1TZ.

## Finance Director

Holding Company

around £35,000

Central London



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The group comprises several autonomous subsidiaries in a variety of non-manufacturing fields, producing sales of over £300m. The management style is entrepreneurial and tough, with tight controls. Its track record is enviable in terms of profits and growth.

The job involves and co-ordinates financial information and activity across the group. Working closely with the Chief Executive, there will be considerable involvement with developmental planning and implementing agreed actions. Acquisitions and divestments will add to the challenge.

The need is for a professional approach, coupled with a determined, energetic, personal style and developed leadership qualities. Experience in a comparable central role in a sizeable multi-activity group is essential. Age indicator: late 30s.

Please write in confidence giving concise career and personal details and quoting Ref. ER651/FT to P.J. Williamson, Executive Selection.

Arthur Young McClelland Moores & Co., Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1HT.

## Financial Manager

Stockbroking

North West

c.£20,000 p.kge. (inc. bonus)

Our client is one of the largest provincial stockbroking firms servicing a wide range of clients including private, institutional and corporate business.

They wish to appoint a young, dynamic accountant (aged 28-35) whose personal qualities will include graduate-level intellect and a high degree of drive and enthusiasm.

The newly-created position of Financial Manager will entail total responsibility for the financial aspects of the operation, including management accounting, development of the firm's data-processing resource, partnership and personal taxation, stock exchange accounting and returns and the supervision of a small team. Previous experience of finance sector accounting techniques is preferable, though not essential.

The remuneration package is negotiable and will not be an obstacle to the right candidate. Comprehensive relocation facilities are available where appropriate, and interested applicants should write to Alan Dickinson, quoting reference 5417, at Michael Page Partnership, Faulkner House, Faulkner Street, Manchester M1 4DY (Tel: 061-228 0396).



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## Group Financial Controller/Treasurer

West of London £18,000-£20,000 + car

This senior Head Office post is with a public group which has manufacturing and trading subsidiaries in most parts of the world. The group's financial results - turnover, profit and ROI - have been consistently outstanding over the last decade and further expansions are afoot. While subsidiaries enjoy considerable operating autonomy, the group's financial control and treasury department closely monitors and manages their financial and cash-management positions. This control is seen as one of the secrets to the group's success. Reporting to the Finance Director, a main board member, you will head a well-qualified team of financial accounting, treasury and credit management personnel. You will have your fingers firmly on

the financial pulse of a dynamic, £multimillion international concern, and you should undoubtedly be the kind of person who works best under pressure.

A Chartered Accountant who has trained or worked with a major audit firm, your more recent experience should include relevant financial consolidation and treasury management experience with an international organisation, preferably in manufacturing or engineering. Age: 35-45. Remuneration is negotiable in the range indicated and your career prospects will match those of this expanding group.

Please send brief cv, in confidence, to Gary Gibbons, Ref: AA54843/FT.



PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.  
Tel: 01-235 6660 Telex: 27874

## UK FINANCIAL CONTROLLER

London West End  
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£16,000-£20,000 + car

We have been retained by one of the leading international companies in the film industry to recruit a Financial Controller for the United Kingdom. Reporting to the Financial Controller for worldwide operations the position will carry responsibility for the complete financial control of the Company's film, video and cable distribution operations in the United Kingdom.

Recent technological developments in cable and video have created a rapidly changing and demanding environment. Key tasks therefore include the preparation of forecasts, plans and budgets with extensive use of computer models.

Candidates should have at least three years industrial post qualification experience, ideally but not necessarily in a similar environment. Graduates, male or female, are preferred with demonstrable intellectual capability, an outgoing personality, and the ability to motivate subordinates. A strong commercial awareness and an enthusiasm for working closely with operating management are essential.

A detailed information booklet is available. Please contact George Ormrod BA (Oxon) or Barrie S Grossman BA (Econ), PCA on 01-836 9501 or write to Douglas Llambras Associates at our London address quoting Reference No: 4243.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
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The promotion of our Financial Accountant to Company Secretary with prime financial responsibility for the U.K. company means that we need to recruit a high calibre man or woman as a replacement.

Benefits include subsidised mortgage facilities. Relocation at company expense would be considered.

Please submit your C.V. indicating why you think you are suitable to:-

The Personnel Manager, New Zealand South British Insurance PLC, Maitland House, Warrior Square, Southend-on-Sea, Essex SS1 2JS. Telephone: (0702) 62255 (Answerphone operates outside normal working hours).



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## Internal Audit Supervisor

London based, for Europe to £30,000+car

Our client is Carnation, the US-based food industry multinational group. The internal audit function is being strengthened by the formation of a three-man internal and EDP audit team to cover Carnation's substantial operations in the UK and Europe.

The Internal Audit Supervisor, like his two colleagues, will report independently to Head Office in Los Angeles, and will be responsible for auditing Carnation's financial systems and procedures at sites in France, Germany, Italy and Spain.

Candidates, male or female, must be chartered accountants and will probably be currently employed at manager or senior manager level with at least 5 years p.q.e. in the profession. Our client is looking for a "heavyweight", combining a very high level of technical ability with the interpersonal skills necessary in dealing with clients. There is no upper age limit, but candidates must be able and willing to spend an average of 50% of their time away from home. Fluency in French is essential.

This is a key post, and our client will negotiate an attractive package of benefits including a salary up to £30,000. Initial interviews will be held before Christmas in London and the preferred one or two candidates will then be interviewed in Los Angeles.

Detailed CVs, including current salary and a day time phone number, should be sent to Alan Gilmour, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY. Please quote ref MGS/9031.

Price  
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# Accountancy Appointments



## Group Finance Director (Designate)

Abbey Limited a major publicly quoted Irish Group (Turnover - £60 million) is seeking to appoint a Group Finance Director (Designate) to complete its management team.

The Organisation now needs a pragmatic, business orientated qualified Accountant (30/45) who has the capability and determination to make a significant contribution to profitable growth. This growth will be through both internal and new business developments.

Reporting to the Chairman this challenging position involves operational planning, advice, cash flow management,

tax planning and the evaluation of new ventures. Travel between Ireland and Britain will be an on-going feature of the position.

Please write in confidence with brief career details initially to:

Denis O'Brien,  
Reynolds Cooper McCarron  
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Clanwilliam Place,  
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**RCM**

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KMG

Dublin  
c £30,000 plus car

A major high technology communications and services group with a comprehensive range of world wide interests requires a

## Financial Controller

This is a unique opportunity brought about by deregulation, and by the planned expansion and development of this group into new areas of high technology and services. It is virtually an entirely "new" appointment and can only suit someone who is ambitious to develop his/her own career along with the planned rapid growth of this new subsidiary - the expected first year turnover is £100M.

A high level of professional and commercial ability is required to meet the financial management skills in the start up of this new business, including contract administration, purchasing and order processing. A good understanding of computer based systems and a minimum of two years commercial experience following qualification are essential requirements.

London Age 25 - 38 Starting salary c£16,000  
Our client wishes to make an early appointment and applications quoting RC should reach me as soon as possible.

**R** Robin R. Whalley

**W** ROBIN WHALLEY ASSOCIATES LTD.

(International Recruitment Consultants)  
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## Financial Controller

c. £16,500 plus car  
S.W. Essex

This is the Financial Controllership of a Commercial Division of a major multinational Group. It is in addition a major career opportunity as the successful applicant will be expected to move onward and upward within the Group in 2-3 years time.

Candidates must be Chartered Accountants aged late 20's - early 30's who have had several years industrial or commercial experience in a role which has included assisting management in day to day business decisions, in addition to the regular forward planning, budgeting and reporting routines. Enthusiasm and a positive outlook coupled with commercial acumen are essential requirements. Experience of computerised systems is important.

The base in S.W. Essex is accessible from both sides of the Thames. Relocation assistance is available in any event should it be required.

Please apply, quoting ref. L80, to:

Brian H. Mason  
Mason & Nurse Associates  
1 Lancaster Place  
Strand  
London WC2E 7EB  
Tel: 01-240 7805

**Mason & Nurse**  
Selection & Search

## Finance Director

c. £20,000 + car Warwickshire

Quinton Hazell Automotive Europe is the largest operating division of Quinton Hazell plc and in spite of the recession has achieved considerable success manufacturing and supplying high quality motor components to the after-market and OEM's. Sustained investment in plant, people and systems has resulted in sales in excess of £60m worldwide and we are now well positioned for even further success and greater expansion across Europe. A high calibre Finance Director is now sought to assume overall control of an established function, reporting to tight deadlines from several locations with responsibility for formulating and implementing all financial policies with particular emphasis on the European aspects of our operations. Reporting to the Chief Executive and as a member of the Executive Committee of the Division, you will play an influential role in the management of this complex business, from upgrading and developing information, financial

and corporate systems, to the evaluation of major investments and capital projects. Aged at least 35 and probably a graduate with a recognised accounting qualification you will already have a wide ranging experience in industry and will have developed the management skills, maturity and presence necessary to achieve effective results as part of a team already operating successfully in a highly competitive environment. A high degree of commercial acumen together with a good track record in a fast moving manufacturing/distribution industry are essential. This position enjoys an attractive benefits package, including a car. Relocation assistance will be provided where necessary. Please write or telephone for an application form to: Personnel Director, Quinton Hazell plc, Hazell House, Blackdown, Leamington Spa, Warwickshire CV32 6RF. Tel: 0926 29121.

**QH** QH Automotive Europe

## Treasurer

Major European bank

This major European bank has undergone a period of worldwide development and growth and occupies a leading place in international banking. Its London Branch has substantially increased its dealing and foreign exchange operations and is currently embarking on an expansion of its loan and investment portfolio. The bank seeks now an experienced Treasurer to take responsibility for the overall funding and financial management. Responsibilities will, in particular, include:

- monitoring and projecting short-term cashflows
- raising funds on the capital market
- controlling and managing the Branch's liquidity
- preparing financial statements
- overseeing the observance

of the Bank of England banking regulations • advising the Management on treasury matters. In general, the person appointed will advise on policy and have a close involvement in the wide spread of transactions carried out by the bank, reporting direct to the Manager of the London Branch. Candidates, CAs, must have a professional background in banking and a thorough knowledge of its practices with an emphasis on the treasury function. Salary is negotiable in the range £20,000 to £25,000 plus benefits. Location: City.

**PA Personnel Services**

Hyde Park House, 60a Knightsbridge, London SW1X 7LE  
Tel: 01-235 6060 Telex: 27874

Career opportunities with large multi-national

## MANAGEMENT ACCOUNTANTS

London £15,000+ and benefits

A leading organisation within the tobacco manufacturing industry wishes to recruit a Management Accountant for each of two important accounting functions within the Management Accounting Department.

Both positions are designed to provide senior management with a full and varied management accounting service.

The successful candidates will be qualified accountants, aged between 27 and 33 years, who can clearly demonstrate a proven track record in the field of management accounting, preferably within a manufacturing environment. Experience of computerised accounting systems and the use of micro-computers would be advantageous.

Written applications containing career details should be forwarded, in confidence, to Robert N. Collier at our London address, quoting reference number 4198.

410 Strand, London WC2R 0NS. Tel: 01-836 9501  
26 West Nile Street, Glasgow G1 2PF. Tel: 041-226 3101  
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744

**DOUGLAS LAMBIAS**  
Douglas Lambias Associates Limited  
Accountancy & Management  
Recruitment Consultants



### MANAGEMENT ACCOUNTANT

Person with sound industrial experience wanted to join a management team. Will be responsible for financial management and production functions. Good prospects for the right person in this rapidly expanding stationary and publishing company. Age 25 plus; salary negotiable.

01-940 3201

### BANKING ACCOUNTS

A senior position has arisen within a Foreign Bank in Mayfair. A banking background is essential, with Reconciliation, Profit and Loss, Balance Sheet, VAT, etc. CV's welcome. Contact 031 7622.

CLAYMAN AGENCY LIMITED  
300 High Holborn WC1

### QUALIFIED ACCOUNTANT

required for COMMODITY AND FUTURES BROKERS EC4 Experience in similar financial sector an advantage. Salary negotiable, around £12,000 p.a. Please write Box A8362 Financial Times 10 Cannon Street, London EC4A 3BF

## Hoggett Bowers

Executive Selection Consultants

## Management Accountant

Food Products,  
Bucks, to £11,000 + car + benefits

The company, a £10m turnover subsidiary of a major public concern, is involved in the production and marketing of food products, mainly to the larger supermarket chains. Reporting to the Finance Director, the position has complete management accounting responsibility for the production division. There is also close involvement with the design and implementation of computer based information systems. Applicants, aged 25-35, will be qualified and have at least 2 years' accounting experience in a commercial environment. Candidates should possess lucid written and spoken communicative skills, and have the ability to operate efficiently within a multi-site organisation. Benefits include a generous relocation allowance.

D.J. Kingston, Ref: 16013/FT. Male or female candidates should telephone in confidence for a Personal History Form 01-734 8852. Sutherland House, 5/6 Argyl Street, LONDON, W1R 6EZ.

## Chief Accountant

SE London c £18K+ benefits

Our client, a major UK-based financial institution, operates a large and sophisticated in-house printing and stationery supplies unit to service its requirements (value approx £50M) throughout the UK. As part of a reorganisation of the financial control function, the new position of Chief Accountant of the Stationery Unit has been created.

The person appointed will have responsibility to the Manager of the Unit for the full range of management accounting functions including control of overhead, operational and inventory costs. There will also be a significant involvement in the overall management of the Unit.

Applicants must be qualified ACMA with substantial practical experience of designing, implementing and operating computerised standard costing and stock control systems. The successful candidate is likely to be aged 35 to 55 with broad experience of management accounting in a manufacturing/service environment, some of which may have been in the printing industry.

Total remuneration will be up to £18,000 (includes London Allowance); other employment, benefits include 6 weeks holiday, contributory pension, BUPA, subsidised mortgage facilities in certain circumstances and loan schemes.

Candidates, male or female, should write requesting a personal history form, to Alan Gilmour, Executive Selection Division, Southwark Towers, 32 London Bridge Street, London SE1 9SY. Please quote reference MCS/9030.

**Price Waterhouse**  
Associates

## GROUP FINANCIAL CONTROLLER

Group of private companies in the manned and electronic security industry requires a Group Financial Controller to play a major role in its expansion plans through the '80s. The applicant will control the accounts and computer department using IBM 34 system and will have wide responsibilities as a member of the group management team. Salary c. £16,000 neg. and executive car and normal benefits.

Apply to:

Mr. W. Carter, Group General Manager  
SENTINEL SECURITY GROUP  
144, Maidstone Road, Sidcup, Kent

## ACCOUNTANT

(FINANCIAL AND MANAGEMENT CONTROL)

Applications are invited from accountants who have a sound industrial experience. The position includes responsibilities for company accounts, budgets, forecasts and all other accountancy functions. Experience in computer-based systems is desirable. The person appointed should be qualified, must have several years' experience and aged between 25 and 35. This is a challenging opportunity with first class prospects and an advantageous remuneration package for someone ready to assume responsibility within a small flexible team operating the accounting functions in a worldwide and leading software manufacturing company. Full details in writing will be treated in confidence and should be addressed to:

Company Secretary  
W. G. ALLEN (DEVELOPMENTS) LTD.  
Classic Works, Holyhead Road, Wrexham, West Midlands W610 7PD.

## FINANCIAL DIRECTOR

Zimbabwe. c\$35,000 + Car + Housing

An overseas company partly owned by a highly successful major UK public engineering group is seeking to fill this important post, based in the country's capital, Harare. The company which employs 260 personnel, principally engaged in the manufacture of boilers and associated engineering products, services a number of principal local industries. Applicants should be qualified accountants with relevant industrial experience, have extensive experience of statutory accounts and be able to commit themselves initially to a two year contract. The ideal candidate will be over 40 years preferably without young dependants and probably with previous overseas experience. Job Ref: CLD 897

For confidential application form telephone Lorna Dinning on Newcastle (STD 0632) 328524 or forward CV to Vine House, Vine Lane, Newcastle upon Tyne, NE1 7PU.

**NORTHERN RECRUITMENT GROUP**

ACCOUNTANCY APPOINTMENTS



## APPOINTMENTS

## Co-operative Insurance Society chairman

Mr David Wise has been elected chairman of the CO-OPERATIVE INSURANCE SOCIETY following the resignation of Mr W. Farway after his appointment as chief executive of Co-operative Retail Services in October. Mr Peter Paxton has taken over from Mr Wise as deputy chairman of the CIS. A director of the CIS since 1975 and a director of the Invicta Co-operative Society in Kent, Mr Wise is national secretary of the Co-operative Party. He is on the board of the Co-operative Wholesale Society. Mr Paxton is the chief executive officer of the Cambridge and District Co-operative Society and is chairman of the CWS board. He is also chairman of the Co-operative Bank, First Co-operative Finance and of Co-operative City Investments.

The ARTHUR LEE GROUP appointed Mr James Headlam as managing director of Lee Bright Bars. He will remain managing director of Lee Steel Strip and consequently will be responsible for all operations at the Meadow Hall Works of the group as well as the Warrington Works of Lee Bright Bars.

Mr R. W. Archer, a member of the HALIFAX BUILDING SOCIETY's London board, has been appointed a director of the Society from December 1. He is personnel director of Unilever and a member of its parent boards.

LINCOLN BUILDING GROUP has created a division based at Canwick which draws together the various specialist departments under central management with its own support services.

It is headed by general manager, Mr Alan Dow, a director of Linford Building.

Mr Peter Brand has become non-executive chairman of BERRISMORE HOMERS (UK). He is joint managing director of Ulster Arcade Brands, and a director of Ulsterbus and Clit-jun.

Mr Derek F. Coyle has been appointed managing director of E. JOPLING AND SONS, Sunderland, a member of the Weir Group's Foundries division. He was managing director of Weir Fabrications, Heyland.

Mr G. Roy Johnson has been appointed marketing services manager for WESTMINSTER ASSURANCE. He was marketing support manager for Refuge Assurance based in Manchester. Westminster Assurance is the trading name of City of Westminster Assurance. It is part of the Sentry Group.

Mr Gerald F. Nash, a group staff director, has been appointed to the main board of LONDON MERCHANT SECURITIES. Mr Nash joined LMS in 1967 and is currently a consultant for property construction and development matters.

Mr Michael F. Boreham has been appointed executive manager of THE HYDROGRAPHIC SOCIETY. He was managing and planning co-ordinator with Cable and Wireless.

Mr James A. Meahan has been appointed president and general manager of GENERAL ELECTRIC INDUSTRIAL AUTOMATION. He was managing director of General Electric

Company of the U.S. He was general manager of the company's robotics and vision systems department in Orlando, Florida. Mr Paolo Fresco, vice president and general manager of GE (U.S.A.)'s Europe and Africa operations, will be chairman of the new organisation.

Mr J. S. Baine has been appointed general manager of THE FIRST NATIONAL BANK OF CHICAGO'S London branch.



Mr Steven Baine, general manager, First National Bank of Chicago's London branch.

He was a general management consultant with McKinsey and Co. and headed a team which advised the bank on international strategy—he has been invited to implement his recommendations.

Mr Finlay Murchie, who joined in 1982 and was appointed to the board in December, has become managing director of JENNINGS CROFTHEAD, Carmarthen. Mr Roland Stankle, who was managing

director, remains an executive member of the board and has been appointed a consultant. He joined Jennings in 1937.

Mr P. A. Rann has been appointed senior manager, business analysis and planning; and Mr David W. Gilman has been appointed chief accountant of the FORWARD TRUST GROUP, a subsidiary of Midland Bank.

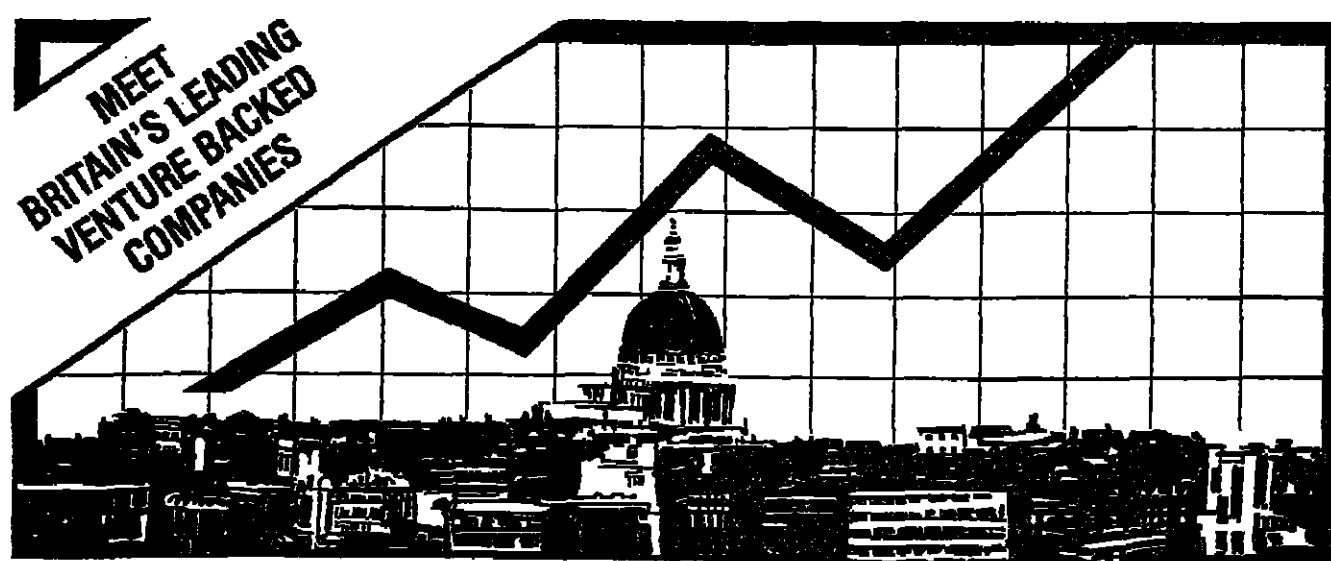
MINOLTA (UK) has appointed Mr Dick Luff general manager of its photographic division. Prior to joining Minolta, he spent six years as marketing director of Hammar (UK).

Mr Ronald E. Basher has been appointed managing director of ROXBOROUGH GUARANTEE CORP.

Sir Donald Maitland has been appointed a non-executive director of SLOUGH ESTATES. Sir Donald was appointed Permanent Under-Secretary of State, Department of Energy in 1980, a post he held until his retirement at the end of last year.

Mr R. A. Politt, who was executive director of the south-west regional office of the National Westminster Bank, has been appointed a director of WESTERN PROVIDENT ASSOCIATION.

Mr Ian Weston Smith has been appointed chairman of BIONOMICS INTERNATIONAL. He was chairman of The Morgan Crucible Co. Mr Max Rippon relinquishes his position as chairman of Biomimetics International, but remains group chief executive.



## The FT/British Venture Capital Association

## Venture Capital Financial Forum

Hotel Inter. Continental, London 1 & 2 December, 1983

## The Forum

This is not another Venture Capital conference, but a unique opportunity to hear and meet the executives and entrepreneurs from Britain's leading venture backed companies.

Many of these companies will be raising additional finance privately or are seeking a public quotation for their shares on the USM or on the full stock market in the foreseeable future.

## Format

The leading executives of over 20 venture backed companies will address this forum during morning sessions and will be available for private meetings in the afternoons.

## Sponsors



FINANCIAL TIMES



BRITISH VENTURE CAPITAL ASSOCIATION

## Who Should Attend

Senior executives from financial institutions with responsibility for investment management and with existing or potential interest in Venture Capital, in particular: insurance companies, investment trusts, merchant banks, pension funds, stockbrokers, unit trusts, other institutional investors and, of course, venture capitalists. Industrial companies keen to develop their involvement in Venture Capital will also find the conference valuable.

## Venture Capital Forum

To: Financial Times Limited, Conference Organisation, Minster House, Arthur Street, London EC4R 3AX. Tel: 01-621 1355 Telex: 27347 FTCONFG

Name \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Tel: \_\_\_\_\_ Telex: \_\_\_\_\_

## CONTRACTS

## £6.6m U.S. order for Ruston gas turbines

RUSTON GAS TURBINES INC., Houston, Texas, has secured an order for eight Ruston type TB 5000 gas turbines valued at \$10m (£6.6m). The turbines, ordered by Stearns & Rogers of Denver, Colorado, contractor for the Atlantic Richfield Company (ARCO), will be operating on the Alaskan North Slope at Kuparuk. Six turbines will drive pumping sets used to inject water into producing fields to maintain reservoir pressure, while two turbines will be for generator sets, supplying electricity to a power station at Kuparuk. Ruston Gas Turbines Inc. is to complete delivery in early 1984 to Ruston Gas Turbines Inc. who will package the units into pumping and generator sets.

PLESSEY OFFICE SYSTEMS has been awarded two contracts

through the Ministry of Defence for the supply of 17 CDSS digital switches to the Falkland Islands, and for the supply of four IXX digital PAEX's, totalling 6,400 lines to be installed in the UK. The four IXX systems, worth £1.8m, include a 4,000 line exchange for the Atomic Weapons Research Establishment at Aldermaston. It replaces a 30-year-old Strouger PAEX originally commissioned for the Festival of Britain site, and is bigger than many local public exchanges. Housed in 45 sq metres, the IXX occupies 80 per cent less floor space than the old exchange.

APT CONTROLS has won what it believes to be the largest order for parking systems in Britain. The order, from Westminster City Council, is for 2781,000-worth of parking meters

for the West End of London. Some 3,075 APT Duncan VIP 70 meters will be installed in the spring.

MOUNTAIN RANGE, Crewe, manufacturer of specialised fire fighting and emergency vehicles, has received an order from Greater Manchester Council Fire Service for 11 fire engines based on the Dodge fire chassis. The order is worth nearly £500,000.

FIVES-CAIL BABCOCK of Paris has won a contract, worth over £1.7m, from Snamprogetti for a waste heat recovery system, for the ICI agricultural division's Billingham factory. The system is to be installed in a 1,000 tonnes a day nitric acid unit, with a single burner-boiler assembly, which has a burner diameter of 5.2 metres. The unit will be the largest in the world operating under these conditions, says Fives-Cail.

Pumps and associated equipment worth over £2.5m are to be supplied by WELLS PUMPS of Glasgow to NEI-Parsons of Newcastle. They will form part of the NEI-Parsons turbine generator contract to the Public Utilities Board, Singapore, for a power station being built at Pulau Seraya.

Singapore Airlines has ordered two advanced technology products worth £1m from SHES INDUSTRIES for its six Airbus Industrie A310 aircraft; the flight management computer system and LED engine indicators. Singapore Airlines' six new 747-300 aircraft will be equipped with SH's counter-point engine indicators.

## Accountancy Appointments

Two Accountants  
London and London/Geneva

Our client is a highly successful firm of accountants with offices in London and Geneva. Considerable expansion is planned, and two Chartered Accountants are needed to help spearhead this expansion. Career opportunities are excellent.

## Corporate Finance - London

The applicant will currently be involved in corporate finance, probably either with a bank or a firm of stockbrokers.

## Trust/Fiduciary - London &amp; Geneva

The applicant would have experience of trust work, possibly gained through working in offshore locations (Caribbean, Channel Islands etc).

Both positions will be based at the client's executive offices in Central London. The successful applicants are likely to be aged 28-35, and will be paid a starting salary in the range of £18,500-£25,000, depending on their experience. There will, of course, be the normal fringe benefits, in line with the responsibility of the job.

Please send a comprehensive résumé, including salary history and day-time telephone number to:

**MURRAY ROBINSON CONSULTANTS**  
8 Chichester House, Chichester Rents, Chancery Lane, London WC2A 1EL

Sales Accounting Manager  
Solihull to £14,000 + bonus + car

Having achieved relative autonomy from its substantial British parent group, this profitable, multi-million subsidiary now has the opportunity to establish a modern, efficient and forward looking organisation. New creative roles have arisen generally and within the finance function, in that most critical area of sales accounting. In addition to opportunities in the specialist activities of credit control, export documentation and financing, is the senior position of Department Manager. Relevant experience, particularly of computerised systems, is essential and an honours degree plus an accountancy qualification would be beneficial. Ambitious, numerate candidates under 35 would find the challenge and experience invaluable and would be rewarded with generous benefits in addition to a realistic and negotiable salary.

If interested please send full career and personal details to: John Overton, FCA, Overton Management Selection Limited, Monaco House, Bristol Street, Birmingham B5 7AS or telephone 021-622 3838 (anytime) for an application form, quoting reference 7/1120.



## Financial Manager

## Windsor

c.£16,500 + car + benefits

One of the world's leading independent suppliers of computer accessories which is planning major expansion in the UK in 1984 is seeking to strengthen its UK head office by the appointment of a commercially aware Chartered Accountant.

There will be increasing involvement in the establishment of new branches and product marketing divisions.

The established reputation and support from the US parent company will provide an ambitious accountant with sufficient scope for future career development.

Reporting to the General Manager you will review the management information prepared at Branch level and control the Treasury and administrative functions.



Contact John P. Steigh FCCA on 01-405 3499 quoting ref. J/64/FF

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

## FINANCIAL EXECUTIVE

## CITY

c.£12,500 + Bank Benefits + Car

Our clients are an International Bank with substantial interests in Europe, The Americas and the Third World.

They now seek a qualified Chartered Accountant, aged 25-30, who has trained with a major international firm and wishes to gain valuable experience in the banking sector. The successful candidate will enjoy exposure to all aspects of the bank's activities, working on a variety of assignments, in a largely autonomous role.

The salary will be augmented by normal bank benefits. A car will also be made available after a probationary period.

Please telephone and send your C.V. to:

Barry C. Skates  
ACCOUNTANCY APPOINTMENTS EUROPE  
1-3, Mortimer Street, London W1  
Tel: 01-637 5277 ext. 281/282

**GROUP ACCOUNTANT £20,000 ++**  
Head Office of multiple retail chain, 30-35, qualified ACA/FCA with one of the big eight. Functions as title indicate. Western Home Counties.

**TAX ACCOUNTANT £16,000 +**  
Merchant Bank require qualified Accountant with 2 years' significant experience since qualifying in taxation. Central London. Very good future prospects.

**COST & MANAGEMENT £14,000 +**  
Electronics manufacturer needs ACA/ACMA/ACCA with 5 years' relevant practical experience. Self-motivating, profit conscious plus good systems knowledge. South London.

**AUDIT to £11,000**  
A number of vacancies in the profession from Senior to Manager with some seeking Partner designate. Home Counties. Both qualified and non-qualified positions vacant.

M. BLANFORD, PERSONNEL SELECTION ASSOCIATES  
TEL. GUILDFORD 65353/4

## COMPANY NOTICES

**INVESTING IN INDUSTRY GROUP PLC**  
The Unsecured Loan Stock 1983 will be redeemed on that date, whereupon interest will cease.  
The latest date on which stock transfer forms will be accepted for registration for the stock will be closed on 15th November 1983.  
Redemption money will be payable to stockholders as holders of the Bank of England.

**QUEBEC CENTRAL RAILWAY COMPANY**  
In preparation for the payment of the 1983 dividend on 15th January 1984, the company will be closed on 15th December 1983.  
W. E. REEVE  
50 Finchley Square,  
London N3 1AQ  
November 10 1983. Assistant Secretary.

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Until 9th December

## PERSONAL

## FACT

ONE IN A HUNDRED PEOPLE HAVE IT and know it, one in a hundred have it and don't know it—

## DIABETES

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**BRITISH DIABETIC ASSOCIATION**  
10 Queen Anne Street London W1M 0BD

**BROWNE & DARYL**, 15, Cork St., W1. 01-734 7584. PAUL MAZE (1987-1979).

**MORTON MORRIS & CO.**, 32, Rye St., SW1. 01-830 2825. LOAN EXHIBITION: EARLY ENGLISH DRAWINGS from the ASHMOLEAN MUSEUM until November 16.

**MAIZ GALLERIES**, The Mall, SW1. HILDA VAN STOCKUM, 2-14 Nov. Mon-Fri, 10.30-12.15. Aug. Free.

**RICHARD GREEN**, 4 New Bond St., W1. 01-499 5487. EXHIBITION OF 18th & 19th CENTURY FRENCH PAINTINGS. Daily 10-6. Sat. 10-12.

**HENRY MOORE**, Small Sculpture and Graphics, 12 Nov. to 1 Dec. St. Bohem Gallery, Station Road, Henley, Oxon. Tel. 0491 576228.







## UK COMPANY NEWS

## Smiths Industries aided by £2.5m medical boost

BOOSTED by its medical companies Smiths Industries more than made up its £1.63m midyear shortfall through the second six months to finish the full year to July 30 1983 with profits up from £26.46m to £26.54m at the pre-tax level.

The medical companies, which have been consistent cash contributors during their period of rapid growth in recent years, now account for some 40 per cent of pre-tax profits.

Profits arising in North America, principally from the medical, marine and aerospace industries, are approaching one-third of trading profits.

In a statement with the full year results Sir Roy Sisson, chairman, says 1984 holds out "every prospect of being the year during which the group moves from the profit plateau of recent years into a period of profits growth."

Earnings for the past year were up marginally from £22.5p to £23.4p but the final dividend is being increased by 0.5p to 7.5p, which raises the net total from 11p to 11.5p per 50p share.

Group turnover was down slightly from £385.9m to £380.7m and at the trading level profits fell by £0.94m to £31.41m before taking account of much lower interest charges of £4.57m, compared with £5.88m.

Attributable profits emerged at £17.38m (£17.11m) after tax of £3.37m (£3.27m) and minorities of £112,000 (£24,000).

Extraordinary profits rose by £4.5m to £6m to leave retained profits at £5.26m (£9.93m).

An analysis of group turnover and trading profits by division shows: aerospace (£12.5m), automotive (£47.95m), and £1.11m loss (£125,000 loss), distribution £55.8m (£61.65m) and £1.94m (£1.16m); industrial £27.3m (£38.6m) and £4.52m (£5.51m); marine (£26.95m) and £2.25m (£2.66m); medical £42.75m (£32.45m) and £10.75m (£8.2m) and Australia/Southern Africa £20.2m (£26.6m) and £7.1m (£2.95m).

UK turnover and profits accounted for £266.1m (£268.1m) and £21.2m (£20.51m).

The directors say the medical companies again produced excellent results while the aerospace businesses maintained profits at good levels while substantially increasing the level of private venture engineering development expenditure.

The losses incurred in South Africa were "very disappointing." The traditional business of supplying components to the local motor industry is sound and the group will maintain its investment. However, the diversification activities are the subject of "close scrutiny."

AS ANTICIPATED, conditions remained very difficult at Linread in the six months to the end of July 1983, although the directors point out that losses—

which came to £201,000 before tax—showed a small improvement on the losses of £355,000 in the previous six months' period.

For the six months to the end of July 1983 losses before tax came to £51,000.

The directors say that trading conditions for continuing businesses show improvement although increased demand from some markets is offset by static demand elsewhere.

The directors have determined a plan to restore the company to profit which they say is being "resolutely implemented."

Continuing high losses in commercial products and engineering led to a detailed review of these activities and significant reorganisation was

announced at the end of May. This has involved a reduction of unprofitable businesses, and reduction of personnel by 25 per cent in affected areas. Total costs of £595,000 are shown as extraordinary costs in the July figures, of which £312,000 has been incurred at that time.

As part of plans to restore financial health peripheral businesses have been disposed of. Largely as a result of disposals, group bank overdrafts and short-term borrowings have dropped from £2.57m at July 31 1983 to £942,000 at November 7 1983.

During the period substantial losses continued to be incurred in commercial products and engineering. Aircraft products performed well in a difficult market and Linread Canada managed to contain losses at a significantly lower level than in the six months to end January this year.

Group comparative figures for the six months are not given because it is in the process of changing its year end from the end of July to the end of December, with the current accounting period running for 17 months. A comparison of the two 12-month periods to the end of July shows a dive into losses before tax of £665,000 against profits of £96,000.

Turnover for these periods increased from £15.91m to £16.02m.

For the six months under review turnover emerged at £5.23m; the group is engaged in the manufacture of cold forged fasteners.

In order to retain trustee status the directors have declared an interim dividend of 0.1p. Loss per 10p share is 8.7p in the 12 months to July 31 1983 a single payment of 1p was made.

Employee Share Ownership & Profit Sharing

1 The 1982/3 distribution under our Profit Sharing Scheme resulted in 667,000 shares going to 6,970 employees who chose to take their distribution in shares. A further 18,840 staff received £4.75 million cash from profit sharing.

2 As usual, no provision for profit sharing has been made in the half year's accounts since the level of profit share is dependent on the full year's results. However, if the Scheme's formula were to be applied to the half year's results alone, it would produce a distribution of £3.8 million to be taken in cash or shares.

Interim Dividend

The Directors have declared an interim dividend of 2.4p per share (1982 1.9p) which, together with its associated tax credit, is equivalent to a gross dividend of 3.43p. This dividend will be paid on 20th January 1984 to shareholders on the Register of Members at the close of business on 29th December 1983.

Good food costs less at Sainsbury's

## Good second half lifts Bellway to over £3.6m

THE second half has seen a boost in the profits of Bellway, the housebuilding group. A near £1m jump in that period has pushed up the total profit to £3.66m for the year ended July 31 1983, from a restated £2.62m.

Earnings have improved from 16.5p to 17.5p. The dividend is maintained at 7p net, with an unchanged final of 4p.

The year's turnover rose by over £10m to £38.5m. Cost of sales fell by £1.4m (£1.9m). The tax charge comes to £362,000 (£336,000).

comment

Bellway's strong recovery may be market-led but credit must also go to the wide-ranging management and policy changes that have been taking place over the past couple of years. Apart from turning regional areas into autonomous profit centres, there has been a deliberate policy to shift away from the traditional north-east base into the more prosperous south-east corner of the UK and to concentrate more on first-time house buyers. All these moves are now bearing fruit—as the sales figures show.

These reflect a 20 per cent unit increase in legal completions, a trend which could be repeated this year if the mortgage rate continues to fall. In anticipation of this the company is obviously building up its land stocks—a move which will present no

gearing problems whatsoever given the rights issue last year. The company is in its strongest position for many years. At 137p, the earnings multiple is almost 7 on stated earnings while the yield is 3.1 per cent—a rating not far removed from the sector average.

MFI rights result

The £28.6m rights issue by MFI Furniture Group has met with an enthusiastic response from shareholders. Of the 24,523,931 shares offered on a one for seven basis at 120p each, acceptances in respect of 98.2 per cent were received. The remaining 445,939 new ordinary shares have been sold in the market at an average net premium of about 25p each.

Cheques will be posted to non-accepting shareholders in respect of the proceeds of their entitlements, but no payments of less than £2 will be made.

## Hill Samuel's interim rise to £10.8m

AN INCREASE of £1.14m in net taxed profit has been achieved by the Hill Samuel Group in the half year ended September 30 1983. The profit is up from £9.66m to £10.8m and the net interim dividend is being lifted by 0.2p to 3p.

Sir Robert Clark, chairman, says the results represent a further improvement on the substantial increases in profitability achieved in recent years. Fully diluted earnings have risen from 13.8p to 15.01p per share.

Merchant banking produced a profit of £7.78m (£7.07m) after transfer to reserves for contingencies, with investment results amounting to £299,000 (£262,000). Operations benefited from a very high level of invest-

ment banking activity and improved profitability from commercial banking, but the world-wide contribution from foreign exchange, commodities and related trading activities was greatly reduced. The increase in profits was due to the partial realisation, since completed, of the dealing equity portfolio.

Life and investment management, had an "excellent half year," with profits up from £1.23m to £1.95m. Sir Robert says investment management profits showed strong growth in a period of generally high and active stock markets during which significant new funds came under management. Sales by Hill Samuel Life Assurance

of both annual and single premium products were above last year.

The half year's net profit was struck after central costs, including interest, of £1.97m (£1.78m).

comment

Hill Samuel has absorbed some heavy costs which took the shine off one of the best six months in merchant banking for some time. The shares responded with a 12p fall to 266p. Profits from foreign exchange, commodities and related trading activities were sharply down and the group carried the expense of setting up a new trading operation in New York to deal with the budding offshore market

there. The banking side has adopted a cautious line on Brazilian and Mexican loans and is not taking any interest payments into its profit and loss account. That said, payments from both countries are still up to date. One black spot was Noble Lowndes employee benefit services which made a loss on software sales in the U.S., though the management claims action has been taken. For the rest of the year merchant banking may not be able to match its recent strong performance while the other activities should start yielding better returns. Taking a line through the interim dividend increase the group might come out with a 91p net dividend giving a yield of 5.3 per cent.

## Churchbury well ahead midterm

PROFITS ON investment activities of Churchbury Estates, the property group, jumped from £279,000 to £1.5m in the six months to September 30, 1983 and the net interim dividend is being lifted from 5p to 5.7p. Last year's total payment was £4.6m when profits amounted to £2.34m.

Turnover at midterm showed an advance from £3.24m to £3.57m. Net rental income was £2.29m (£2.43m), with gross rents at £2.89m (£3.01m) before property outgoings of £596,000 (£579,000).

Other income added a further £195,000 (£162,000) but administration expenses took £512,000 (£593,000) and interest payable absorbed £773,000 (£1,129m). Tax on investment activities was £507,000 (£448,000) and there was a profit on dealing activities

of £1,000 (£3,000) after tax of £2,000 (£3,000).

This left the first half net profit at £392,000 (£434,000) and with minorities taking £104,000 (£32,000), the attributable balance came through at £788,000 (£382,000). The interim dividend cost £396,000 (£344,000) for retained profits of £392,000 (£360,000) and extraordinary credits of £381,000 (£185,000) have been taken to general capital reserve whereas last time they were taken from reserves.

Earnings per 25p share on investment activities were 11.43p (£5.48p). On investment and dealing activities they were 11.44p (£5.32p).

The profit on investment activities of Law Land, the 88.9 per cent held subsidiary, improved sharply from £966,000

to £1,500 and its interim dividend is being raised from 0.7p to 0.8p on earnings per 20p share of 2.12p (1.05p on investment activities and 1.06p when combined with dealing activities).

Turnover increased from £2,929m to £3,165m with gross rents at £2,49m (£2,58m) and property outgoings at £378,000 (£370,000). Other income added £198,000 (£181,000) before administration expenses of £401,000 (£436,000) and interest payable of £310,000 (£257,000).

After there was a balance available of £338,000 (£369,000) from which dividends took £357,000 (£213,000) leaving the retained results at £81,000 (£156,000). Extraordinary credits of £383,000 (£40,000) have been transferred to general capital reserve.

## Aspinall share allocations

Following the offer for sale of 7.8m shares in Aspinall Holdings at 115p each, 72,000 applications were received for a total of 438m shares valued at £50.4m. Preferential applications for a total of 780,000 shares made by directors and employees have been allocated in full. Applications from the public will be dealt with on the following basis:

Applications of between 500 and 30,000 shares—weighted ballots will be conducted within each band of applications, and each successful applicant will receive 500 shares. Applications for 35,000 shares and over—1.6 per cent of the shares applied for.

Dealings will begin on November 14.

## Commercial Union 9 MONTHS REVIEW

The Board announces an estimated and unaudited profit before taxation and minorities for 9 months ended 30th September 1983, of £43.8m (1982 £24.3m). After allowing for taxation and minorities, the profit was £22.2m (1982 £15.0m). All our major territorial operations, apart from the United States, showed an improvement over the same period of last year.

	9 months ended 30th Sept 1983	9 months ended 30th Sept 1982	Year 1982
	£m	£m	£m
<b>PREMIUM INCOME</b>			
Life	283.2	247.6	370.1
Non-life	1,449.7	1,333.1	1,808.0
Total	1,732.9	1,580.7	2,178.1
Investment income, net of loan interest	193.8	173.5	243.5
Underwriting result (analysis below)	(191.7)	(179.9)	(271.5)
Life profits	33.7	25.5	40.7
Associated companies' earnings	8.0	5.2	8.8
<b>PROFIT BEFORE TAXATION AND MINORITIES</b>	43.8	24.3	21.5
Taxation and minorities	(21.6)	(9.3)	(7.7)
<b>PROFIT AFTER TAXATION AND MINORITIES</b>	22.2	15.0	13.8
Balance of life profits 1979/81	—	28.2	28.2
Reorganisation costs (after taxation)	—	—	(12.9)
<b>PROFIT ATTRIBUTABLE TO SHAREHOLDERS</b>	22.2	43.2	29.1
<b>EARNINGS PER SHARE</b>	5.39p	3.63p	3.33p
<b>SHAREHOLDERS' FUNDS</b>	£1,107m	£978m	£1,047m
<b>UNDERWRITING RESULT</b>			
United States	(149.6)	(125.9)	(198.0)
United Kingdom	(28.4)	(32.4)	(44.8)
Netherlands	(12.4)	(8.6)	(13.0)
Canada	1.3	(6.8)	(7.8)
Rest of the World	(2.6)	(6.2)	(7.9)
	(191.7)	(179.9)	(271.5)

World-wide non-life premium income growth was 9% in sterling terms (1982 12%). After allowing for the effect of changes in rates of exchange, the underlying growth was under 1% (1982 9%).

Investment income, net of loan interest, increased by 12% (1982 22%). After allowing for the effect of changes in rates of exchange, the underlying increase was 3% (1982 20%).

In the United States, the statutory operating ratio was 118.5% (1982 117.1%), made up of a claims ratio to earned premiums of 84.8% (1982 82.9%), and an expense ratio to written premiums of 33.7% (1982 34.2%). The underwriting experience reflected the cost of hurricane Alicia, amounting to £7.6m, and the continuation of upward revisions to outstanding claims provisions. In commercial lines the competitive market prevailed, but in personal lines improved experience was maintained. Premium income continued to reflect our programme of consolidation and was 7% lower than last year (1982 growth 11%).

In the United Kingdom, non-life premium growth of 11% was at a similar level to 9 months 1982. The underwriting loss was lower than last year, although experience for personal business showed some deterioration in the current quarter and market conditions generally remained competitive.

In the Netherlands, the deterioration in the underwriting result reflected adverse motor experience. However, after taking into account investment income and life profits, the overall result was satisfactory. Non-life

premium income increased by 6%, compared with nil growth for the same period of last year, the increase reflecting a reduction in outward reinsurance.

In Canada, despite some deterioration in motor experience during the current quarter, an overall underwriting profit was achieved. Increased competition limited premium income growth to 3%, but, nevertheless, this compared favourably with 9 months 1982.

Underwriting experience for Rest of the World continued to improve, the main contribution coming from Western Europe, primarily in France and Belgium. The result for the Far East remained satisfactory. Overall non-life premium growth was 6% (1982 8%).

World-wide life profits increased very significantly, particularly in the United Kingdom and the Netherlands. The life portfolios in the United States, Canada and Belgium were also profitable and, after allowing for the effect of changes in rates of exchange, overall profits increased by 29% when compared with the same period of last year.

The results of the Company's operations have, as usual, been converted at the rates of exchange prevailing at the close of the periods reported. These were as follows:

	30th Sept 1983	30th Sept 1982	Year 1982
United States	\$ 1.50	\$ 1.70	\$ 1.62
Netherlands	Fls 4.50	Fls 4.71	Fls 4.26
Canada	\$ 1.85	\$ 2.10	\$ 2.00



**Commercial Union**  
Assurance Company plc



## BIDS AND DEALS

## Montfort suspended ahead of Palma deal

SHARES in Montfort (Kutting Mills) were suspended at 28p per share at the request of the Leicester-based stock and knitwear group pending details of its acquisition of the Palma Group.

Palma Textiles already controls Montfort following a 24p per share bid in July. Palma acquired 62.3 per cent, although 200,000 shares from the holding were subsequently placed to bring its stake down to 55.7 per cent.

## ACC raises its stake in Fleet

Mr Robert Holmes a Court's Associated Communications Corporation (Channel Islands) has raised its stake in Fleet Holdings, owner of the Daily and Sunday Express and Daily Star newspapers, to 5.29m shares, representing 6.3 per cent of the equity.

## David Dixon

Mr H. Turpin, a director, has acquired 14,000 25p ordinary shares (0.77 per cent) of David Dixon Group, increasing his interest to 216,989 (11.94 per cent). Another director, Mr R. A. Houghton, has acquired 5,000 ordinary shares (0.27 per cent), taking his interest to 7,500 (0.41 per cent). The directors' interest in the votes of the issued share capital is increased to 18.5 per cent.

## GrandMet tops up stake in Pleasurama to 29.9%

BY CHARLES BAYCHELOR

Grand Metropolitan, the hotel, brewing and leisure group, yesterday topped up its shareholding in Pleasurama, the casino operator, whose 250m bid for Trident Television is currently being investigated by the Monopolies and Mergers Commission.

GrandMet bought 335,000 shares at 385p each to increase its stake to 7.5m shares or 29.94 per cent of the Pleasurama equity. The company said it had decided to buy the extra shares following the dilution of its Pleasurama holding earlier this year "having regard to the importance of the London casino interests owned jointly by GrandMet and Pleasurama."

GrandMet's casino interests have been included in the Monopolies investigation of the Pleasurama bid in a move which was seen by some as indicating that the combined casino activi-

ties of the three groups might represent too great a concentration of interests.

A take-over of Trident by Pleasurama would create Britain's largest casino group comprising Pleasurama's 17 provincial clubs and Trident's five London clubs. In addition Pleasurama and GrandMet jointly own two London clubs while GrandMet has four other London casinos.

Mr George Martin, managing director of Pleasurama, said: "GrandMet had indicated to us when they saw their stake go down that they would top it up again. I personally see their timing as a bit of a rattle prior to the Monopolies report."

"We have maintained throughout that their stake is not an issue. They don't have board representation and they don't control us. We are totally independent."

Mr Stanley Grinstead, chairman of GrandMet commented: "We have held a bit under 30 per cent for many years. I can't believe this makes that much difference. We see our holding as a defence against possible unwelcome partners."

The Monopolies Commission report is due to be sent to the Secretary of State for Trade on November 15 and his decision is expected in mid-December.

Mr Martin said: "Stage one is to get clearance of the Trident bid and then sit down and see if there is still synergy between the two groups. In principle we are still interested in taking over Trident but a great deal will depend on future discussions with their board."

Pleasurama's shares rose 9p yesterday to a new high for the year of 353p while GrandMetropolitan firmed 7p to 332p. Trident was unchanged at 112p.

## S.African glass group £2.7m UK acquisition

Plate Glass and Shatterproof Industries of South Africa has made an agreed £2.65m bid for James Clark and Eaton which owns one glass processing factory and 39 retail outlets in the South of England.

Shatterproof, which is making its bid through its Solaglas International subsidiary, has been accepted by holders of 52 per cent of the equity.

Clark and Eaton made a pre-tax loss of £275,000 on turnover of £50.5m in 1982, but after costs associated with the closure of its main works at Bracknell the loss after tax and extraordinary items was £137m.

Mr Iain Eaton, managing director, said the company had moved into profit in the first half of 1983 with £220,000 compared with a £700,000 loss and was now trading profitably.

Shatterproof bought control of Doulton Glass Industries in December 1982 and Windshield Enterprises earlier this year. The enlarged Solaglas group now expects to earn about £2.4m before tax in the year to March 1984 on sales of £100m.

## Octopus tightens its grip on children's book market

Mr Paul Hamlyn's Octopus Publishing Group, which came to the market in April, is broadening its range of children's books through the acquisition of Brimmar Books and Brimmar Rights for £2m.

A quarter of the consideration is payable in instalments over the next three years, the amounts dependent on Brimmar achieving certain undisclosed profit targets.

In their 1982/83 accounts Brimmar Books and Brimmar Rights reported pre-tax profits of £688,000 and £295,000 respectively. At their respective year-ends they had net tangible assets of £1.58m and £0.17m.

Both companies had net bank balances at year-end, amounting to £1.97m for Brimmar Books and £0.19m for Brimmar Rights.

Brimmar, based in Newmarket with a workforce of 21, will continue to be run by its former owners, Mr A. G. Rogers and family. Mr Rogers has joined the board of Octopus Books while Mr Hamlyn has joined the boards of both Brimmar Books and Brimmar Rights.

Octopus disclosed an increase in pre-tax profits from £1.97m to £2.24m in the first half of the current year.

One of the company's first moves since its full listing was to announce a joint venture with Habitat 67 to concentrate on publications with an emphasis on modern living.

## Boustead acquires Powerdrive

Boustead, the broadly diversified international trading group, has agreed to pay a maximum of £1.68m for Powerdrive PSC.

Formerly owned by the American Eaton Corporation, Powerdrive was acquired by its management five years ago with the backing of the National Enterprise Board which paid £200,000 for a 40 per cent stake and invested a further £250,000 in redeemable preference shares.

Boustead's initial payment of £1.5m will be funded through a vendor placing, handled by Hoare Govett, of 2.14m Boustead shares at 72p per share.

The balance of the consideration will be made up of a staged earn-out of a maximum £90,000 in cash in each of the years 1985 and 1986.

The vendor placing follows a similar exercise in August when Boustead paid £947,500 to rehouse its UK commodity operations in a new building through a placing of 1.47m new shares.

In between these two market exercises, Boustead has revealed an interim profits decline from

£229,000 to just £11,000 pre-tax, described as "very disappointing but not unexpected" in the view of the prevailing conditions.

However, the group aims to make up much of the lost ground during the second half to leave profits this year at about £450,000.

The latest acquisition should be completed at the end of this month. Powerdrive, based in Leamington Spa, had net worth of £800,000 at December last year and produced profits of £300,000 before tax in 1982.

## Renold sells U.S. chain manufacturing operation

BY RAY MAUGHAN

Renold, the power transmission and mechanical handling equipment manufacturer, has sold to local management the chain manufacturing operation in the U.S. which was closed earlier this year.

A consortium of banks, state institutions and unions has backed former employees to buy the chain manufacturing subsidiary, Renold Power Transmission Corporation, based in West Pittston, Pennsylvania.

Renold has already undertaken a major rationalisation of its chain making activities in Bradford, Manchester, Calais and Eindhoven in Germany. The cash cost of this retrenchment, coupled with the elimination of substantial goodwill balances, has been heavy and the group is supported by its bankers, which have put in £27m of term loans, overdrafts and ancillary facilities,

pending a financial reconstruction.

The cash consideration received from the West Pittston management buy-out will be used to cut debt. Renold has been paid \$4.4m in cash, \$250,000 loan stock redeemable over 2 years and \$500,000 of Series "A" preferred shares.

But Renold's main U.S. subsidiary, based in Westfield, New York, has given a guarantee for up to \$300,000 against part of a loan to the purchasers secured on plant and machinery sold.

Renold has also had to put in a deposit of \$300,000 in cash, held in escrow by a U.S. Bank for four years as security for bank lending in respect of working capital.

The group is selling assets valued at \$5.1m but which lost over \$1m before tax in 1982, the subsidiary's last full year of operation.

## Wheeler

The offer for Wheeler Restaurants by Kennedy Brookes has been extended for a further 14 days until 3.30 pm on November 23.

AIDCOM International has purchased Talking Pictures for £50,000 satisfied by the issue of 68,572 shares in AIDCOM International credited as fully paid but not ranking for the final dividend due in respect of the year ended October 31 1983 and £8,713 in cash.

In addition a further sum may be payable in cash or AIDCOM shares equal to 10 per cent of the aggregate pre-tax profits of Talking Pictures for the three years ending October 31 1986.

It has also bought Media Computer Graphics, a newly incorporated subsidiary company formed following the purchase of goodwill from the computer animation division of Systems Simulation for the sum of £26,000 payable in cash. The

## IN BRIEF

new company has become a subsidiary of Talking Pictures.

Carrington Virella, a subsidiary of Vantona Virella, has completed the conditional contract for the sale of its 50 per cent interest in Guildford Kapwood and the arrangements for sale of the secured loan notes in the company.

S. W. Farmer, through its subsidiary, Silwood Fire, has acquired the Uxbridge, Middlesex, crane hire depot of Cox Brothers Ltd. The consideration was £250,000 payable in cash.

The depot operates 22 lorry-mounted cranes throughout London and the Home Counties. Silwood carries out a similar operation from its depot in Greenwich, London.

Mr Philip Jonack, senior partner of Leonard Curtis and Co, chartered accountants and Receiver of Janet Reger, world famous for romantic lingerie, has sold the Janet Reger trade mark and name to a leader in co-ordinated ladies' fashion underwear.

Mr Bryn Harries, chief executive of Berle said: "We intend to invest a substantial amount of time and money in the development of the Janet Reger trade mark and I intend to discontinue the fashion with Janet at the earliest opportunity."

"Current sales of Janet Reger range through leading retail outlets confirms an exciting potential for the future both here and in America. We intend to spend not less than £250,000 in promoting the Janet Reger range in the next six months."

Bahama Cruise Line, part of the Common Brothers shipping group, has obtained the cruise liner Feendana on long-term charter from Y. Y. Tung, the Hong Kong shipowner. Bahama Cruise, which was bought by Common in 1980, will use the liner on the New York to Bermuda operation from next May.

The liner, which was originally operated by Highland America Line, will probably be renamed Bermuda Star. It can carry 750 passengers and has a gross weight of 24,000 tonnes.

The charter, initially for a three-year period, effectively doubles Bahama Cruise's capacity. It already owns and operates the Veracruz, between Tampa and Yucatan in Mexico in the winter, and between New York and the St Lawrence ports in the summer.

Cutting tools and workshop supplies distributor Rock has agreed with the receivers of Hewitt Brannan (Tools) Company to buy the leasehold of Hewitt House in Manchester, the stock in trade, furniture and equipment in the building, and the goodwill and name of the business.

The consideration, payable in cash, is £120,000 for the property, 22.5 per cent of the interest cost of the stock in trade to a minimum of £18,000 and £8,000 for the furniture, equipment, goodwill and name.

Mr Barry Bessie Gaythorne, who recently purchased 54,980 shares in Hamlet Holdings, is not a director of that company.

Gasco Investments of Hong Kong now holds 100,000 ordinary shares (equivalent to 1.77 per cent of the issued capital) in Milbury.

Gasco holds all the issued capital of Saint Pius which is the beneficial owner of 4,994,227

# WHITBREAD

AND COMPANY PLC

## Half Year Report

Results for six months to 27th August, 1983

Whitbread and Company, PLC announce unaudited Profits for the six months to 27th August, 1983 and an Interim Dividend of 1.85 pence per share. This represents an increase in dividend of 12.1% over the first half of last year.

The Interim Dividend will be paid on 6th January, 1984 to Shareholders on the Register at close of business on 2nd December, 1983.

## Turnover and Profits

The consolidated turnover for the six months was £590.6m, an increase of 27.6% over the same period last year. Profit before tax and extraordinary items was £50.0m and Profit after tax was £39.5m, showing increases of 13.9% and 25.4% respectively.

## Changes in Accounting Policies

The Group's share of the profits less losses of principal associated companies was included in the consolidated Profit and Loss account for the year ended 26th February, 1983. Previously only dividends received were included. Also, with effect from the 1982/83 financial year-end, foreign currencies have been translated using the closing rate basis prescribed by SSAP 20.

The figures for the six months ended 28th August, 1982 have been re-stated to reflect these changes.

## Trade—UK

Due to poor weather the trade in May and June had been disappointing. However, the trade from late June to August gave a much needed stimulus to trade and our half-year figures reflect this. Lager sales benefited particularly, and we are strongly placed with Heineken, Stella Artois and Kaltenberg Diät Pils showing significant growth. Despite the good summer the underlying trend in beer sales remains dull, except in the Lake Home sector which continues to grow.

Mackeson and Cold Label Barley Wine strengthened their dominant positions in their particular sectors, and important new launches for the Lake Home market were Trophy and Best Bitter in can and a range of two litre plastic (PET) bottles, all of which have been very well received. Our ale brands have performed well, led by Whitbread Best Bitter in the South, and Trophy in the North, underpinned by local ales such as Flowers, Chesters, Wethers, Strong Country, Fremantle and Castle Eden which retain their regional popularity. Skovvells of Chelsea have out-performed the growth in the Table Wine market as a whole, led by the highly successful Wine Box range, to which we have added Claret, Muscadet and Liebfraumilch—all high quality wines at reasonable prices. We recently sold our 5 millionth Wine Box and remain the market leader. Our ranges of Langenbach, Corrida and Trogus also show significant increases. Spirits sales remain depressed but our Long John products have held their own in the UK market.

Helped by the hot summer, soft drinks have also done well and our extensive range, marketed under the Canada Dry, R. Whites and Rawlings labels, have shown satisfactory progress.

## Retailing

The major part of our investment programme continues to be directed towards our pubs, in order to improve the facilities we offer. The Beefeater development programme has continued, with 136 outlets now trading. We have established our 'Roast Inns', which are now ready for expansion.

Our joint venture with Pepsico in Pizza Hut restaurants grows in strength and is expanding rapidly. We have increased our investment in Country Club hotels and Disco units, both of which are trading well.

## Trading—International

In the USA Julius Wile's half-year results exceeded expectations and Smooty Rare, the leading Scotch brand of Highland Distillers of California, continues to show outstanding growth, despite the overall

	6 months to 27.8.83	6 months to 28.8.82
Turnover	£590.6	£455.1
Trading profit	55.4	48.3
Associated companies	3.6	2.3
Interest net	(9.0)	(6.7)
Profit before tax	50.0	43.9
Taxation	(10.5)	(12.4)
Profit after tax	39.5	31.5
Minority interests	0.2	—
Profit before extraordinary items	39.7	31.5
Extraordinary items, less tax	2.6	(0.6)
Profit attributable to Ordinary Shareholders	42.3	30.9
Ordinary interim and preference dividends	7.3	6.5
Interim dividend—pence per share	1.85p	1.65p
Earnings per share—basic	10.33p	8.21p
—fully diluted	10.15p	7.93p

NOTE: Comparative figures for the first 6 months of 1982 have been restated to recognise changes in accounting policies incorporated in the full year accounts for 1982/83.

downward trend in Scotch whisky sales in the USA. In Europe, the unusually large wine vintage in 1982 has caused wine prices to fall significantly. While sales volumes have increased, margins have been under pressure. Calvet continues to do well in its export markets, particularly in Japan.

In Belgium, sales of Whitbread beers produced improved results during the half-year.

In Nigeria, economic problems have continued to delay the progress of the Group's operations.

Cased export sales of Long John Whisky have increased over the same period last year. This comparison is particularly favourable in the light of the overall industry trend of a decline in bottled in Scotland brands. Export sales of bulk whisky are also significantly ahead.

## The Future

The success of our new ventures, both in International and Retailing markets, give cause for optimism. However, despite the boost to trade given by the hot summer, there is still some way to go before the earlier dullness of the UK beer market is overcome. But with our investment in retailing and our strong brand portfolio, we are confident that we shall produce a satisfactory result for the full financial year.

## Chairmanship

Mr Charles Tidbury, the Chairman of Whitbread, will be retiring from the Chair at the end of July next year, at the time of the Annual General Meeting. He will be succeeded by Mr Sam Whitbread, who will be appointed Deputy Chairman as from January 1st, 1984.

In preparation for this change-over, Mr Tidbury earlier announced a realignment of Board responsibilities in May of this year. He will remain on the Board of Whitbread as a Non-Executive Director, and also on the Board of the Whitbread Investment Company. Mr Sam Whitbread has been closely connected with the Company for many years, has been a member of the Board since 1972, and also a member of the Whitbread South-East Board since 1975.

Brewery, Chiswell Street, London EC1Y 4SD

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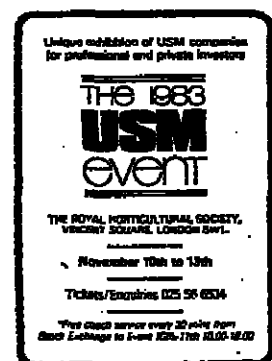
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## MOSCOW NARODNY BANK LIMITED

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## UK COMPANY NEWS

## MINING NEWS

## Better news from Manila

BY KENNETH MARSTON, MINING EDITOR

FORTUNES have improved this year for two of the leading mining companies in the Philippines, Atlas Consolidated Mining and Development, the biggest copper producer there, and Benguet Corporation, the major producer of primary gold.

Lee Gonzaga reports from Manila that for the first nine months of this year Atlas has earned a net P85.3m (£4.8m) despite a softening in metal prices during the latter

part of the third quarter. For the first nine months of 1982 there was a net loss of P316.1m.

Atlas owns and operates a copper property in Toledo on Cebu Island, Central Philippines, and gold property at Araroy on Masbate Island.

Benguet has lifted net income for the first nine months of 1983 to P91.9m from P85.3m (£4.8m) in the same period of last year.

The effects on income of the decline in the gold price during the third quarter were more than offset by the devaluation of the peso in June.

Benguet owns a gold mine in Acupan, Benguet province, and operates under contract a copper property in San Marcelino and a chrome mine in Masinloc, both in the Zambales province. It also has a share in Engineering Equipment, a construction business.

## Terramar gets Arizona gold assay results

THE Vancouver-registered Terramar Resource Corporation reports that initial drilling results from its Waters-Sunset and Blue Chip properties in Arizona have indicated 100,000 tons of mineralisation with an average assay value of 0.1 oz (3g) gold over a 4 foot mining width.

Generally modest drill values at Waters-Sunset range up to 0.291 oz (9g) gold over a width of 4 foot. It is considered that the properties have good potential. This is a separate venture from the company's Reid Mine prospect in Shasta County, California. Earlier this year the share market was excited by one drill value at this high grade prospect which ran as high as 24 oz gold over a three-foot section.

The second phase drilling programme of 21 holes is under way to establish proven reserves in an easily accessible section of the Spanish Vein. Mr Claydon Stokes, president of Terramar, believes that the Reid mine will soon progress to the point at which project finance will become available.

He says that funds raised by an offering earlier this year of shares and warrants together with the subsequent exercise of the latter have made it possible to complete the company's scheduled exploration programmes in the U.S., Canada and Mexico.

## Gold and silver put Placer back in profit

CANADA'S Placer Development has enjoyed a good recovery for this year thanks to its gold and silver interests. Earnings for the first nine months of 1983 (£11.7m (£6.4m)), or 29 cents per share, compare with a loss of C\$20.2m in the same period of 1982.

Mr C. Allen Born, the president, says that the improvement reflects a better performance at the 70 per cent-owned Equity Silver Mines and the earnings of the new wholly-owned Golden Sunlight open-cast gold mine in

Montana. Both enjoyed higher precious metal prices.

The 24 per cent-owned Real de Angeles silver mine in Mexico is operating profitably and making all scheduled repayments on its bank loans. Investment income has risen but a dark area is the weak demand and prices for the company's molybdenum.

Placer, a Noranda affiliate, reduced its long-term debt by C\$27m in October. The total now stands at C\$117m compared with C\$321m at the end of 1982.

## Decision nears on a start-up at Pine Creek

THE Consolidated Gold Fields group's Australian arm, Renison Goldfields Consolidated, has now effectively earned a 49 per cent interest in the Pine Creek gold joint venture with Eastern Gold Mines.

A feasibility study of the Pine Creek prospect, south-east of Darwin in Australia's northern territory, is expected to be completed in March-April of next year. A decision will then be made on whether to go ahead with a mining operation.

Pine Creek holds the promise of a reasonable open-pit gold operation together with a possibly bigger underground mine. Ore reserves were recently estimated at a probable 1.5m tonnes of oxidised material grading 2.1g gold per tonne, plus 3.8m tonnes of primary ore grading 3.6g.

Possible ore was put at a further 0.6m tonnes of oxidised material going 1.6g. These estimates did not include any potential reserves to the south-east of the mine area.

## INTERNATIONAL ROUND UP

The Rio Tinto-Zinc group's 39 per cent-owned Palabora copper producer in South Africa is reducing its third quarterly dividend to 12.5 cents (7.2p) from 17.5 cents a year ago. The total of the first three payments for this year comes out at \$2.5 cents against 37.5 cents in the same period of 1982 when a final of 22.5 cents followed.

In August Palabora warned that results for the second half of the year would not match those for the first six months,

which showed a rise of 24 per cent, unless copper prices improved. In the event there has been a marked decline in the metal price.

The Eastern tin-producing Gopeng Consolidated reports an estimated group profit for the year to September 30 of \$3.26m compared with \$3.56m for the previous 12 months. A first interim dividend of 4p was paid in July.

No further dividends are to

be paid before completion of the scheme whereby the company is to transfer its tax residence from the UK to Malaysia.

Australia's International Mining Corporation reports that following the raising of A\$350,000 (£214,700), via the recent placing of 1m shares at 35 cents each, plans are well advanced to drill its first exploration well by end-December on the company's hydrocarbon prospect.

## Humberside Electronic calling for £517,000

By Dominic Lawson

Humberside Electronic Controls, a USM company, is calling on shareholders for almost £517,000 by way of a one-for-three rights issue of 4,306,666 10p shares at 12p per share. At the same time the company forecasts pre-tax profits of not less than £72,000 for the year to May 31 1984.

A month ago HEC announced a loss of over £155,000 in the year to May 1983 and no dividend was proposed. The rights issue has not been accompanied by a dividend forecast.

Giving reasons for the cash call, which will raise £486,000 net of expenses, HEC's chairman, Mr Peter McMaster pointed out that the company had a bank overdraft of £681,974, and also a loan from Mr McMaster himself of £239,565. The whole of the proceeds will be applied to reduce the bank overdraft. The chairman added that the additional permanent equity capital would facilitate the future expansion of the company.

Company directors hold 5,502,000 shares (42.6 per cent of the existing share capital). This entitles them to 1,834,000 new ordinary shares, but they intend to take up only 1m of the new shares.

The last date for acceptance and payment in full is November 30.

The issue has been underwritten by Cleves Investments. Brokers to the issue are Le Mare, Martin & Co. Smith, Keen Cutler, who brought HEC to the USM in October 1981, resigned as brokers to the company a month ago.

The shares closed yesterday unchanged at 14p.

## Slingsby ahead

Almost as much profit was earned by H. C. Slingsby in the first half of 1983 as in the whole of last year. The pre-tax result for the opening six months was £90,591 against £46,702 for the comparable period, and £65,165 for 1982.

While the figures are encouraging, the directors say that results will continue to be sensitive to changes in the economy.

The company is engaged in the manufacture of hand trucks, trolleys, trailers, barrows and ladders, and has close company status.

There was again no tax for the first six months giving earnings per share of 6.1p (4.1p). The interim dividend has been maintained at 0.6p. Last year's final payment was 1.5p.

## A FINANCIAL TIMES SURVEY

## TURKISH INDUSTRY

DECEMBER 19 1983

The Financial Times is proposing to publish a Survey on Turkish Industry in its issue of December 19 1983. The editorial coverage will include:

**INTRODUCTION** The overall economic and political framework within which Turkish industry operates. Attempts to open up the economy in recent years and to end bureaucratic interference in industry. The changes as Turkey moves forward from the November elections.

Editorial coverage will also include:

<b>INPUTS</b>	Capital; Labour; Raw Materials and Energy; Imports; Management
<b>CURRENT ISSUES</b>	Ownership Patterns; State v Private; Rescue Operations; Regional Developments, Exports, The EEC
<b>ORGANISATION</b>	The Tax Regime, The Scope For Foreign Investors, Turkish Chambers, Free Trade Zones, Advertising and Marketing
<b>KEY SECTORS</b>	Textiles and Clothing, White Goods, The Motor Industry, Defence, Electronics and Telecommunications, Contracting, Building Materials, Iron and Steel, Petroleum, Agri-industry, Electrical and Mechanical Engineering, Glass and Ceramics
<b>PROFILES OF KEY BUSINESSMEN AND COMPANIES, LOCAL AND FOREIGN</b>	

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EUROPE'S BUSINESS NEWSPAPER

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## UK COMPANY NEWS

## Feedex shows six month recovery

ON TURNOVER showing a rise of 4 per cent to £18.29m in the first half of 1983, Feedex Agricultural Industries has pushed up its profit before tax by 38 per cent, a recovery from £170,000 to £235,000.

Mr Derek Sawyer, chairman, says that had it not been for "a complete lack of profitability" on pig production and non-recurring costs of withdrawing from some of the energy division projects, the results would have been "considerably better."

With a substantial turnaround in the engineering division, "we can now look with some confidence to a more acceptable level of overall performance," the chairman states.

In the feed division the policy of selling "a quality product" has helped to achieve a further

increase in market share despite intense competition. Turnover at £9.1m rose by 11 per cent, while trading profit advanced 21 per cent, reflecting increases in both volume and margins resulting mainly from continued investment in more efficient milling processes.

The engineering division turned round from a loss of £146,000 to a profit of £103,000. Turnover was up by more than a half to £3.42m, the increase all contributed by Rowlands in the grain store sector.

Overproduction and a high level of EEC subsidy on lamb has resulted in the worst slump in pig prices for many years. The livestock division incurred a small loss of £16,000 (profit £83,000). There are signs of an uplift in prices, says Mr Sawyer, but more expensive raw

materials preclude an early return to satisfactory profit levels and it may well be some months before there is a material change.

In the agricultural services division, continued progress by Holderness Fuel Supplies and Beverley Agricultural Analysts has been masked by a poor performance on grain trading, leaving a net contribution of £14,000 (£23,000). The major part of the budgeted profit falls into the second half.

The withdrawal from a number of energy projects resulted in closure costs which are reflected in the energy division loss of £122,000 (nil). There is also an extraordinary debit of £56,000 on the cessation of the Dual-Fuel operations.

The Biogas plant, involving the Flat subsidiary SES and EAZ of Switzerland, has been com-

missioned and has exceeded, both in terms of gas quality and production targets, the performance criteria on which the project was established. This has underwritten the group's belief that this important development should be continued.

With the withdrawal from these activities almost complete, the directors are now concentrating efforts on increasing the profitability of the major divisions," says Mr Sawyer.

After tax, £84,000 (£35,000), minorities £4,000 (£5,000) and extraordinary charge £56,000 (nil), the net attributable profit for the half year came out at £119,000 (£127,000). Earnings are 1.25p (0.96p) and the interim dividend is held at 0.5p net. For the year 1982 profit before tax was £355,000 and the dividend total 1.15p.

## Jessups at £0.9m with all round progress

A FURTHER advance was made by Jessups in the second half and resulted in a full year taxable surplus of £201,000 against £248,000.

An increase in Vauxhall sales again contributed to the improvement. Also, Ford main dealerships performed well and leasing increased its profit.

Turnover for the 12 months to August 31 1983 was £45.14m compared with £36.01m and the operating profit was up at £1.68m against £1.04m. Interest payable was slightly lower at £762,000 (£782,000).

Following the return to the black with £509,000 in the second six months last year the company made £229,000 and £281,000, respectively, in the first and second halves this time.

The directors, with optimism, look forward to 1984 as a year of further improved performance. Shareholders are set to receive a final distribution of 2p (same) per 25p share, making a net total of 3p (2p) for the year. The directors are proposing a one-for-one scrip issue.

There was a tax charge this year of £185,000 (credit £71,000) and below the line extraordinary debits, being closure costs, took £56,000 (£2,000). Earnings per share are given as 17.17p against 7.65p.

On a CCA basis taxable profits for the year were £229,000 (£131,000).

## Lon. Entertainments

For the year to August 31 1983 London Entertainments, which has interests in theatre production and management, improved its pre-tax profits from £193,038 to £220,451 and is lifting the dividend distribution from 1.78p to 1.82p net.

For the period took £68,334 (£47,585), leaving earnings per 20p share ahead from 3.96p to 4.15p.

The directors of this close company, report that since the balance sheet date the residue of the lease of the Palace Theatre has been sold for £200,000. Of this London Entertainments' share is £100,000.

## Fidelity sharply higher midway

PRE-TAX profits of Fidelity, manufacturer of televisions, stereo units, record players and tape recorders, jumped from £218,000 to £766,000 in the six months to September 30 1983, and the directors say they anticipate being able to report good progress at the year end.

At the time of last July's rights issue they forecast profits for 1983/84 of not less than £2.2m (£80,000).

As predicted the interim dividend is 1p net (nil). The projected total for the year is not less than 3p. Last year a single payment of 0.1p was made.

In the opening period turnover advanced from £14.08m to £15.6m and the directors say order books for all products are very strong.

Tax for the first half took

£185,000 (nil) giving earnings per 10p share of 6.1p (2.5p adjusted). The directors state that the increase in sales covers all products and, particularly, the expanded range of colour televisions which now represents the company's largest single product category.

The company started production of cordless telephones in the summer and demand for these products has been particularly strong. The bulk of planned production will, however, take place in the second half.

Manufacture of cordless telephones under the first contract with British Telecom will be completed next month and will be followed immediately by the second contract which is expected to run into the next financial year.

## Bradford Property tops £4.2m at halfway

Pre-tax profits of the Bradford Property Trust rose from £3.5m to £4.2m for the six months to October 31, 1983, and the net dividend is 2.5p (2.5p) up by 0.5p to 2.5p per 25p share. Last year, a total of 5.5p was paid on 7.5m profits.

Rental income, excluding rates, increased from £2.5m to £2.6m for the half year. Dealing companies, sales were higher at £4.58m (£4.14m), while the surplus from property rentals advanced from £3.4m to £4.6m.

Miscellaneous income added £231,000 (£199,000), profits from property sales £2.3m (£2.22m) and there was a share of associates profits of £3,000 (£34,000) loss. Tax charge increased from £1.96m to £2.15m.

The surplus from property sales, after tax, represented 3.05p (2.51p) per share and earnings per share rose from 7.41p to 8.35p.

Net asset value per share, given in the last annual report and adjusted for the retained capital and profits retained during the half year, was 358p.

## Arlington Secs.

Arlington Securities has completed a private placing of new and existing shares, which, together with associated subscriptions in new shares, has raised approximately £2.9m after expenses and indicates a value for the company in excess of £12.5m.

The proceeds of the placing and subscriptions will substantially enhance the group's capital base and will provide additional working capital for its expanding development programme.

## Interest takes heavy toll on 'W' Ribbons

After interest payable of £581,000 against £616,000, pre-tax profits of "W" Ribbons Holdings, manufacturer of nylon and polyester webbing, rose from £18,000 to £24,000 in the year to June 30 1983.

Turnover amounted to £15.36m (£13.52m) and operating profits were £505,000 (£534,000).

There was a tax charge of £36,000 (£15,000 credit), leaving a net loss of £12,000 (£33,000 profit). Last time extraordinary credits totalled £203,000.

The loss per 10p share is stated at 1.66p (0.02p) and there is again no dividend. At the year end net borrowings stood at £2.2m (£3.52m).

The directors report that results for the first four months of the current year show an improvement over those for the corresponding period.

They say that higher sales in the 12 months under review reflected increased market share, with newer products of the group making healthy gains despite fierce price competition.

## Another 127 companies wound up

COMPULSORY winding up orders against 127 companies have been made by Mr Justice Nourse in the High Court. They were—

J. and E. Kelly, Cyclebond, World of Video 2000, Parsons Bros. (Carpet), Sydney Quinn Associates, Olivefield, Woodrow Wyatt Holdings plc.

Willowlake, Top Pad, Vale Office Equipment, Coen Deakins, Ekral (Knightsbridge).

Ekral (City), A.T.I.L. Viaggi, S. C. Baker Plant Hire, A-One International.

House Martin, Lekired, Peter The Baker, Carbrook Timber Co., Edward Baron Development Company, Ernauld Madeley Estates.

Columbia Fashion, Samadi (Foods), Scillimoran Securities, Grasham Wells, J.H.L. Davis (Arundel), P.B.C. Motor Holdings, Patrick J. Coleman and Co.

Southern Pump Services, Thai Investments, Pital Solution, H. and F. Cousins, Tower Industrial Services, S. and T. Motors (Gorseinon).

Barry T.V. and Audio Repair Centre, Alexandra Reclamations, H. C. Halford and Co., Payne Motor Spares, Onyxkarn, Mannerdel.

Fardingsstone Silos, J. and R. Giles Mechanical Services, Humac Computer Services, Spodehurst, Amundale, Braymes.

P.H.B. Transport, Capital Bookmakers (Sports), Whittington Brass, C-Tronic Marine Instruments, Keraglen A.S.I. (Haulage), Automated Services, Frisfield, Ralphy Hairstylists, J. F. Addington and Sons, Total Solutions, Inter-Galactic Enterprises, Gem Systems.

Clayton (Beers, Wines and Minerals), J. C. Wines and Spirits, Rayners House Furnishers, Fletcher Industrial Cleaning, Victor Herbert, Intrusion Microwave Electronics.

G. and B. Graphics, Marathon Transat Services, R. and L. Chance, Tectonic (Electronics), Conestoga Property Company, Gesta Trading Company.

Armada Supply and Refining Company, Trailwise, Stamford Glass Centre, North Devon Leather Company, Quick Bake, Bravemark, Bostock Reinforcement Company.

Goodies Galore (Sussex), Wavehome, Midlands Shotblast (Scotland), Seagor Engineering Company, Vembargien, M. J. Hunter Flooring Contractors (UK).

Broadyard, Chalsey Properties, Godfrey Stuart, Kinure House (Nursing Home), Bonham Park, Amunda Films.

G.T. Builders, Thorn Tree Properties, Parnham Security, Status Cars (Earlsheaton), Cavendish Clothiers.

Deves Hire, G.L.B. (Haulage), Automated Services, Development (Northern), Berkswell Machine Tools, James Neil Engineering Company, Kay Scaffolds, Mapos Display.

Nimrod Electronics, Central G.C.E. Tutorials, Egyptian Agricultural Company, Eurostates, Clonfeld, Rickmansworth Plastic Moulders, Baskin and Griver.

Weslake and Co., Jaygor, Shillipart, Longbeaton and District Labour Club and Institute, Nor M.A.N. VW Trucks, Linerest Heating.

Orley Press (Bournemouth), Deltafax, Auto Consultants (UK), M.K.P. Caravans, Eros Travel (International).

Comet Welding Engineers, Winehines, CruiseLight, Sir Anthony Evans, C. and H. Rentals, Iford Insurance Agency.

compulsory winding up order made on October 10 against Zonoplan was rescinded and the petition dismissed by consent.

For more information about one of the country's most successful life offices, contact—

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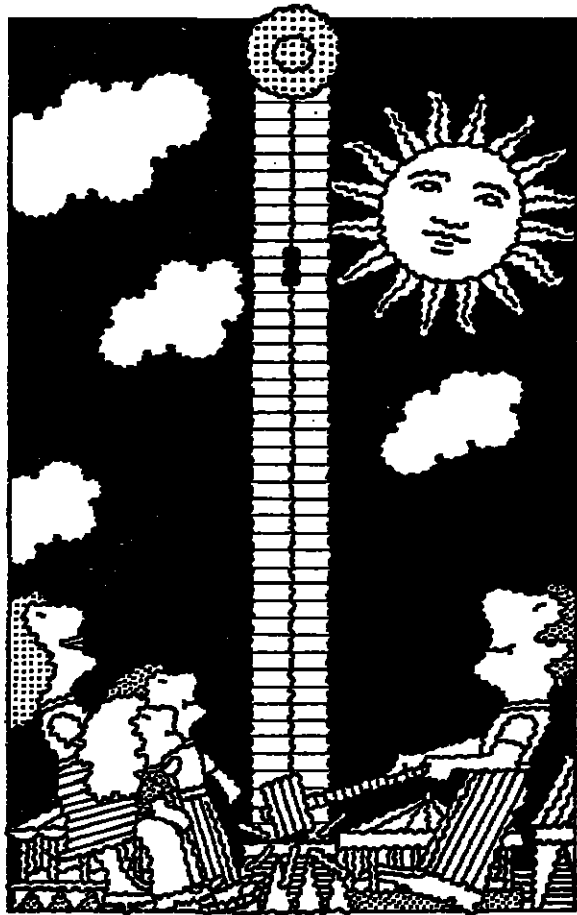
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# General Accident

## NINE-MONTHS' RESULTS

The results for the nine months ended 30th September 1983 estimated and subject to audit, are compared below with those for the similar period in 1982, which are restated at 31st December 1982 rates of exchange; also shown are the actual results for the full year 1982.

It must be emphasised that the results for the interim period do not necessarily provide a reliable indication of those for the full year.

	9 Months to 30.9.83 Estimated £ millions	9 Months to 30.9.82 Estimated £ millions	Year 1982 Actual £ millions
Net written premiums—			
General Business	1,228.0	910.6	1,233.0
Investment Income	153.7	142.2	195.5
Underwriting Result—			
General Business	(111.7)	(111.5)	(153.8)
Long Term Insurance Profits	2.2	3.1	4.5
Loan Interest	45.2	34.6	48.2
Profit before Tax and Minority Interests	44.6	33.6	44.5
Taxation	2.4	1.7	(8.3)
Minority Interests and Preference Dividend	0.5	0.5	1.5
Net Profit attributable to Shareholders	39.7	31.4	37.7
Earnings per Ordinary Share	22.6p	18.5p	21.3p
Principal exchange rates used in converting overseas results			
U.S.A.	\$1.39	\$1.62	\$1.62
Canada	\$1.54	\$1.99	\$1.99

Net written premiums and investment income increased in sterling terms by 12.9% and 7.3% respectively. Adjusted to exclude the effects of currency fluctuations, the increases were 9.6% and 5.9% respectively.

In the third quarter there was an underwriting loss of £12.8m (1982 £11.9m loss) in the U.K. There was a loss of £21.2m (1982 £8.4m loss) in the U.S.A., which includes losses amounting to £9.4m arising from Hurricane "Alicia." In the aggregate, other markets produced underwriting losses of £11.3m (1982 £4.1m loss) and the overall third quarter loss was £45.3m (1982 £24.4m loss). The pre-tax profit for the quarter amounted to £8.5m (1982 £27.1m).

For the nine months net premiums written in the U.K. amounted to £372m (1982 £350m) with an underwriting loss of £42.5m (1982 £52.6m loss). In the Motor account the underwriting loss for the quarter was £3.5m, only slightly better than last year, and in the Homeowners account the underwriting loss deteriorated sharply to £3m making losses for the nine months of £14.9m (1982 £10.9m loss) and £9.1m (1982 £11.1m loss) respectively. The Industrial Fire and Traders accounts continued their modest improvement with a loss of £3.8m in the quarter and £10.8m for the period but the Liabilities account continued to deteriorate.

For the nine months, net premiums written in the United States totalled \$592m (1982 \$539m) with an operating ratio of 110.99%, as compared with 108.35% for the same period in 1982. "If the effect of "Alicia" is excluded, the ratio is reduced to 108.48%. On the United Kingdom basis the underwriting loss was £46.6m (1982 £32.8m loss). Although all major lines remain unprofitable, with the property accounts being particularly affected by "Alicia," there has been some improvement in private auto experience in third quarter.

Elsewhere for the nine months there were aggregate underwriting losses of £22.6m (1982 £26.1m loss). While most major territories continue to show improvement as compared with last year, recent trends in Canada and South Africa have been rather adverse. Experience in Ireland and from business written in the London market continues to be very unsatisfactory.

General Accident Fire & Life Assurance Corporation plc  
World Headquarters: Perth, Scotland PH2 0NH



## SECTION III - INTERNATIONAL MARKETS

## FINANCIAL TIMES

Thursday November 10 1983

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## WALL STREET

Fears over  
the auctions  
are allayed

A SMART rebound on Wall Street yesterday from its recent weakness was aided by a steadier tone on the bond markets which returned to work after Tuesday's election day break, writes Terry Byland in New York.

The success of the first leg of the Treasury's quarterly funding programme allayed some of the nervousness on the trading floor.

The stock market was slow to make a start but bargain-hunting among the leading stocks began to push prices ahead. The Dow Jones industrial average closed up 17.58 at 1232.52.

Interest centred on market leaders, however, and the advance was slow to spread. On the Nasdaq market, where the wide range of smaller technology stocks are traded, losses remained well in the majority.

Bond market investors were cautious. The outcome of the second auction in

the Treasury's programme, for \$5.25bn in 10-year notes, was due late in the session and today will bring the third auction, for \$4.25bn in 10-year bonds.

Since the bond market will be closed again tomorrow for Veterans' Day, it will be next week before it can show its measured response to the full impact of the Treasury funding programme.

Buyers in the stock market concentrated on leading issues which have suffered most in the recent shake-out. Motor issues attracted attention, with General Motors at \$75.94 recouping 5% of the recent loss.

Chrysler added \$1.14 to \$28.84 as the return to work proceeded following the settlement of the strike at its Ohio production plants. Ford was \$14 ahead at \$84.44.

Other leading stocks to reverse recent downward trends included Monsanto, \$1 up at \$103.94; Burlington Northern \$2.44 ahead at \$102.94; and Honeywell, \$1.14 higher at \$125.14. IBM gained 5% to \$122.94.

Lockheed, the defence and aerospace group with a stock price which has been erratic for some time, lost a further \$1.14 to \$39.94 as the board addressed market analysts on the profits outlook.

General Electric, a further \$1.14 up at \$54.94, continued to find buyers and there were small gains for Minnesota Mining at \$84.44, International Harvester at \$13 and Union Carbide at \$63.94.

ITT put on \$4 to \$42.94 after disclosing

an upturn in operating profits in the third quarter.

In pharmaceuticals Merck, which is a constituent of the Dow, recouped 5% of its recent loss to reach \$97.94.

Major retailers, due to report third quarter progress shortly, turned higher. Sears, which is spending \$1.7bn over the next five years on store building and refurbishment, added \$2 to \$39.94. J.C. Penney jumped \$1.14 to \$39.94 while Toys R Us at \$38.94 and Dayton Hudson at \$37 were higher.

The flow of corporate earnings reports was much reduced although Cincinnati Milacron, the toolmaker, edged up 5% to \$28.94 on news of a reduced loss.

Bond markets lay becalmed with the Federal funds rate steady at 9% per cent and retail investors unwilling to enter the market ahead of completion of the Treasury funding programme. Reverse repurchase arrangements from the Federal Reserve, with funds at 9%, were seen as a purely technical move to drain excess liquidity during the banks' weekly settlement day operations.

Discounts on Treasury bills added several basis points, bringing the three-month bill to 8.77 per cent and the six-month to 8.95 per cent. The 2013 long bond fluctuated around 101, showing a yield of 11.86 per cent.

## LONDON

Inflation  
outlook  
boosts gilts

AN ENCOURAGING outlook for inflation in the UK left London gilt-edged investors committing funds to both short and longer maturities.

To meet demand, supplies of the partly-paid short term stock, Treasury 9% per cent Convertible 1988, were sold at 60% before the stock was exhausted. Longer-dated funds were higher with gains of up to a half-point among high-coupon maturities.

In the equity market, Plessey added 11p to 220p following settlement of its trade secret and copyright lawsuit in the U.S. The electronics group's advance accounted for 1.3 of a closing gain of 1.7 in the FT industrial ordinary share index, which ended at 721.8.

In the insurance sector, disappointment with third quarter figures left Commercial Union down 2p at 174p and General Accident 12p cheaper at 420p.

Details, Page 37; Share information service, Pages 38-39.

## AUSTRALIA

INDUSTRIALS moved to the forefront of a Sydney advance, consolidating the hold of the all ordinaries index above the 700 mark with a 5.6 rise to 705.9.

A better outlook on inflation and interest rates was identified as the spur, with local trust funds said still to be keen to augment portfolios. Carlton and United Breweries rose 13 cents to \$2.88 and News Corporation 20 cents to \$58.

Mining issues were restrained by lower base metal prices, particularly for copper, but many firmed despite this.

## HONG KONG

SLUGGISH Hong Kong trading left leaders weaker but below their lows for the half-day session, taking the Hang Seng index down near 860 where it found technical support and finished 6.29 off at 868.76.

Hongkong Wharf was one to manage a 5 cent gain at HK\$3.70, but Hongkong and Shanghai Bank and Cheung Kong each shed 10 cents to an identical HK\$2.20. Hongkong Land dipped 5 cents to HK\$2.62.

## SINGAPORE

LIGHT selling continued in Singapore but began to be countered by a tentative hunt for bargains, and by the close rises outnumbered falls two to one - a healthier showing than that reflected in the Straits Times industrial index, which edged up just 0.37 to 921.45.

Political friction in Malaysia between the Prime Minister and the sultans remained a depressant, but Malayan Cement recovered 15 cents of Tuesday's 25 cent slide to end at S\$8.55.

Cerebos was again volume leader, with foreign institutional support reported, but held at S\$2.05.

## SOUTH AFRICA

A VERY firm tone emerged among gold shares in Johannesburg as the bullion price held above \$380 an ounce. Most other mining and financial sectors benefited from the trend.

In equally firm industrials, South African Breweries rose 10 cents to R7.15 after interim results while Blue Circle (SA) added 50 cents to R7.50 on rumours in London, later denied, that its parent, Blue Circle, planned selling its 55 per cent stake.

## CANADA

AN EARLY rally in Toronto, which drew its inspiration from Wall Street's performance, left shares broadly higher. The advances were paced by the strength of the gold, transport and oil sectors.

The same firmer trend was also recorded in Montreal.

## TOKYO

Smattering  
of support  
amid selling

LOW SPIRITS among investors towards the end of the session drove share prices down in Tokyo yesterday, with the Nikkei-Dow market average slipping below the 9,300 level for the first time in 11 sessions, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei-Dow barometer ended 22.16 lower at 9,297.10, on volume of 222.63m shares, up from the previous day's 195.10m. Declines outnumbered advances 362 to 299, with 192 issues unchanged.

Investors remained discouraged by rising international military tension, uncertain U.S. interest rate prospects and growing speculation that Japan's ruling Liberal-Democratic Party may suffer a setback if the House of Representatives is dissolved for a general election towards the end of the year.

Some small-capital cash stocks climbed on speculative buying. Although blue chip issues drew small-lot buy orders from foreigners, they failed to become any more strongly in demand.

Fuji Photo Film rose Y10 to Y2,010 and Canon Y10 to Y1,330 while NEC lost Y30 to Y1,310, TDK Y50 to Y4,720 and Honda Motor Y10 to Y1,000.

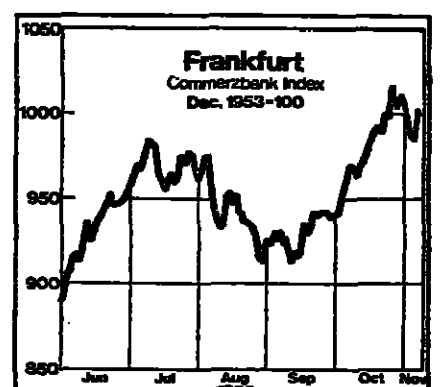
On the sunny side were cash issues. Enshu was conspicuous with a gain of Y48 to Y280 and Akebono Brake Industry leaped Y48 to Y460. Both issues had been neglected recently.

Sanko Steamship, which hit the year's high in May, shed Y9 to Y208 with the approach of the settlements date for margin buying dating from that time. Nippon Kokan weakened Y2 to Y149 on reports that the steelmaker might intend to cut its annual dividend for the business year ending next March by Y1 down to Y4 per share.

Bond trading also remained lacklustre in the absence of new incentives. The market, encouraged by the yen's rally against the U.S. dollar on overseas foreign exchange markets, opened firmer, but the upward trend tapered off because of the weak undercurrent of the

yen on the Tokyo foreign exchange market.

On the over-the-counter bond market, four regional banks issued sell orders in lots of some Y1bn each to raise funds, while two trust banks and institutions related to agriculture and forestry bought bonds in amounts of Y2bn to Y3bn each.



## EUROPE

High-flying  
Frankfurt  
clears cloud

WEST GERMANY was just about the only place to be yesterday as Frankfurt stocks continued powerfully upward after a week of turbulence brought on by isolated outbreaks of corporate distress. The rest of the European bourses could barely muster the thrust needed to maintain present altitudes.

A storm-cloud remained in the form of a suspension of trading in Wübbel, the construction equipment concern affiliated to the failed IBH. Its management spent the day in the courts and emerged after the close having joined IBH in filing for protection from creditors.

Market operators would not have had too much difficulty in deducing what the Wübbel visit to Gelnhausen was about, however, and the view prevailed that - for the moment at least - the fuel for a further advance was adequate anyway.

Foreign buying played a large part in plotting the Commerzbank index above

the 1,000 level, which it had attained last month before the SMH Bank failure demanded an immediate descent a week ago. The index put on 6.8 to 1,003.4.

Engineer GHV jumped DM 7.90 to DM 136 as a reshaping got under way and its subsidiary truck maker MAN moved a parallel DM 8 to DM 135.

The country's still-growing car makers were prominent. BMW up DM 5 to DM 418, Daimler Benz DM 7 to DM 674 and VW DM 5.90 to DM 222.90.

Insurer Allianz soared DM 21 more to DM 820 amid its UK bid battle.

Public sector bonds were neglected but generally firmer, and the Bundesbank sold DM 21.2m in paper.

Paris too showed lively business in stocks but relatively muted price advances. Peugeot put on FFR 8.50 to FFR 196 and Moulinex FFR 5.90 to FFR 99.90 although profit-taking set the Oreal FFR 18 back at FFR 1,960.

Even the troubled Creusot-Loire recovered FFR 2 to FFR 48.2 and Schneider FFR 4 to FFR 90. Bonds held up under a firm call money rate.

Airline KLM was the notable feature of an otherwise listless Amsterdam. It climbed F1 2.20 to F1 168.44 as news filtered through of a London broker's opinion that the market had not yet taken on board structural improvements, lower fuel costs and better load factor.

Elsewhere Océ-Van der Grinten shed F1 2.50 to F1 194 and Ned Mid F1 4.50 to F1 135.50. Better bond market turnover came along with selected public sector rises of 40 basis points.

The week's Brussels rise tapered off, with a mixed pattern illustrated by steelmakers Cockerill Sambre, off BFR 6 at BFR 163, and Arbed, BFR 18 up at BFR 1,210 as each contemplated the future of state assistance.

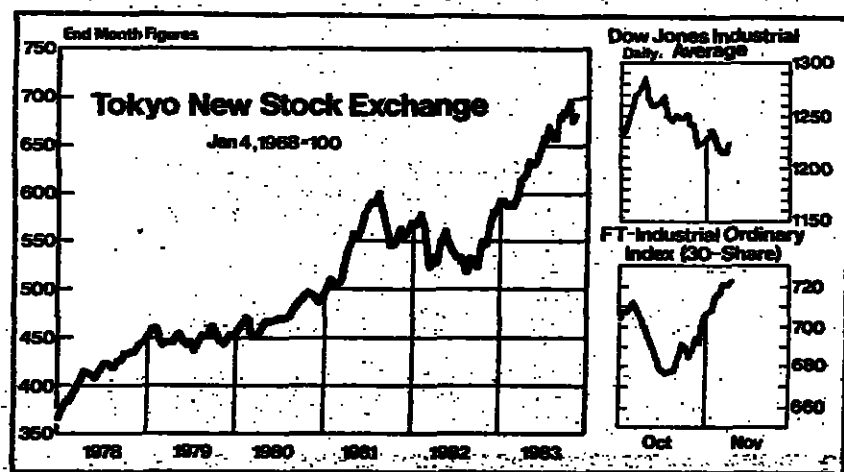
A thin and featureless Zurich showed profit-taking among chemicals which took Sandoz SwFr 100 down at SwFr 7.175, while Swiss Re dipped SwFr 50 to SwFr 7,300 as it forecast an unchanged dividend. Bonds were weighed down by a high volume of new paper.

Activity in Milan came almost to a standstill, leaving prices irregularly divergent. Centrale, reporting a narrowed deficit after complex adjustments, eased just one lira to L1,335.

Moderately stronger Stockholm found foreign interest in Pharmacia, up SKr 12 to SKr 365 while Copenhagen selling abated.

Madrid was closed for a public holiday.

## KEY MARKET MONITORS



## STOCK MARKET INDICES

	Nov 9	Previous	Year ago
NEW YORK			
DJ Industrials	1232.52	1214.94	1080.25
DJ Transport	590.15	585.96	450.91
DJ Utilities	137.04	136.61	121.88
S&P Composite	169.02	161.76	144.05

## LONDON

	Nov 9	Previous	Year ago
FT Ind Ord	721.8	720.1	634.5
FT-A All-share	448.12	447.43	389.0
FT-A 500	485.82	484.91	435.1
FT-A Ind	441.46	440.51	404.97
FT Gold mines	513.1	492.2	381.4
FT Govt Secs	82.26	82.09	85.41

## TOKYO

	Nov 9	Previous	Year ago
Nikkei Dow	9297.1	9319.26	7576.4
Tokyo SE	862.64	862.97	557.53

## AUSTRALIA

	Nov 9	Previous	Year ago
All Ord	705.9	700.3	514.9
Metals & Mins	527.9	524.4	423.6

## AUSTRIA

	Nov 9	Previous	Year ago
Credit Aktien	54.34	54.25	47.77

## BELGIUM

	Nov 9	Previous	Year ago
Belgen SE	126.44	126.5	98.36

## CANADA

	Nov 9	Previous	Year ago
Toronto Composite	2428.30	2411.30	1880.60
Montreal	424.55	421.30	333.78
Industrial Combined	410.50	407.15	319.51

## DENMARK

	Nov 9	Previous	Year ago
Copenhagen SE	189.96	189.51	91.5

## FRANCE

	Nov 9	Previous	Year ago
CAC Gen	140.8	140.6	101.5
Ind. Tendance	149.8	149.0	120.6

## WEST GERMANY

	Nov 9	Previous	Year ago
FAZ-Aktien	337.28	336.1	281.91
Commerzbank	595.6	595.6	704.0

## HONG KONG

	Nov 9	Previous	Year ago
Hang Seng	868.76	873.05	843.77

## ITALY

	Nov 9	Previous	Year ago
Banca Com.	184.41	184.78	161.71

## NETHERLANDS

	Nov 9	Previous	Year ago
ANP-CBS Gen	135.7	135.6	97.5
ANP-CBS Ind	109.3	109.8	74.3

## NORWAY

	Nov 9	Previous	Year ago
Oslo SE	195.56	191.82	104.44

## SINGAPORE

	Nov 9	Previous	Year ago
Straits Times	921.45	921.06	741.68

## SOUTH AFRICA

	Nov 9	Previous	Year ago
Gold	n/a	720.1	670.2
Industrials	n/a	857.0	674.0

## SPAIN

	Nov 9	Previous	Year ago
Madrid SE	closed	128.57	103.36

## SWEDEN

	Nov 9	Previous	Year ago
J & P	1398.56	1395.21	734.04

## SWITZERLAND

	Nov 9	Previous	Year ago
Swiss Bank Ind	353.4	352.1	285.9

## WORLD

	Nov 9	Previous	Year ago
Capital Int'l	176.9	176.8	147.4

## GOLD (per ounce)

	Nov 9	Previous	Year ago
London	\$383.375	\$381.625	
Frankfurt	\$383.25	\$382.25	
Zurich	\$383.50	\$382.50	
Paris (filing)	\$381.54	\$381.75	
Luxembourg (filing)	\$378.90	\$382.80	
New York (Nov)	\$381.80	\$381.30	

\* Indicates latest pre-close figure

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**Continued on Page 2**

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Tel: 01-248 8000.**

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Continued on Page 36

## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

**Continued on Page 36**



## AMERICAN STOCK EXCHANGE CLOSING PRICES

## NEW YORK CLOSING PRICES

## DENMARK

## Indices

Now	Now	Now	Now
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1983		Stock	Price £	+ or -	Yield	
High	Low				Int.	Real.
<b>"Shorts" (Lives up to Five Years)</b>						
100.3	98.1	Exch. 10pc 1983.....	100.1	and.....	9.99	8

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Undated					
42	35%	Consols 4pc	40 1/2	+1/2	10 15
37 1/2	31 1/2	Wear Loan 3pc	37 1/2	+1/2	9 94
47 1/2	35	Conv. 3pc 61 Aft	44 1/2		7 63
32	28 1/2	Treasury 3pc 66 Aft	30 1/2		18 06
25 1/2	22 1/2	Consols 2pc	25		18 10
25 1/2	22 1/2	Treasury 2pc	24 1/2		18 21

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GOVT. STERLING ISSUES

## CORPORATION LOANS


101	97	Barr 11-14-95	100%	11.15	10.7
102	94	Burnham 12-95	103	12.14	10.3
103	101	Burley 13-97	105-106	12.14	10.3
104	97	Burley 13-97	105-106	12.14	10.3
105	94	G.L.C. 13-98	100-113	11.36	9.7
106	78	Do 6-44-90-92	77%	8.8	7.8
107	94	Do 6-44-90-92	77%	8.8	7.8
108	78	Do 6-44-90-92	77%	8.8	7.8
109	94	Do 6-44-90-92	77%	8.8	7.8
110	94	Do 6-44-90-92	77%	8.8	7.8
111	94	Do 6-44-90-92	77%	8.8	7.8
112	94	Do 6-44-90-92	77%	8.8	7.8
113	94	Do 6-44-90-92	77%	8.8	7.8
114	94	Do 6-44-90-92	77%	8.8	7.8
115	94	Do 6-44-90-92	77%	8.8	7.8
116	94	Do 6-44-90-92	77%	8.8	7.8
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118	94	Do 6-44-90-92	77%	8.8	7.8
119	94	Do 6-44-90-92	77%	8.8	7.8
120	94	Do 6-44-90-92	77%	8.8	7.8
121	94	Do 6-44-90-92	77%	8.8	7.8
122	94	Do 6-44-90-92	77%	8.8	7.8
123	94	Do 6-44-90-92	77%	8.8	7.8
124	94	Do 6-44-90-92	77%	8.8	7.8
125	94	Do 6-44-90-92	77%	8.8	7.8
126	94	Do 6-44-90-92	77%	8.8	7.8
127	94	Do 6-44-90-92	77%	8.8	7.8
128	94	Do 6-44-90-92	77%	8.8	7.8
129	94	Do 6-44-90-92	77%	8.8	7.8
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134	94	Do 6-44-90-92	77%	8.8	7.8
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136	94	Do 6-44-90-92	77%	8.8	7.8
137	94	Do 6-44-90-92	77%	8.8	7.8
138	94	Do 6-44-90-92	77%	8.8	7.8
139	94	Do 6-44-90-92	77%	8.8	7.8
140	94	Do 6-44-90-92	77%	8.8	7.8
141	94	Do 6-44-90-92	77%	8.8	7.8
142	94	Do 6-44-90-92	77%	8.8	7.8
143	94	Do 6-44-90-92	77%	8.8	7.8
144	94	Do 6-44-90-92	77%	8.8	7.8
145	94	Do 6-44-90-92	77%	8.8	7.8
146	94	Do 6-44-90-92	77%	8.8	7.8
147	94	Do 6-44-90-92	77%	8.8	7.8
148	94	Do 6-44-90-92	77%	8.8	7.8
149	94	Do 6-44-90-92	77%	8.8	7.8
150	94	Do 6-44-90-92	77%	8.8	7.8
151	94	Do 6-44-90-92	77%	8.8	7.8
152	94	Do 6-44-90-92	77%	8.8	7.8
153	94	Do 6-44-90-92	77%	8.8	7.8
154	94	Do 6-44-90-92	77%	8.8	7.8
155	94	Do 6-44-90-92	77%	8.8	7.8
156	94	Do 6-44-90-92	77%	8.8	7.8
157	94	Do 6-44-90-92	77%	8.8	7.8
158	94	Do 6-44-90-92	77%	8.8	7.8
159	94	Do 6-44-90-92	77%	8.8	7.8
160	94	Do 6-44-90-92	77%	8.8	7.8

LOANS						
Public Board and Ind.						
77½	73½	Agric. ML 5pc	59-89	74½	.....	6.87
36	31½	Ind. Wtr. 3pc	"	36		8.45
						11.2

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43	258	Church	398	+9.5	2.8	4.3	3.9
45	25	Comm. Eng. 12 <sup>th</sup> sp.		1.82	3.1	3.9	3.5
360	280	Comm Group Sp.	500	+2	2.2	3.1	3.5
114	114	Courts A	116	+	2.4	3.5	3.5
200	200	Courts B	116	+	2.4	3.5	3.5
80	43	Govt Fed United Mls	43	-2	2.5	1.6	1.3
145	90	Debenhams	135	+1	1.6	1.7	1.3
130	102	Dewhurst 10p.	129		11.02	4.6	11.23
238	133	Phoenix Grp. 10p	215	+3	14.09	4.6	14.09
361	234	Elits & 12 <sup>th</sup> sp.	216		2.1	1.8	0.2
92	40	Elits & 2 <sup>nd</sup> sp.	65	+	0.1	-	-
66	66	Elits & 2 <sup>nd</sup> sp.	65	-	-	-	-

47	26	Fine Art Dept. 5p	47	3.0	0.7	9.1	0.8
27	19	Ford (M'N) 10p	22	10.75	1.0	9.7	0.8
134	4	Forrest 10p	148	19.35	2.9	4.8	1.0
102	52	Foster Bros	98al	4.35	1.4	9.18	2.2
92	58	FreeGames	78al	4.15	1.3	7.6	1.2
201	1	Geo (Tech) 10p	120	4.21	2.9	2.5	18.7
75	61	Getter (A.J.) 20p	172	4.5	2.6	9.1	1.5
204	170	Gent (S. R.) 10p	192	+2	3.3	3.3	2.2
83	68	Goldberg A	99	-1	5.25	1.3	9.6
16	10	Goodman Er. Sp.	14al	5.75	2.5	7.7	1.2
86	32	Grattan	58	31.0	3.7	3.4	
505	498	Gl. Universal	598al	-3	14.0	3.7	3.4

51	493	Gus A	378	131	3.5	2.7	17.7
51	29	Greenheads 10p	52	125	3.5	2.7	17.7
51	196	Water 10p	280	250	0.0	0.0	0.0
2307	1142	1st Hst Grp 10p	1281	1537	3.3	2.8	34.2
74	233	Harris Geom	20	5.6	1.4	12.3	7.7
78	158	Harris Geom	26	5.6	1.4	12.3	7.7
282	106	Harris Geom	24	5.5	1.4	12.3	7.7
282	106	Harris Geom	24	5.5	1.4	12.3	7.7
33	22	Hollis Grp 5p	20	2.0	1.9	12.4	7.4
36	982	Hone Clarm 10p	120	29	1.6	1.5	11.1
150	150	House of Fraser	232	7.5	1.9	4.8	5.8
1448	107	House of Fraser	131	7.5	1.9	4.8	5.8
1448	107	House of Fraser	131	7.5	1.9	4.8	5.8
1448	107	House of Fraser	131	7.5	1.9	4.8	5.8

88	34	Jane Ernest	10	70	65.9	0.3	8.0	
89	62	Ladies Pique 20c		75	73.4			
1553	135	Lee Cooper		75	73.2			
1554	134	Berry		146	141.0	-5.0		
1555	135	Lee Cooper		75	73.2			
1556	134	Berry		146	141.0	-5.0		
1557	135	Lee Cooper		75	73.2			
1558	134	Berry		146	141.0	-5.0		
1559	135	Lee Cooper		75	73.2			
1560	134	Berry		146	141.0	-5.0		
1561	135	Lee Cooper		75	73.2			
1562	134	Berry		146	141.0	-5.0		
1563	135	Lee Cooper		75	73.2			
1564	134	Berry		146	141.0	-5.0		
1565	135	Lee Cooper		75	73.2			
1566	134	Berry		146	141.0	-5.0		
1567	135	Lee Cooper		75	73.2			
1568	134	Berry		146	141.0	-5.0		
1569	135	Lee Cooper		75	73.2			
1570	134	Berry		146	141.0	-5.0		
1571	135	Lee Cooper		75	73.2			
1572	134	Berry		146	141.0	-5.0		
1573	135	Lee Cooper		75	73.2			
1574	134	Berry		146	141.0	-5.0		
1575	135	Lee Cooper		75	73.2			
1576	134	Berry		146	141.0	-5.0		
1577	135	Lee Cooper		75	73.2			
1578	134	Berry		146	141.0	-5.0		
1579	135	Lee Cooper		75	73.2			
1580	134	Berry		146	141.0	-5.0		
1581	135	Lee Cooper		75	73.2			
1582	134	Berry		146	141.0	-5.0		
1583	135	Lee Cooper		75	73.2			
1584	134	Berry		146	141.0	-5.0		
1585	135	Lee Cooper		75	73.2			
1586	134	Berry		146	141.0	-5.0		
1587	135	Lee Cooper		75	73.2			
1588	134	Berry		146	141.0	-5.0		
1589	135	Lee Cooper		75	73.2			
1590	134	Berry		146	141.0	-5.0		
1591	135	Lee Cooper		75	73.2			
1592	134	Berry		146	141.0	-5.0		
1593	135	Lee Cooper		75	73.2			
1594	134	Berry		146	141.0	-5.0		
1595	135	Lee Cooper		75	73.2			
1596	134	Berry		146	141.0	-5.0		
1597	135	Lee Cooper		75	73.2			
1598	134	Berry		146	141.0	-5.0		
1599	135	Lee Cooper		75	73.2			
1600	134	Berry		146	141.0	-5.0		

[illegible][illegible]

4%	30	12	Fern-Comcaste	37	—	12.5	12.1	4.0	8.8
6%	30	12	Time Prods. 10p	37	—	—	—	—	—
15%	30	12	Upfront 'A'	37	—	—	—	—	—
15%	30	12	Vanzetta-Veja	137	+1	8.0	1.6	8.3	19.4
6%	30	12	WWJ Group	131	-6	66.93	2.6	7.6	7.6
5%	30	12	Walker (Jas.)	67	—	1.5	—	3.2	—
10%	30	12	De. N.V.	56	—	—	—	6.8	—
10%	30	12	Ward White	100	—	91.24	1.6	6.5	11.5
10%	30	12	Waring & Giller	86	—	2.0	—	3.3	—
10%	30	12	Wheelwerd 5p	82	-2	142.75	2.7	4.8	10.9
10%	30	12	Wigfield (H.)	178	—	—	—	—	—
10%	30	12	Worth (H.)	270	+2	F6.0	—	3.1	44.3

ELECTRICALS									
555	475	A.B. Electronic	755	12.0	0	1	0		
120	225	SA & S. Sec. Equip.	250	2.0	0	1.1	0		
145	280	SAIR Call	400	5.6	0	20	28.8		
165	282	Amstrad	465	7	0	0.7	0		
185	142	Amstar 11 W/Sp.	465	30.55	1.2	0	0		
230	132	Arten Elect	176	4.2	0	0	0		
260	E239	Asca AB A	6282	14	100%	1.9	15.34.8		
280	120	Automatronic 2p	140	2	0	0	0		
182	6	Auto-Reg. Sec. 10p	340	110.98	6.2	0.9	19.1		
120	126			2	0	0	0		

[illegible]

68	1	Chicago Hlds.	64		79.8	1.6	122	47
68	113	Cifer 10p	120		11.0	15.0	0.9	24.4
20	152	CASE 20p	400	-5	15.15	3.9	1.2	24.1
778	59	Old Movie 10p	720		7.0	4.0	1.4	28.5
66	90	Gray D'Urville 10p	155		1.75	0	1.6	0
91	153	Crystallite Sp	257		83.25	3.3	3.0	14.5
92	66	Dale Elect. 10p	76		0.7	0	2.2	75.7
13	11	Dewhurst A' 10p	73		10.45	2.4	4.9	19.0
50	394	Dowling & M. 10p	49		2.15	1.0	6.3	11.6
24	22	Oremland 10p	22		0.7	1	4.5	0
333	210	DoWhor Hlds Sp	210		2.6	3.0	1.8	19.8
333	153	40Roc Sp	190		2.0	2.3	2.2	24.4

[illegible][illegible][illegible][illegible][illegible]

93	1563	Phillips Fin. 54%	582	054.4	-1	72
94	1564	Phillips Fin. 54%	582	054.4	-1	72
95	1565	Phillips Fin. 54%	582	054.4	-1	72
96	1566	Phillips Fin. 54%	582	054.4	-1	72
97	1567	Phillips Fin. 54%	582	054.4	-1	72
98	1568	Phillips Fin. 54%	582	054.4	-1	72
99	1569	Phillips Fin. 54%	582	054.4	-1	72
100	1570	Phillips Fin. 54%	582	054.4	-1	72
101	1571	Phillips Fin. 54%	582	054.4	-1	72
102	1572	Phillips Fin. 54%	582	054.4	-1	72
103	1573	Phillips Fin. 54%	582	054.4	-1	72
104	1574	Phillips Fin. 54%	582	054.4	-1	72
105	1575	Phillips Fin. 54%	582	054.4	-1	72
106	1576	Phillips Fin. 54%	582	054.4	-1	72
107	1577	Phillips Fin. 54%	582	054.4	-1	72
108	1578	Phillips Fin. 54%	582	054.4	-1	72
109	1579	Phillips Fin. 54%	582	054.4	-1	72
110	1580	Phillips Fin. 54%	582	054.4	-1	72
111	1581	Phillips Fin. 54%	582	054.4	-1	72
112	1582	Phillips Fin. 54%	582	054.4	-1	72
113	1583	Phillips Fin. 54%	582	054.4	-1	72
114	1584	Phillips Fin. 54%	582	054.4	-1	72
115	1585	Phillips Fin. 54%	582	054.4	-1	72
116	1586	Phillips Fin. 54%	582	054.4	-1	72
117	1587	Phillips Fin. 54%	582	054.4	-1	72
118	1588	Phillips Fin. 54%	582	054.4	-1	72
119	1589	Phillips Fin. 54%	582	054.4	-1	72
120	1590	Phillips Fin. 54%	582	054.4	-1	72
121	1591	Phillips Fin. 54%	582	054.4	-1	72
122	1592	Phillips Fin. 54%	582	054.4	-1	72
123	1593	Phillips Fin. 54%	582	054.4	-1	72
124	1594	Phillips Fin. 54%	582	054.4	-1	72
125	1595	Phillips Fin. 54%	582	054.4	-1	72
126	1596	Phillips Fin. 54%	582	054.4	-1	72
127	1597	Phillips Fin. 54%	582	054.4	-1	72
128	1598	Phillips Fin. 54%	582	054.4	-1	72
129	1599	Phillips Fin. 54%	582	054.4	-1	72
130	1600	Phillips Fin. 54%	582	054.4	-1	72
131	1601	Phillips Fin. 54%	582	054.4	-1	72
132	1602	Phillips Fin. 54%	582	054.4	-1	72
133	1603	Phillips Fin. 54%	582	054.4	-1	72
134	1604	Phillips Fin. 54%	582	054.4	-1	72
135	1605	Phillips Fin. 54%	582	054.4	-1	72
136	1606	Phillips Fin. 54%	582	054.4	-1	72
137	1607	Phillips Fin. 54%	582	054.4	-1	72
138	1608					

76	10	Prostate 10p	63	122	2.7	5.0	28.5
76	40	USCIS Int. 50p	63	1015	4.4	1.0	84.2
76	76	5-Scan Data 10p	95	2.0	5.0	3.0	7.6
76	95	Scholar's (GH)	95	17.0	3.4	5.5	7.6
76	348	Security Capes 10p	285	1.85	4.4	1.7	21.9
76	375	Security Tag 5p	405				
76	1111	Sony Co. Y-50	192	088	5.9	1.5	16.5
76	610	Sound Drift 5p	114	06.29	4.6	4.4	52.4
76	26	Std. Tel. & Cables	176	16.0	2.5	3.1	12.6
76	183	Sw. Switch Error 10p	24	00.35	1.3	3.4	22.6
76	19	Suter 5p	73	6.0	3.0	3.0	
76	14		73	6.0	3.0	3.0	

Rank	Station	City	Power	Frequency	Class	Signal	Notes
16	WJLA	Washington, D.C.	113.5	4.3	FM	7.0	7.0
17	WJLA	Washington, D.C.	113.5	4.3	FM	7.0	7.0
18	WJLA	Washington, D.C.	113.5	4.3	FM	7.0	7.0
19	WJLA	Washington, D.C.	113.5	4.3	FM	7.0	7.0
20	WJLA	Washington, D.C.	113.5	4.3	FM	7.0	7.0
21	WJLA	Washington, D.C.	113.5	4.3	FM	7.0	7.0
22	WJLA	Washington, D.C.	113.5	4.3	FM	7.0	7.0
23	WJLA	Washington, D.C.	113.5	4.3	FM	7.0	7.0
24	WJLA	Washington, D.C.	113.5	4.3	FM	7.0	7.0
25	WJLA	Washington, D.C.	113.5	4.3	FM	7.0	7.0

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180	1-84	Wendell W. Hirsch	43	-2	3.00	2.5	1.2
52	18	Jenks & Giffert	48	-7	77.06	2.5	1.2
348	282	Johnson Cires...	305	+1	70.8	2.8	1.5
340	198	Johnson Mfg. Co.	203	+1	10.0	2.0	7.0
335	228	Johnson Gp. Inc.	245	-3	5.0	5.8	1.5
182	87	Johnson T. S. Inc.	96	...	5.4	1.2	8.3
64	39	Kalamazoo Corp.	52	...	3.33	0	9.4

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**FT UNIT TRUST INFORMATION SERVICE**[illegible]

<b>AA Fraternity Society</b>		
10000 1st St. S. E. 2nd Fl.	10000 1st St. S. E. 2nd Fl.	10000 1st St. S. E. 2nd Fl.
AA Fraternity Society	AA Fraternity Society	AA Fraternity Society
Albany Life Assurance Co. Ltd.	Albany Life Assurance Co. Ltd.	Albany Life Assurance Co. Ltd.
2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 80		

### Insurances—continued

[illegible]

5		6		7		8

[illegible]

**Solution to Example No. 5064**

[illegible]

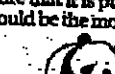
# A green earth or a dry desert?

*There may still be time to choose*

**T**he World is destroying its tropical rainforests. Still the forests have gone, and the speed of destruction is accelerating. If this continues we will lose for ever the earth's greatest treasure house of plants and animals, perhaps our most valuable resource for the future. In the next 25 years the vast forests of Malaysia and Indonesia could be gone forever, leaving erosion to turn a green paradise into a barren wasteland.

It's happening partly because the local people depend upon the forests for their immediate needs for survival, partly because of demand in the developed world for tropical timber.

In 1980 the WWF and other authorities published a plan for developing resources without destroying them. We need your help to ensure that it is put into action. Write to WWF for more information. It could be the most important letter you ever write.

 **World Wildlife Fund - UK, Panda House,  
21-13 Oakfield Way, Godalming, Surrey GU8 4NF.**

**WWF** **FOR WORLD CONSERVATION**



## INSURANCE & OVERSEAS MANAGED FUNDS

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## COMMODITIES AND AGRICULTURE

## Pig farmers renew plea for more assistance

By Richard Mooney

BRITISH PIG producers are renewing their campaign for more Government help to reduce their costs and improve the competitive position of pig meat relative to other meats, particularly lamb.

As a recent meeting of a delegation from the National Pig Breeders' Association (NPBA) told Mr John MacGregor, Minister of State at the Ministry of Agriculture, that without fresh help many more producers would go out of business. Pig production had been very unprofitable for the past 18 months, they said, and was likely to remain so for at least another year unless the Government intervened.

An upturn in the price of pigs recently was welcome, the Minister was told, but it had been outpaced by a sharp rise in feed costs. Between October 1982 and October 1983 the average cost of feeding a pig rose by £5.25 while pig prices increased by only about £2.50 per animal, the NPBA claimed.

The cost-price balance could be improved by releasing onto the market some of the nearly 1m tonnes of feed grain currently under UK intervention, the delegation told Mr MacGregor. Other rescue measures they sought included modifications to the EEC sheepmeat regime, which results in a "subsidised" lamb undercutting pigmeat prices in the shops, and tighter veterinary controls on imported pig meat.

The Minister's response is not understood to have been very encouraging. While replying sympathetically with the NPBA plea he reminded the delegation that the Government had already provided private storage aid and export subsidies and had taken over the payment of veterinary inspection fees.

## Rumours of high zinc stocks confirmed

By John Edwards

RUMOURS on Tuesday that U.S. zinc stocks rose sharply in October were duly confirmed yesterday. The American Bureau of Metal Statistics said stocks of slab zinc held by smelters rose by 17,199 short tons at end October compared with 11,532 tons at end September.

Production rose slightly in October to 26,532 tons, while deliveries fell by over 9,000 to 21,185 tons.

However, zinc prices on the London Metal Exchange, which fell sharply on Tuesday on rumours of the stocks rise, rallied strongly yesterday when the facts became known. Three months zinc rose by £7 to \$294.25 a tonne recouping a large proportion of the previous day's loss.

Traders said buying interest returned on the belief that the market had been oversold and prices pushed too low. At the same time, many traders feel that a further boost will be provided by the U.S. Mint tender due today for the purchase of 20m lbs of special high grade zinc.

Zinc was also encouraged yesterday by the firmer trend in copper and the precious metals. They were all boosted by concern over increased tension in the Middle East.

A Reuters report from Lima said that 1,000 workers had gone on strike at the Cajon mine in Peru. The mine, owned by the Southern Peru Copper Corporation, accounts for more than 40 per cent of Peruvian production.

Reuters reported from New York that a Phelps Dodge spokesman said the company will probably not comment until next week on industry speculation that its copper rod pricing policy.

## EEC to consider mining strategy

By PAUL CHEESNIGHT IN BRUSSELS

THE EEC should develop a mining strategy jointly with the countries of the developing world, according to the European Commission.

The commission has presented to the EEC Council of Ministers an outline of such a strategy, envisaging greater collaboration between producer countries, the ten mining groups and mineral consumers.

The strategy envisages the use of EEC funds to help the development of mineral resources in return for security of supplies. More than half the EEC mineral supplies are imported.

Such a strategy, in the commission's view, would be worked out within the framework of the Lome Convention, the trade and co-operation pact with nearly 70 African, Caribbean and Pacific countries.

Negotiations for a new Lome Convention, to come into effect in 1985, have already started, but the commission does not see its mining strategy ideas as figuring in the discussions.

The commission document, although drawn up on the commission's initiative, reflects concern about the security of mineral supplies both in Brussels and national capitals.

This concern first became evident in 1976. Mining companies sought to focus attention on flagging mining investment in the Third World.

It was argued that the EEC could become dangerously dependent for key supplies on a narrow range of countries in problem political areas, such as Southern Africa.

More recently, the UK, France and West Germany have taken steps either to establish mineral stockpiles or to offer investment concessions for mineral exploration outside the EEC. The U.S. has traditionally had a hefty stockpile.

Commission officials noted that the idea of a strategy was more dynamic and far-reaching than the existing system of financial help for Third World mineral producers embodied in the Lome Convention running from 1979 to 1984.

This is called Sysmin and has a budget for the five years of

work of the Lome Convention, the trade and co-operation pact with nearly 70 African, Caribbean and Pacific countries.

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## Amount of aid upsets fishing industry

By Richard Mooney

BRITISH FISHING industry leaders were disappointed yesterday when they discovered that the £4m of Government scrapping aid announced on Tuesday was actually worth only £2m.

A statement by Mr John MacGregor, Minister of State at the Ministry of Agriculture, said that the £4m was being provided from British export credit funds and that a similar amount would be available out of Britain's £30.5m allocation within the EEC fishing industry restructuring plan.

It was pointed out, however, that £4m was the total planned allocation for this financial year, including the £2m which would be refunded to Britain by Brussels.

Mr Nigel Atkinson, director-general of the National Federation of Fishermen's Organisations, said this revelation reinforced his concern expressed on Tuesday that the planned aid was insufficient to provide necessary incentives for de-commissioning.

The EEC Commission has set a ceiling of £400 per gross registered tonne (of which it would provide 50 per cent) for scrapping aid. At this rate £4m would be equivalent to only about a dozen vessels in the near-obsolete distant water sector, which is the main target of the restructuring plan.

Mr Michael Jopling, Agriculture Minister, said yesterday that the UK has considerable support within the European Economic Community for its opposition to proposals for a tax on oil and fish.







